



Operating and Capital Budgets

For the Fiscal Year Ending March 31, 2023



Raleigh-Durham
Airport Authority



2022-23

Business Plan



Raleigh-Durham
Airport Authority



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From the President and CEO

People are at the heart of our business. We are expanding Team RDU as we restart projects and initiatives that will improve guest experience and position the airport for robust recovery.

As our region continues to grow and passenger traffic increases, it is time the airport shifts from recovery to the restart of pre-pandemic activities, and people play a central role in that transition. We need to hire more staff to manage airport operations, serve our guests, maintain infrastructure and build for the future.

Our Human Resources Division is busy working to fill positions that have been vacant throughout the pandemic. We continue to recruit new hires throughout our organization, from Law Enforcement and Fire Rescue to Information Systems, Human Resources and Revenue Development, and are hiring staff to help manage major capital projects that are part of our Vision 2040 restart.

Many of the new hires and roles are part of a larger plan to prepare for impending retirements. We have had nearly 30 retirements since 2020 and anticipate up to 50 more over the next three years. Some of the upcoming retirements are key leaders in the organization, while many others are career Authority employees who have worked here for a decade or longer.

This is an exciting time to be a member of Team RDU as we grow our staff and position the airport to resume its pre-pandemic growth trajectory. We look forward to the future as we welcome new faces, embrace new roles and evolve the organization.

Sincerely,



Michael J. Landguth, A.A.E.
President and CEO





Patrick Hannah, Esq.
Chair, Durham County



Sepideh Saidi
Vice Chair, City of Raleigh



David Kushner
Wake County



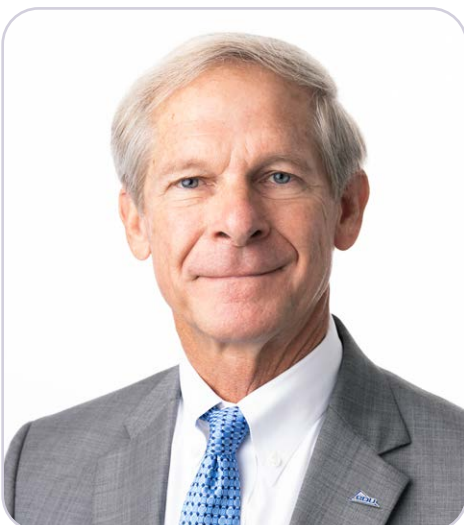
Tammie Hall
Treasurer, City of Durham



RDUAA
Board Members



David Morgan
Durham County



Richard (Dickie) Thompson
City of Raleigh



Ellis Hankins
Wake County



Yesenia Polanco-Galdamez
City of Durham

About the Airport Authority

Raleigh-Durham International Airport is governed by the Raleigh-Durham Airport Authority Board. The Authority Board is made up of eight representatives; two each are appointed from the City of Durham, Durham County, the City of Raleigh and Wake County.

The General Assembly of North Carolina enacted legislation in 1939 enabling the cities of Raleigh and Durham and the counties of Wake and Durham to jointly establish, operate and maintain an airport and to appoint members to a board. This board was originally known as the Aeronautics Authority for the City of Raleigh, City of Durham, the County of Durham and the County of Wake. The enabling act further authorized the Aeronautics Authority to "act in an administrative capacity and be vested with the authority to control, lease, maintain, improve, operate and regulate the airport."

In 1945, the name changed to the Raleigh-Durham Airport Authority. Amendments to the Authority's enabling legislation have been enacted from time to time to better define and expand the Authority's powers to operate the Airport. The Authority is authorized to have its own police and firefighting units, whose jurisdictions extend approximately one mile outside the Airport's property boundaries.

The Authority Board meets on the third Thursday of each month. During these meetings, the Authority Board considers items on the agenda as well as any other matters deemed appropriate for discussion at that time.

The Authority Board leads RDU in investing in tomorrow, elevating our region, delivering unparalleled service and providing a world-class experience, while planning for the future and connecting our passengers worldwide.



Our Restart

While COVID-19 disrupted daily operations and halted growth plans at Raleigh-Durham International Airport, it is time to restart projects and build for the future.

While FY21/22 was a year of recovery, this year the Airport Authority (Authority) will turn its focus to restarting many projects and initiatives that were paused because of the pandemic. Thanks to a faster than anticipated recovery, it is time to reinstate projects that prepare RDU to welcome more guests, accommodate more flights and improve the travel experience.

VISION 2040

Restart of Vision 2040 Projects

The Vision 2040 master plan was adopted in 2017 and outlines the new facilities and infrastructure needed to accommodate more people and additional flights. Nearly \$2 billion in Vision 2040 projects were in motion or prioritized for construction before the pandemic forced the Authority to halt all capital projects except a few that were near completion.

A select number of important capital projects were restarted in FY21/22, when the Authority Board approved a \$180 million budget that included the continued preservation of Runway 5L/23R, a multi-year fuel facility improvement program and the rehabilitation of other critical pavement surfaces.

The Taxiway B rehabilitation, West Remain Overnight (RON) parking apron and the addition of two Terminal 2 Security Checkpoint lanes were also reinstated because of RDU's continued recovery. As RDU prepares to resume its pre-pandemic growth trajectory, more Vision 2040 projects that were put on hold in 2020 will restart throughout the year.



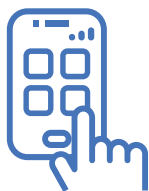
Federal Funding

RDU will receive \$73 million over the next five years from the federal Infrastructure and investment Jobs Act. The entire sum will be used to help pay for reconstructing critical airfield infrastructure including the replacement of our primary Runway 5L/23R. The replacement runway alone is expected to cost about \$400 million.



New International Destination

In May, Icelandair will launch a new international flight to Reykjavik, Iceland, a tourist destination that also serves as a midway point between North America and Europe. This announcement marks the first new international route added at RDU since 2019 and signals demand for international travel is returning.



Continued Investment in Technology and Sustainability

RDU has focused in recent years on deploying technology to improve the guest experience and make travel easier and more convenient.

The Authority launched the TransLoc bus tracking system mobile application that allows airport guests to see where shuttle buses are located and get an estimated time of arrival. The app monitors in-service ParkRDU shuttle buses running routes between the terminals and remote parking lots.

RDU will expand touchless technology and provide guests with new dining options when a virtual food hall opens in Terminal 2. Sometimes referred to as a “ghost kitchen,” the virtual food hall will offer a digital, contactless food order and payment experience.

The Authority has a longstanding commitment to sustainable development and practices at the airport. To deepen that commitment, the Authority initiated the development of RDU’s first Sustainability Management Plan (SMP) in 2019, which was restarted in FY21/22 after a brief pause due to the pandemic. The SMP will be completed in Summer 2022 and guide the airport’s efforts to manage resources efficiently, reduce its carbon footprint, waste, and energy use, and improve the airport experience for travelers, tenants, employees and neighbors.

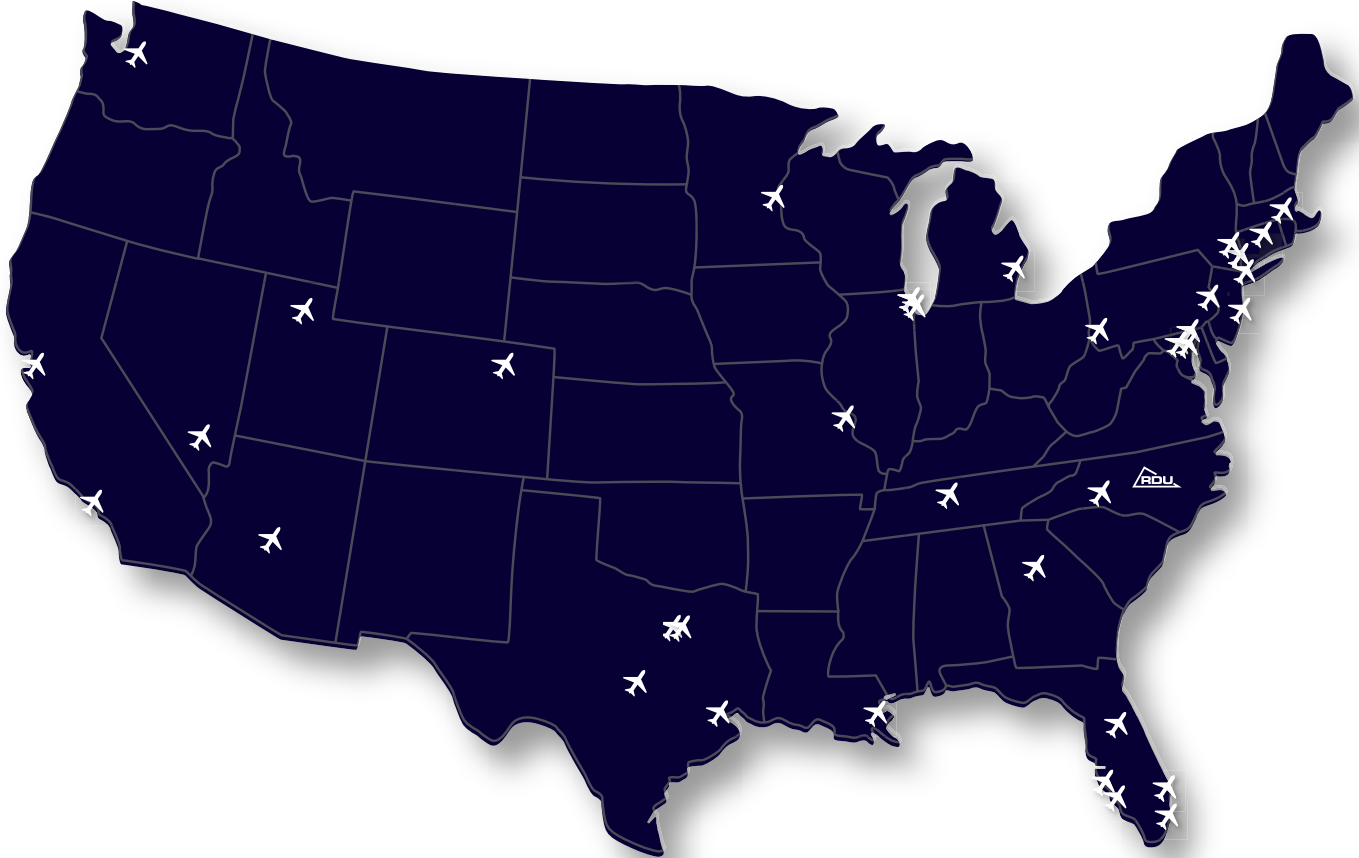


Nonstop Destinations

as of February 2022

39 Nonstop Destinations

with 2 International Destinations



Atlanta
Austin
Baltimore-Washington
Boston
Charlotte
Chicago-Midway
Chicago-O'Hare
Dallas-Fort Worth
Dallas-Love Field
Denver
Detroit
Fort Lauderdale
Hartford
Houston-Bush

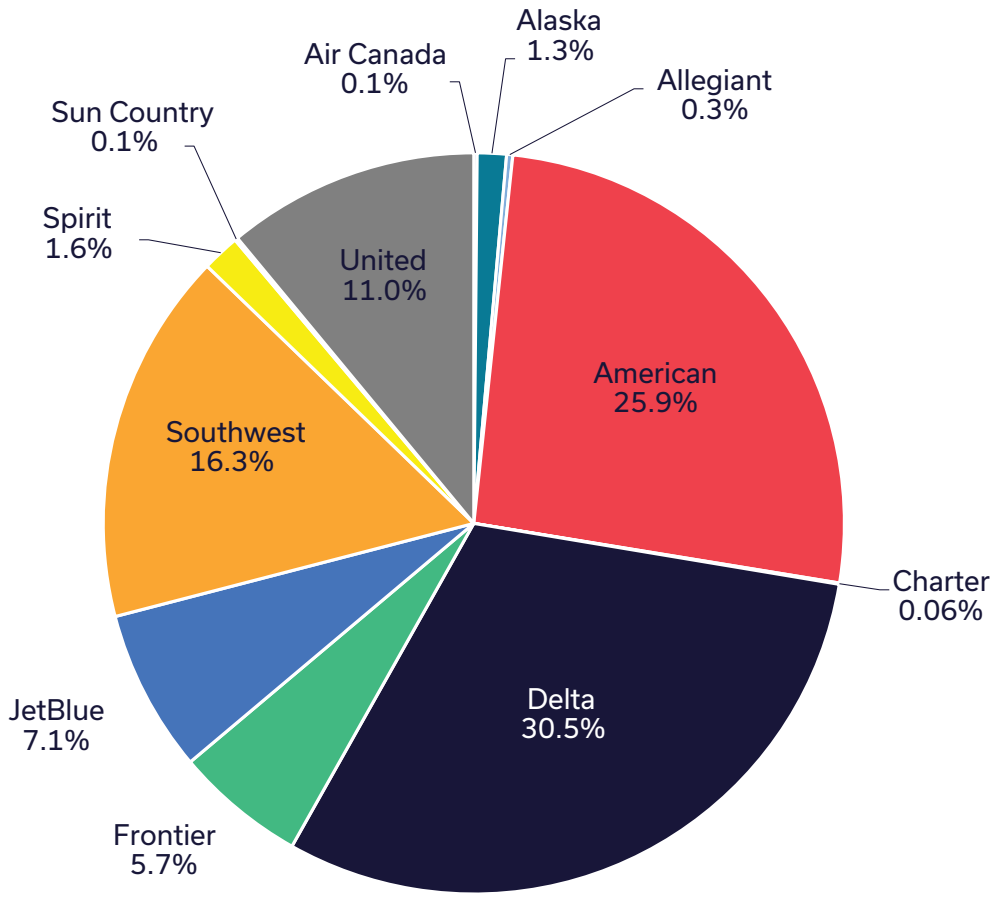
Las Vegas
Los Angeles
Miami
Minneapolis
Nashville
Newark
New Orleans
New York-Kennedy
New York-LaGuardia
Orlando-International
Philadelphia
Phoenix
Pittsburgh
Punta Gorda

Salt Lake City
San Francisco
San Juan
Seattle
St. Louis
Tampa
Trenton
Washington-Dulles
Washington-Reagan

Cancun, Mexico
Toronto-Pearson, Canada

Airline Market Share

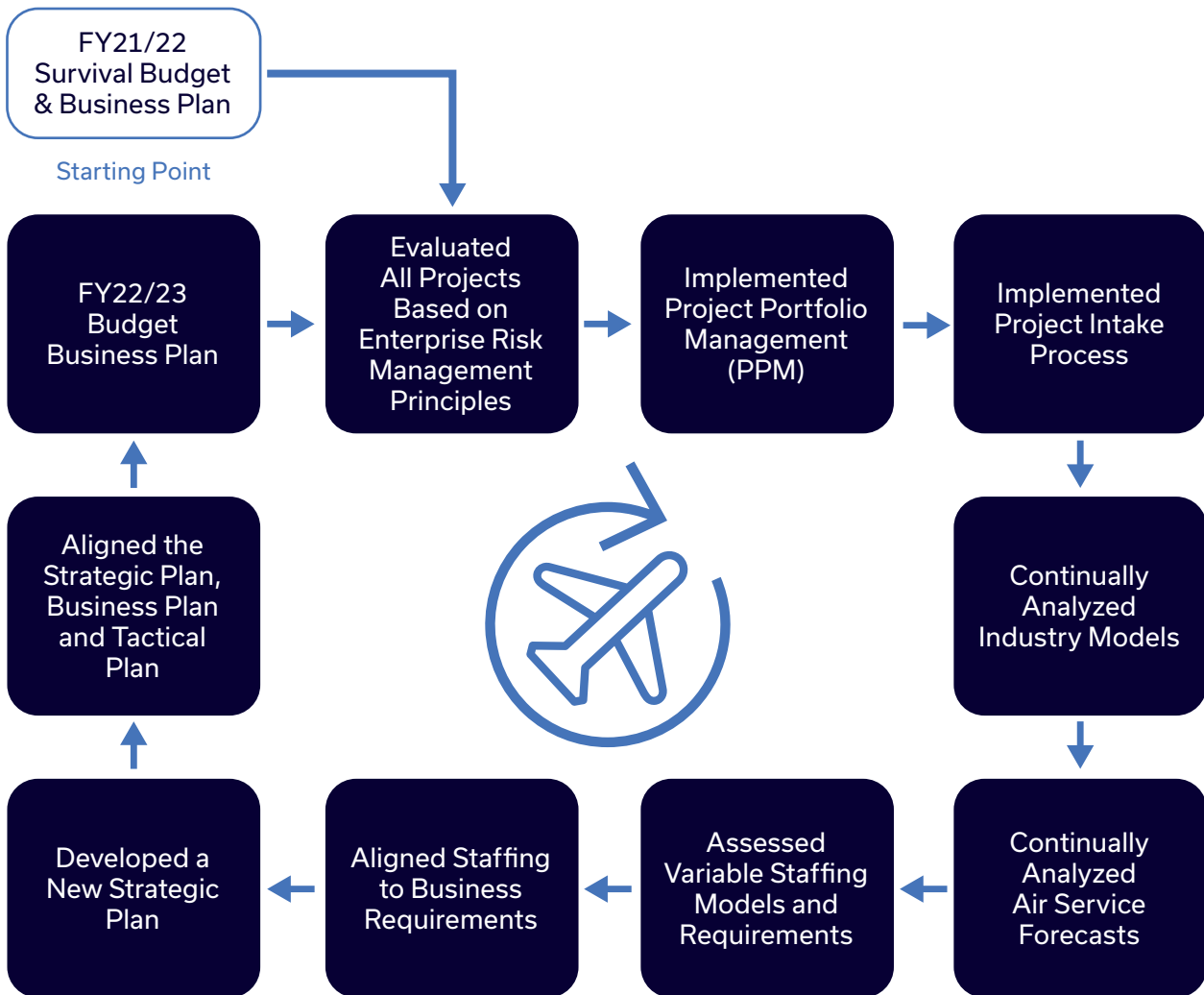
as of Calendar Year 2021



Steps to Restart

Our 'Steps to Restart' began with the revision to the FY21/22 business plan in July 2021. This revision was driven by increased passengers and resulted in the activation or restart of nine additional strategic projects. Additionally in FY21/22, the Authority evaluated all strategic projects based on enterprise risk management (ERM) principles, implemented project portfolio management (PPM) and developed a project intake process. These initiatives combined serve to ensure the Authority's strategic projects are properly scoped, planned, resourced, scheduled and prioritized. Many of these projects are reflected in the FY22/23 business plan as tactics and are aligned to specific goals and objectives of the strategic plan.

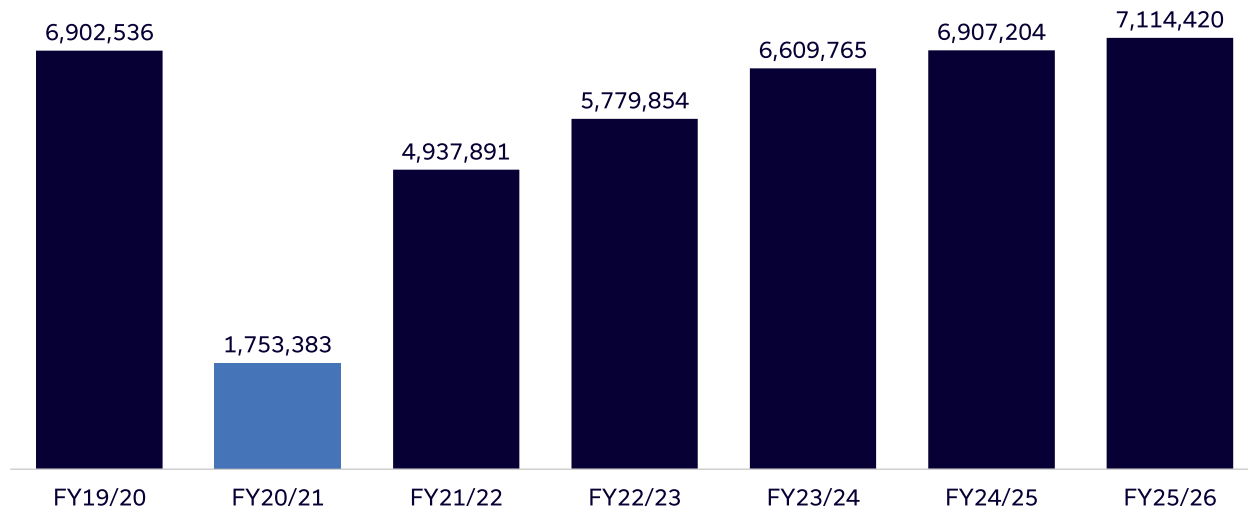
Our 'Steps to Restart' are summarized and reflected below. This multi-step approach prepares us to develop and implement a 'living' business plan and adjust to our dynamic environment as necessary.



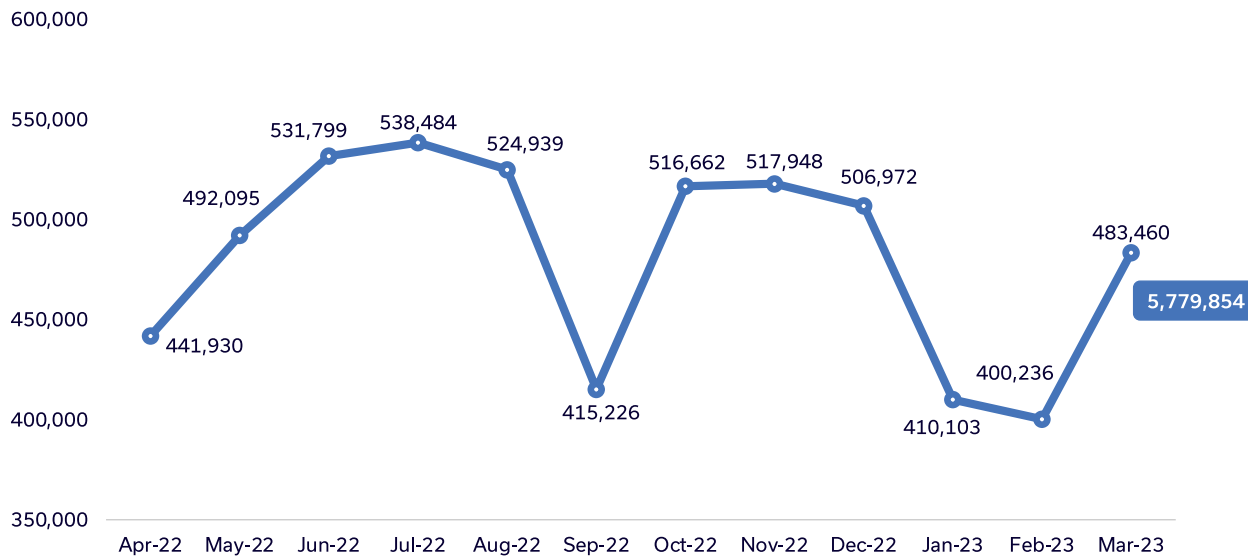
Forecasts

The Airport Authority continually consults multiple forecasting models to better understand COVID-19's impacts to air service, both now and looking toward the future. The forecasts included below represent the Authority's composite model for passenger enplanements by month for the FY22/23 and an overview of the next five years.

Five-Year FY Passenger Forecast



FY22/23 Enplaned Passenger Forecast





Strategic Plan

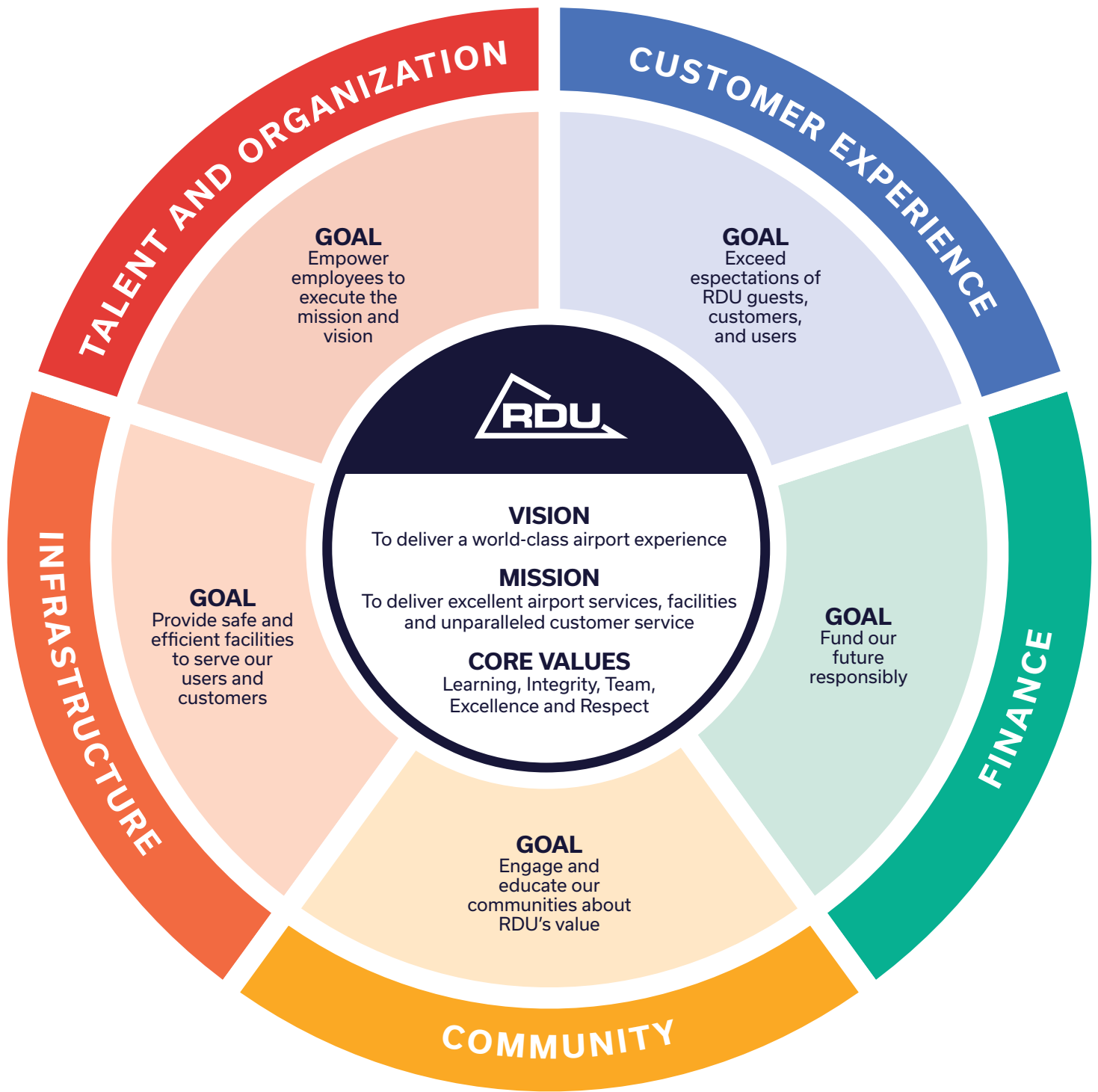
Strategic planning is critical to business success. It involves vision and mission and describes a direction for the organization's business plan.

Our new strategic plan was issued in 2022 and directs us to focus on five strategic Goals:

- ▶ Talent and Organization
- ▶ Customer Experience
- ▶ Finance
- ▶ Community
- ▶ Infrastructure

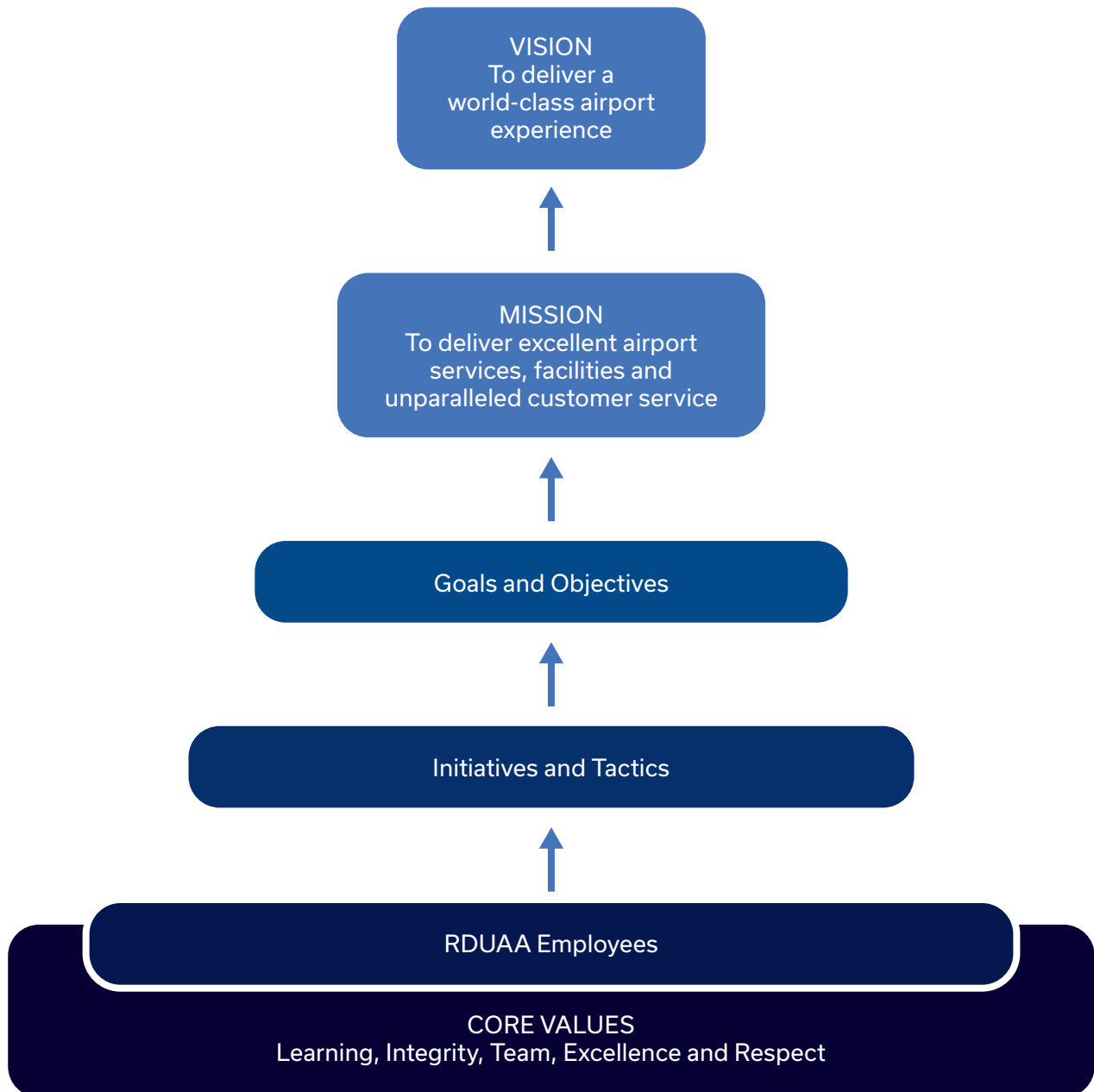
Our new strategic plan emphasizes the importance of recruiting, developing and retaining talent critical to our business needs and organizational requirements. Our Vision and Mission drive a goal that is focused on creating world-class airport experiences that exceed the expectations of our guests, customers and users. The strategic plan also recognizes the criticality of our financial strategy and our ability to fund our future responsibly. Community engagement and education is also a strategic priority as we seek to inform the public about RDU's economic impact and foster an equitable and inclusive environment that is reflective of the community. The strategic plan also serves to drive one of our primary goals which is to build infrastructure that includes safe and efficient facilities for now and for the future.

The five goals listed above and 14 associated objectives are designed to drive our strategic focus over the next several years. Our core values of Learning, Integrity, Team, Excellence and Respect provide our foundation and our expectations for each other; these core values are also critical to fulfilling our vision and mission. The strategic plan is a living document, providing a roadmap to guide and drive our journey in the operation and development of the Raleigh-Durham International Airport.



Strategic Alignment

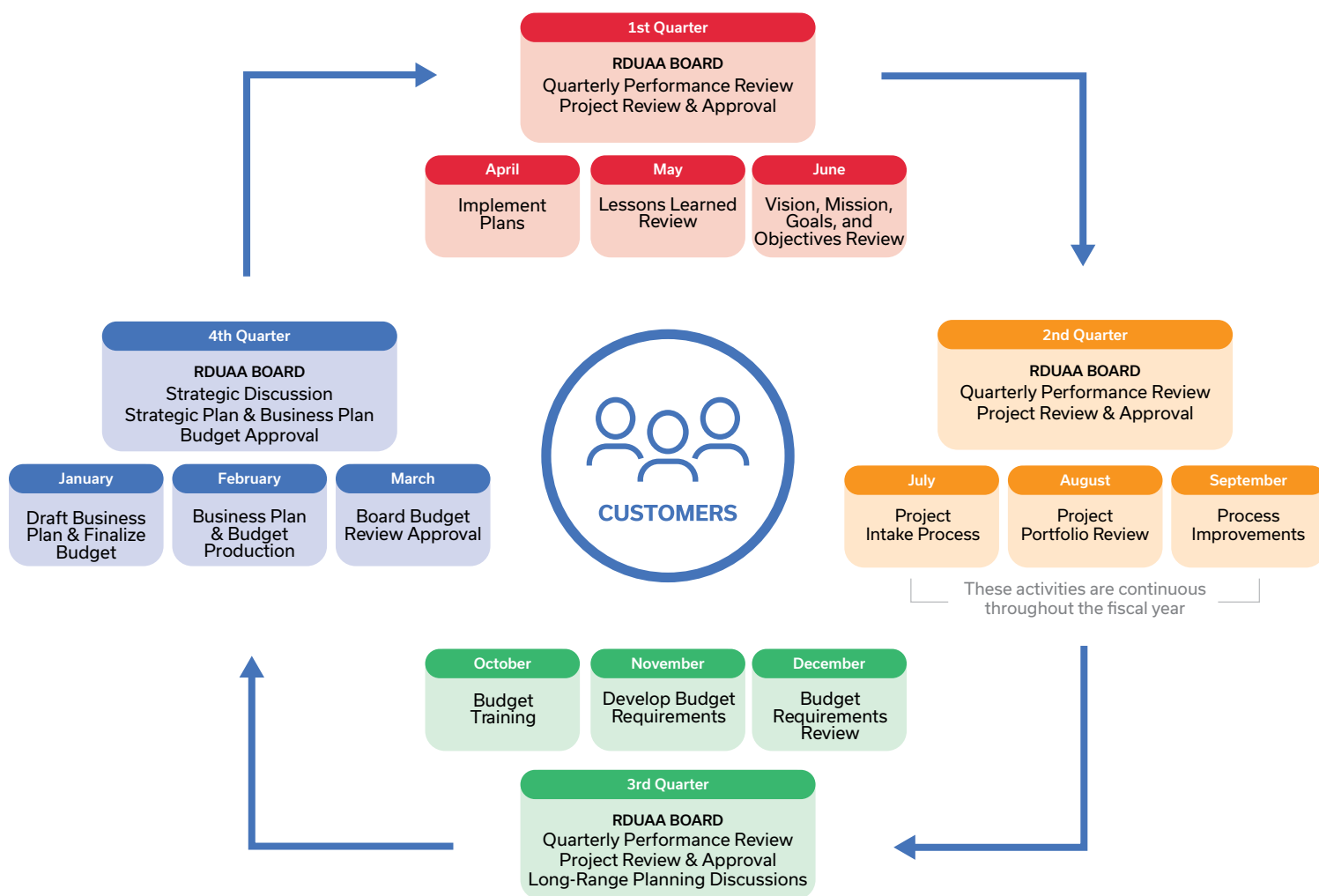
RDU's strategic alignment process illustrates how our business plan builds upon the foundation created by our employees who, daily, embrace and exhibit the organization's core values. Our initiatives and tactics support our goals and objectives, which ultimately enable our mission and vision.



Business Planning

Business planning is a year-long process that begins and ends with our customers. Our vision, mission and core values guide the organization’s goals and objectives. From this foundation, our staff identifies actions for each fiscal year that align with our strategic plan. From here, the organization’s annual budget is built to allocate resources and funds for the actions that provide our customers with a world-class airport experience. Our process is explained in the diagram below. This is a repeatable process with a defined business planning calendar that we strive to improve each year by incorporating lessons learned from the previous year. This process allows us to create transparency while improving collaboration, providing training, setting expectations and improving communications between everyone across the campus.

Planning Cycle





2022-23 Business Plan

RDU's Business Plan is the result of an intensive planning process. Drawing inspiration from the airport's vision, mission and core values, while creating alignment to the goals and objectives of the strategic plan.

The 2022-23 business plan includes a variety of tactics that are vital to enabling the vision and mission of RDU.

GOAL	Talent and Organization: Empower employees to execute the mission and vision
OBJECTIVE	Implement a recruitment plan
TACTICS	Recruitment Program: Near Term
	Recruitment Program: Long Term
OBJECTIVE	Offer regionally competitive compensation and employee development plans
TACTICS	Compensation and Classification Program
	Talent Management Program
	Workforce Climate Survey Program



GOAL	Customer Experience: Exceed expectations of RDU guests, customers and users
OBJECTIVE	Innovate to provide new safe, seamless and refreshing guest experiences
TACTICS	Common Use Transformation Program: T1 Gates 5-9 Conversion
	T2 Virtual Food Hall - Ghost Kitchen
	Rezcomm eCommerce
	Parking Guidance System
	T2 Landside Expansion Program
	Commissary Redevelopment



OBJECTIVE	Provide a welcoming campus and top-rated travel experiences
TACTICS	Terminal 1 Flooring Replacement
	Terminal 2 Checkpoint Expansion
	Terminal 2 Bathroom Refresh and Pet Relief Areas
	CONRAC Facility Programming Update
	Customer Satisfaction Survey Program
GOAL	Finance: Fund our future responsibly
OBJECTIVE	Maximize nonaeronautical revenue
TACTICS	Property Development Strategy
	Parking Program Improvements
	Ground Transportation Program Improvements
OBJECTIVE	Diversify and expand revenues through entrepreneurial business models
TACTICS	Concessions Operating Management Structure
	Concessions Redevelopment Program
	General Aviation (GA) Corporate Campus Development
	Tolling/Access Study





OBJECTIVE	Maintain financial flexibility and resiliency
TACTICS	Financial Planning and Capital Program Funding
	Enterprise Resource Planning (ERP) Improvement Program
OBJECTIVE	Obtain additional public funding
TACTIC	Advocacy for increased federal, state and local investment
GOAL	Community: Engage and educate our communities about RDU's value
OBJECTIVE	Inform the community about RDU's economic impact
TACTICS	Public Relations Campaign
	Website Redevelopment
	Community Partnerships and Outreach



OBJECTIVE	Foster an equitable and inclusive environment that reflects our community
TACTICS	Diversity, Equity and Inclusion Program
	Small Business Programs (ACDBE, DBE, MWSB)
OBJECTIVE	Grow and meet demand for air service
TACTIC	Air Service Strategy/Development Program
GOAL	Infrastructure: Provide safe and efficient facilities to serve our users and customers
OBJECTIVE	Understand and address stakeholders and business partner needs
TACTICS	Ramp Information Display System
	Cybersecurity Program
	Enterprise Risk Management (ERM) Program

OBJECTIVE	Plan, finance and deliver facilities consistent with RDU’s Master Plan and Vision 2040
TACTICS	Runway 5L/23R & Taxiway B Replacement Program
	Runway 5L/23R & Taxiway B Preservation Program
	Park Economy 3 Expansion
	Aviation Parkway/National Guard Drive Interchange
TACTICS	Taxiway B Rehabilitation
	Taxiway E Rehabilitation
	National Guard Drive Rehabilitation
	International Drive Rehabilitation
	John Brantley Blvd Extension (CONRAC)
	West Remain Overnight (RON) Apron Construction
	Fuel Farm Improvement Program
OBJECTIVE	Deliver and build on sustainability commitments
TACTIC	Sustainability Management Program





Raleigh-Durham
Airport Authority

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Operating and Capital Budgets

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Raleigh-Durham
Airport Authority

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Budget Ordinance & Summaries



Raleigh-Durham
Airport Authority

RALEIGH-DURHAM AIRPORT AUTHORITY
2022-2023 BUDGET ORDINANCE

BE IT ORDAINED by the Raleigh-Durham Airport Authority that, pursuant to Section 159-13 of the General Statutes of North Carolina, the 2022-2023 Budget Ordinance of the Airport Authority is hereby set forth as follows:

Section 1. The following amounts are hereby appropriated for the operation of the Raleigh-Durham International Airport for the fiscal year beginning April 1, 2022 and ending March 31, 2023 in accordance with the following schedule:

EXPENDITURES:

Airport Operating Expenses	\$	94,709,686
Capital Projects Spend		70,107,427
Future Capital Projects		32,998,968
Future CFC Projects		10,564,548
Net Debt Service		40,934,191
Total	\$	249,314,820

Section 2. It is estimated that the following revenues will be available for the fiscal year beginning April 1, 2022 and ending March 31, 2023

REVENUES:

Airfield	\$	17,011,756
General Aviation		4,890,053
Buildings and Grounds		122,935,854
Total Operating Revenues	\$	144,837,663
Interest and Other Income		39,031,147
Grants		35,770,400
PFC Revenue		19,111,062
CFC Revenue		10,564,548
Total	\$	249,314,820

Section 3. This Budget Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption copies shall be filed with the Finance Officer, the Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.

Section 4. This ordinance shall become effective on April 1, 2022.

Adopted this 17th day of March 2022

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2023**

STATEMENT OF CASH FLOWS

	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
<u>Cash Flows from Operating Activities</u>			
Operating Revenue Cash Flow	\$ 144,837,663	\$ 114,111,100	26.9 %
Operations, Maintenance and Administrative Expenses ¹	94,709,686	81,668,969	16.0 %
Net Cash Provided by Operating Activities	<u>50,127,977</u>	<u>32,442,131</u>	<u>54.5 %</u>
<u>Cash Flows from Non Financial Activities</u>			
Other Financial Assistance	38,139,996	31,000,000	23.0 %
Other Income and Expense	(36,210)	(15,000)	141.4 %
Net Cash From Non Financial Activities	<u>38,103,786</u>	<u>30,985,000</u>	<u>23.0 %</u>
<u>Investing Activities</u>			
Interest Income	927,361	923,277	0.4 %
Net Cash Provided by Investing Activities	<u>927,361</u>	<u>923,277</u>	<u>0.4 %</u>
<u>Capital and Related Financing Activities</u>			
General Airport Revenue Bonds (GARBs):			
Debt Service	(40,934,191)	(41,300,000)	(0.9)%
Other Capital and Financing Costs:			
Grants	35,770,400	21,164,839	69.0 %
Passenger Facility Charges (PFCs) ²	19,111,062	6,248,031	205.9 %
Customer Facility Charges (CFCs) ³	10,564,548	7,038,232	50.1 %
Capital Requests	(70,107,427)	(41,622,989)	68.4 %
Net Cash Used in Capital and Related Financing Activities	<u>(45,595,608)</u>	<u>(48,471,887)</u>	<u>(5.9)%</u>
Less: Restricted CFCs Reserved for Future Use	(10,564,548)	(7,038,232)	50.1 %
Increase (Decrease) in Cash Fund Balance	<u>\$ 32,998,968</u>	<u>\$ 8,840,289</u>	<u>273.3 %</u>

Notes:

- The FY 22/23 and FY 21/22 Pension Expense and Other Post Employment Benefits in the amounts of \$2,443,468 and \$2,447,815 respectively, are non-cash expenses. These amounts are excluded from the Cash Flow Schedule.
- RDU obtained FAA Approval on January 22, 2003, to begin collecting a \$3.00 Passenger Facility Charge (PFC) effective May 1, 2003. The Authority amended its PFC application and began collecting a \$4.50 PFC effective October 1, 2004.
- Rental car customers pay a \$5.00 facility charge for each transaction day to fund the future debt service, capital improvements of a rental car facility, and other transportation needs. Customer Facility Charges became effective January 1, 2017.

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2023**

STATEMENT OF OPERATIONS

	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
Operating Revenues	\$ 144,837,663	\$ 114,111,100	26.9 %
Total Operating Revenues	144,837,663	114,111,100	26.9 %
Operating Expenses:			
Operations, Maintenance & Administrative Expenses	(97,153,154)	(84,116,784)	15.5 %
Depreciation	(57,500,000)	(55,000,000)	4.5 %
Total Operating Expenses	(154,653,154)	(139,116,784)	11.2 %
Operating Income	(9,815,491)	(25,005,684)	(60.7)%
Non-Operating Revenues:			
Interest and Other Income	891,151	908,277	(1.9)%
Other Financial Assistance	38,139,996	31,000,000	23.0 %
Grants	35,770,400	16,614,839	115.3 %
Passenger Facility Charges (PFCs) ¹	19,111,062	6,248,031	205.9 %
Customer Facility Charges (CFCs)	10,564,548	7,038,232	50.1 %
Total Non-Operating Revenues	104,477,157	61,809,379	69.0 %
Non-Operating Expenses			
Interest Expense:			
General Airport Revenue Bonds (GARBs) ²	(16,903,939)	(18,374,999)	(8.0)%
Bond Related Fees	(175,252)	(200,001)	(12.4)%
Amortization of Prior Bond Issue Premiums	5,020,930	2,775,431	80.9 %
Total Non-Operating Expenses	(12,058,261)	(15,799,569)	(23.7)%
Net Earnings	\$ 82,603,405	\$ 21,004,126	293.3 %

1 The FY22/23 PFCs of \$19,111,062, along with previously unapplied PFCs, may be used to reduce debt service in order to maintain a satisfactory debt service coverage ratio.

2 The Authority's Bonds have rate covenants associated with them whereby the Authority must maintain a debt service coverage ratio of no less than 1.25. The debt service coverage ratio for FY 22/23 and FY 21/22 is budgeted to be 3.98 and 1.50 respectively.

**OPERATING BUDGET
FOR THE FISCAL YEAR
ENDING MARCH 31, 2023**

SUMMARY OF OPERATING REVENUES

COMPLEX	LINE OF BUSINESS AND COMPLEX TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
	<u>Airfield</u>			
211	Airfield	\$ 16,467,259	\$ 13,893,584	18.5 %
214	Fuel Flowage	539,001	302,544	78.2 %
219	Other Airfield	5,496	4,272	28.7 %
	Total Airfield	17,011,756	14,200,400	19.8 %
	<u>Terminal</u>			
321	Terminal 1	6,265,172	6,365,051	(1.6)%
331	Terminal 2	35,501,359	33,132,464	7.1 %
332	Terminal Security	5,849,067	8,499,072	(31.2)%
351	Terminal Miscellaneous	304,513	289,620	5.1 %
	Total Terminal	47,920,111	48,286,207	(0.8)%
	<u>General Aviation</u>			
381 / 382	General Aviation	4,890,053	2,064,449	136.9 %
	<u>Cargo</u>			
431	North Cargo	1,244,476	1,191,406	4.5 %
432	South Cargo 1	311,655	408,143	(23.6)%
433	South Cargo 2	518,354	324,289	59.8 %
434	South Cargo 3	554,208	555,409	(0.2)%
	Total Cargo	2,628,693	2,479,247	6.0 %
	<u>Fuel Farm</u>			
441	Fuel Farm	1,696,692	882,610	92.2 %
	<u>Rental Car</u>			
561	Rental Car	15,868,873	13,330,332	19.0 %
	<u>Office & Other Buildings</u>			
411	National Guard Facility	4,128	4,128	— %
452	Department of Transportation (DOT) Hangar	359,370	260,483	38.0 %
461	Flight Kitchen	432,919	396,926	9.1 %
485	Quarry	100,000	39,996	150.0 %
491	Sheetz	234,783	222,408	5.6 %
489	Miscellaneous Other Locations	1,131,373	639,320	77.0 %
	Total Office & Other Buildings	2,262,573	1,563,261	44.7 %
	<u>Parking</u>			
651	RDU Parking	49,933,309	29,758,811	67.8 %
661	Off-Airport Parking	78,180	78,180	— %
	Total Parking	50,011,489	29,836,991	67.6 %
	<u>Ground Transportation</u>			
721	Taxi Operation	234,331	39,729	489.8 %
725	AVI Ground Transportation Fees	2,313,092	1,427,874	62.0 %
	Total Ground Transportation	2,547,423	1,467,603	73.6 %
	TOTAL OPERATING REVENUES	\$ 144,837,663	\$ 114,111,100	26.9 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2023**

SUMMARY OF OPERATING EXPENSES BY DEPARTMENT

DEPT	DIVISION AND DEPARTMENT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
Airport Authority Administration Division:				
1010	Airport Authority Administration	\$ 3,416,862	\$ 3,664,226	(6.8)%
1030	Audit	467,888	519,466	(9.9)%
	Total	3,884,750	4,183,692	(7.1)%
Legal, Compliance and Procurement Div:				
1050	Legal and Compliance	1,436,996	984,282	46.0 %
1060	Procurement	796,349	776,479	2.6 %
1070	Risk Management and Safety	2,151,330	1,239,207	73.6 %
	Total	4,384,675	2,999,968	46.2 %
Communications Division:				
2030	Communications and Community Affairs	1,297,953	1,110,794	16.8 %
	Total	1,297,953	1,110,794	16.8 %
Human Capital Management Division:				
3030	Human Resources and Payroll	7,066,867	3,256,347	117.0 %
3050	Talent Management	192,284	160,151	20.1 %
	Total	7,259,151	3,416,498	112.5 %
Commercial Management & Marketing Div:				
2010	Air Service Development	801,085	236,957	238.1 %
2040	Marketing	539,398	369,223	46.1 %
2050	Guest Services	1,805,431	1,356,920	33.1 %
4010	Concessions	1,532,172	1,251,798	22.4 %
4070	Parking	7,428,655	5,838,165	27.2 %
4075	Ground Transportation	286,279	437,455	(34.6)%
4080	Property Development	286,773	199,243	43.9 %
	Total	12,679,793	9,689,761	30.9 %
Finance Division:				
5030	Finance	1,824,151	1,992,443	(8.4)%
	Total	1,824,151	1,992,443	(8.4)%
Operations Division:				
Airport Operations Business Unit:				
6110	Aircraft Rescue and Fire Fighting	2,662,060	2,307,729	15.4 %
6120	Communications Center	1,524,227	1,883,613	(19.1)%
6150	Law Enforcement	5,966,349	5,063,104	17.8 %
6170	Operations	3,813,302	3,075,117	24.0 %
6180	Traffic Control	2,192,470	1,957,864	12.0 %
	Total	16,158,408	14,287,427	13.1 %
Project Management Business Unit:				
6210	Project Management	651,224	403,654	61.3 %
	Total	651,224	403,654	61.3 %
Facilities Asset Mgmt Business Unit:				
6310	Building and Building Systems	1,403,366	1,515,715	(7.4)%
6330	Facilities Asset Management	940,305	782,000	20.2 %
6340	Facilities Engineering	2,409,837	1,682,755	43.2 %
	Total	\$ 4,753,508	\$ 3,980,470	19.4 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2023**

SUMMARY OF OPERATING EXPENSES BY DEPARTMENT (CONTINUED)

DEPT	DIVISION AND DEPARTMENT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
	Operational Asset Mgmt Business Unit:			
6510	Baggage Systems	\$ 3,477,020	\$ 5,249,148	(33.8)%
6520	Contract Facilities Maintenance	12,782,000	10,770,730	18.7 %
6540	Fleet Maintenance	1,884,341	1,836,403	2.6 %
6550	Fueling Systems	1,457,699	1,502,076	(3.0)%
6570	Facilities Maintenance	10,827,682	10,276,396	5.4 %
6580	Fields Maintenance	3,597,792	3,117,872	15.4 %
	Total	34,026,534	32,752,625	3.9 %
	Planning and Environment Business Unit:			
6750	Noise	216,849	210,927	2.8 %
6760	Environment	462,815	351,628	31.6 %
6770	Planning	445,269	401,269	11.0 %
	Total	1,124,933	963,824	16.7 %
	Information Services Division:			
7010	Information Services	8,944,577	8,214,606	8.9 %
7060	GIS	163,497	121,022	35.1 %
	Total	9,108,074	8,335,628	9.3 %
TOTAL OPERATING EXPENSES		\$ 97,153,154	\$ 84,116,784	15.5 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2023**

SUMMARY OF OPERATING EXPENSES BY ACCOUNT

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 34,848,415	\$ 27,107,285	28.6 %
70120	Overtime	334,440	334,986	(0.2)%
	Total Salaries and Overtime	35,182,855	27,442,271	28.2 %
70210	Health Insurance	3,717,000	3,361,528	10.6 %
70220	Accident Insurance	350	—	n/a
70230	Retirement	3,740,052	2,881,113	29.8 %
70240	401K Match	1,375,728	1,228,581	12.0 %
70250	Social Security	2,327,232	2,000,103	16.4 %
70260	Dental	242,592	226,185	7.3 %
70270	Vision	49,932	45,699	9.3 %
70275	Pension Expense	1,700,000	1,704,488	(0.3)%
70280	Retiree Health Care (OPEB)	739,016	738,875	— %
70290	Retiree Separation Allowance Expense	4,452	4,452	— %
	Total Employee Benefits	13,896,354	12,191,024	14.0 %
70320	Employee Assistance Program	10,500	10,500	— %
70335	Other Employee Related Expenses	66,837	52,539	27.2 %
70340	Physical Examinations	88,088	10,200	763.6 %
70350	Professional Training & Dues	448,579	192,654	132.8 %
70360	Tuition Assistance	6,000	—	n/a
70370	Unemployment Compensation	15,000	15,000	— %
70380	Uniforms	249,266	174,040	43.2 %
	Total Employee Related	884,270	454,933	94.4 %
	Total Salaries, Benefits and Related	49,963,479	40,088,228	24.6 %
71110	Advertising and Marketing Services	97,049	24,750	292.1 %
71120	Audit Fees	67,800	65,800	3.0 %
71130	Legal Fees	350,000	350,000	— %
71140	Technology Services	2,254,781	1,931,090	16.8 %
71190	Other Professional Services	1,316,271	3,171,109	(58.5)%
	Total Professional Services	4,085,901	5,542,749	(26.3)%
71310	Airport Operations Information System (AOIS) Services	1,117,874	1,520,381	(26.5)%
71320	Baggage Handling System & Boarding Bridge Services	2,615,353	2,585,261	1.2 %
71330	Elevators & Escalators	1,949,000	1,168,778	66.8 %
71340	Heating Ventilation & Air Conditioning (HVAC)	740,998	448,083	65.4 %
71350	Janitorial	7,803,450	7,708,001	1.2 %
71360	Landscaping	1,267,908	788,867	60.7 %
71370	Repairs and Maintenance	1,800,331	1,870,592	(3.8)%
71380	Ramp Tower	817,020	817,020	— %
71390	Snow Removal	150,000	—	n/a
71400	Waste Disposal	176,000	166,200	5.9 %
71900	Other Contracted Services	7,497,639	5,803,218	29.2 %
	Total Contractual Labor	\$ 25,935,573	\$ 22,876,401	13.4 %

**OPERATING BUDGET
FOR THE YEAR ENDING
ENDING MARCH 31, 2023**

SUMMARY OF OPERATING EXPENSES BY ACCOUNT (CONTINUED)

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
72010	Electricity	\$ 4,911,797	\$ 4,895,963	0.3 %
72020	Natural Gas	370,516	370,511	— %
72030	Water	322,065	322,046	— %
72040	Sewer	660,183	527,297	25.2 %
72050	Telecommunications	281,959	268,128	5.2 %
72060	TV Service Providers	77,164	77,164	— %
	Total Utilities	6,623,684	6,461,109	2.5 %
73010	Computer Hardware	295,524	120,419	145.4 %
73020	Computer Software	25,600	20,600	24.3 %
73030	Small Equipment	434,347	680,271	(36.2)%
73040	Fuel	490,579	561,178	(12.6)%
73060	Baggage Handling System & Boarding Bridge Supplies	851,527	546,420	55.8 %
73070	ID System Supplies	25,465	21,760	17.0 %
73090	Parts and Supplies	1,441,949	1,256,965	14.7 %
	Total Materials and Supplies	3,564,991	3,207,613	11.1 %
74010	Insurance Premiums	1,761,600	1,468,020	20.0 %
74080	Insurance Claims	12,501	12,501	— %
	Total Insurance	1,774,101	1,480,521	19.8 %
75010	Bank Fees and Charges	1,100	1,100	— %
75020	Credit Card Fees	1,379,042	1,199,538	15.0 %
75025	Bad Debt Expense	50,000	—	n/a
75030	Division of Criminal information Access Fees	156,360	156,360	— %
75040	K-9 Program	11,994	10,040	19.5 %
75050	Permit Administration	59,501	59,281	0.4 %
75060	Office and General Supplies	104,316	61,402	69.9 %
75070	Copier Expense	72,500	37,000	95.9 %
75080	Postage	20,705	18,546	11.6 %
75090	Printing	82,400	39,206	110.2 %
75100	Meals and Per Diem	83,143	22,202	274.5 %
75110	Travel Expense	173,463	15,911	990.2 %
75120	Promotional Event Expense	28,012	—	n/a
75800	Incentive Program Expense	500,000	—	n/a
75900	Miscellaneous Operating Expenses	2,482,889	2,839,577	(12.6)%
	Total General and Administrative	5,205,425	4,460,163	16.7 %
TOTAL OPERATING EXPENSES		\$ 97,153,154	\$ 84,116,784	15.5 %



Detailed Operating Revenues



Raleigh-Durham
Airport Authority

**OPERATING REVENUE
AIRFIELD**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	<u>FY 2022-2023 BUDGET</u>	<u>FY 2021-2022 BUDGET</u>	<u>% CHANGE</u>
<u>211 Airfield</u>				
61100	Domestic Landing Fees Terminal 1	\$ 2,200,880	\$ 2,447,400	(10.1)%
61200	Domestic Landing Fees Terminal 2	11,958,540	9,110,584	31.3 %
61300	International Landing Fees Terminal 2	69,999	—	n/a
61400	Landing Fees Cargo	2,237,840	2,335,600	(4.2)%
	Total Landing Fees	16,467,259	13,893,584	18.5 %
<u>214 G/A Fuel Flowage</u>				
61700	Fuel Flowage Fees	539,001	302,544	78.2 %
	Total Fuel Flowage	539,001	302,544	78.2 %
<u>219 Other Airfield</u>				
66900	Miscellaneous Revenue Aeronautical	5,496	4,272	28.7 %
	Total Other Airfield	5,496	4,272	28.7 %
	TOTAL AIRFIELD	\$ 17,011,756	\$ 14,200,400	19.8 %

**OPERATING REVENUE
TERMINAL**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
321 Terminal 1				
<u>Fixed Rent</u>				
62100	Fixed Rent Aeronautical T1	\$ 2,670,745	\$ 2,559,477	4.3 %
62150	Fixed Rent Non-Aeronautical T1	298,716	275,183	8.6 %
	Total Terminal 1 Fixed Rent	2,969,461	2,834,660	4.8 %
<u>Percentage Rent</u>				
62410	Percentage Rent T1	3,987	4,591	(13.2)%
62420	Percentage Rent Food & Beverage T1	460,845	911,817	(49.5)%
62430	Percentage Rent Retail T1	245,291	212,632	15.4 %
62450	Percentage Rent Other Terminal Services T1	283,760	247,257	14.8 %
	Total Terminal 1 Percentage Rent	993,883	1,376,297	(27.8)%
<u>Miscellaneous Rent</u>				
62310	Bag Claim Recovery	1,897,980	1,897,980	— %
62320	Airport Operation Information System (AOIS) Recovery	148,968	121,500	22.6 %
62340	Maintenance & Operating (M&O) Expense Recovery	8,736	8,736	— %
62610	Per Turn Fee	208,703	90,202	131.4 %
68400	Telecommunications Services T1	37,291	35,376	5.4 %
68900	Miscellaneous Revenue Non-Aeronautical	150	300	(50.0)%
	Total Terminal 1 Miscellaneous Rent	2,301,828	2,154,094	6.9 %
	TOTAL TERMINAL 1	\$ 6,265,172	\$ 6,365,051	(1.6)%

**OPERATING REVENUE
TERMINAL (CONTINUED)**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
331 Terminal 2				
<u>Fixed Rent</u>				
62100	Fixed Rent Aeronautical T2	\$ 16,196,724	\$ 15,209,907	6.5 %
62150	Fixed Rent Non-Aeronautical T2	902,268	986,831	(8.6)%
	Total Terminal 2 Fixed Rent	17,098,992	16,196,738	5.6 %
<u>Percentage Rent</u>				
62410	Percentage Rent T2	27,340	31,499	(13.2)%
62420	Percentage Rent Food & Beverage T2	2,031,216	2,154,212	(5.7)%
62430	Percentage Rent Retail T2	2,364,439	1,806,964	30.9 %
62440	Percentage Rent Duty Free	36,602	29,209	25.3 %
62450	Percentage Rent Other Terminal Services T2	647,533	852,538	(24.0)%
	Total Terminal 2 Percentage Rent	5,107,130	4,874,422	4.8 %
<u>Miscellaneous Rent</u>				
62310	Bag Claim Recovery	8,999,100	8,999,100	— %
62320	Airport Operation Information System (AOIS) Recovery	1,261,190	1,636,272	(22.9)%
62340	Maintenance & Operating (M&O) Expense Recovery	29,820	29,820	— %
62610	Per Turn Fees	2,845,396	1,229,798	131.4 %
66900	Miscellaneous Revenue Aeronautical	2,400	2,400	— %
68400	Telecommunications Services T2	152,081	159,864	(4.9)%
68900	Miscellaneous Revenue Non-Aeronautical	5,250	4,050	29.6 %
	Total Terminal 2 Miscellaneous Rent	13,295,237	12,061,304	10.2 %
	TOTAL TERMINAL 2	\$ 35,501,359	\$ 33,132,464	7.1 %

**OPERATING REVENUE
TERMINAL (CONTINUED)**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
333 Terminal Security				
	<u>Security Fees</u>			
66200	Security Checkpoint	\$ 4,721,664	\$ 4,721,664	— %
66250	TSA Checkpoint Reimbursement	277,404	3,777,408	(92.7)%
66300	Federal Inspection Services (FIS) Int'l Passenger Fees	849,999	—	n/a
	Total Terminal Security Fees	5,849,067	8,499,072	(31.2)%
351 Terminal Miscellaneous				
	<u>Miscellaneous Terminal-Related</u>			
68400	Telecommunications Services Terminal Miscellaneous	205,285	189,792	8.2 %
62340	Maintenance & Operating (M&O) Expense Recovery	99,228	99,228	— %
68900	Miscellaneous Revenue Non-Aeronautical	—	600	(100.0)%
	Total Terminal Miscellaneous	304,513	289,620	5.1 %
	TOTAL TERMINAL	\$ 47,920,111	\$ 48,286,207	(0.8)%

**OPERATING REVENUE
GENERAL AVIATION**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
381 General Aviation-General				
62150	Fixed Rent Non-Aeronautical General Aviation	\$ 3,936,228	\$ 1,372,412	186.8 %
62200	Ground Rent General Aviation	18,896	152,073	(87.6)%
62340	Maintenance & Operating (M&O) Expense Recovery	519,492	519,492	— %
68400	Telecommunication Services General Aviation	18,459	18,456	— %
	Total General Aviation-General	4,493,075	2,062,433	117.9 %
382 General Aviation Terminal				
62150	Fixed Rent Non-Aeronautical General Aviation Terminal	394,968	—	n/a
68400	Telecommunication Services General Aviation Terminal	2,010	2,016	(0.3)%
	Total General Aviation-Terminal	396,978	2,016	19,591.4 %
	TOTAL GENERAL AVIATION	\$ 4,890,053	\$ 2,064,449	136.9 %

**OPERATING REVENUE
CARGO**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
431 North Cargo				
62100	Fixed Rent Aeronautical North Cargo	\$ 401,444	\$ 377,911	6.2 %
62150	Fixed Rent Non-Aeronautical North Cargo	255,732	440,715	(42.0)%
62200	Ground Rent North Cargo	381,335	166,836	128.6 %
62340	Maintenance & Operating (M&O) Expense Recovery	205,392	205,392	— %
68400	Telecommunication Services North Cargo	573	552	3.8 %
	Total North Cargo	1,244,476	1,191,406	4.5 %
432 South Cargo 1				
62150	Fixed Rent Non-Aeronautical South Cargo 1	105,264	188,855	(44.3)%
62340	Maintenance & Operating (M&O) Expense Recovery	152,820	152,820	— %
66200	Security Checkpoint	50,000	61,692	(19.0)%
68400	Telecommunication Services South Cargo 1	3,571	3,576	(0.1)%
68900	Miscellaneous Revenue Non-Aeronautical	—	1,200	(100.0)%
	Total South Cargo 1	311,655	408,143	(23.6)%
433 South Cargo 2				
62100	Fixed Rent Aeronautical South Cargo 2	188,829	106,056	78.0 %
62150	Fixed Rent Non-Aeronautical South Cargo 2	149,300	38,005	292.8 %
62340	Maintenance & Operating (M&O) Expense Recovery	177,624	177,624	— %
68400	Telecommunication Services South Cargo 2	1,401	1,404	(0.2)%
68900	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
	Total South Cargo 2	518,354	324,289	59.8 %
434 South Cargo 3				
62100	Fixed Rent Aeronautical South Cargo 3	307,704	307,705	— %
62340	Maintenance & Operating (M&O) Expense Recovery	246,504	246,504	— %
68900	Miscellaneous Revenue Non-Aeronautical	—	1,200	(100.0)%
	Total South Cargo 3	554,208	555,409	(0.2)%
	TOTAL CARGO	\$ 2,628,693	\$ 2,479,247	6.0 %

**OPERATING REVENUE
FUEL FARM**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
441 Fuel Farm				
68300	Fuel Farm	\$ 1,695,492	\$ 881,410	92.4 %
68900	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
TOTAL FUEL FARM		\$ 1,696,692	\$ 882,610	92.2 %

**OPERATING REVENUE
RENTAL CAR**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
561 Rental Car				
	<u>Fixed Rent</u>			
62150	Fixed Rent Non-Aeronautical Rental Car	\$ 1,046,851	\$ 989,298	5.8 %
62200	Ground Rent Rental Car	443,166	589,409	(24.8)%
62340	Maintenance & Operating (M&O) Expense Recovery	203,856	203,856	— %
	Total Fixed Rent	1,693,873	1,782,563	(5.0)%
	<u>Percentage Rent</u>			
62410	Percentage Rent	14,175,000	11,547,769	22.8 %
	Total Percentage Rent	14,175,000	11,547,769	22.8 %
	TOTAL RENTAL CAR	\$ 15,868,873	\$ 13,330,332	19.0 %

**OPERATING REVENUE
OFFICE AND OTHER BUILDINGS**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
411 National Guard Facility				
62340	Maintenance & Operating (M&O) Expense Recovery	\$ 4,128	\$ 4,128	— %
	Total National Guard Facility	4,128	4,128	— %
452 Department of Transportation (DOT) Hangar				
62150	Fixed Rent Non-Aeronautical DOT Hangar	280,300	226,800	23.6 %
62200	Ground Rent DOT Hangar	53,834	8,447	537.3 %
62340	Maintenance & Operating (M&O) Expense Recovery	25,236	25,236	— %
	Total Department of Transportation (DOT) Hangar	359,370	260,483	38.0 %
461 Flight Kitchen				
62200	Ground Rent Flight Kitchen	125,424	121,886	2.9 %
62340	Maintenance & Operating (M&O) Expense Recovery	125,040	125,040	— %
62410	Percent Rent Flight Kitchen	182,455	150,000	21.6 %
	Total Flight Kitchen	432,919	396,926	9.1 %
485 Quarry				
68900	Miscellaneous Revenue Non-Aeronautical	100,000	39,996	150.0 %
	Total Quarry	100,000	39,996	150.0 %
491 Sheetz				
62200	Ground Rent Sheetz	177,375	165,000	7.5 %
62340	Maintenance & Operating (M&O) Expense Recovery	57,408	57,408	— %
	Total Sheetz	234,783	222,408	5.6 %
489 Miscellaneous Other Locations				
62150	Fixed Rent Non-Aeronautical Other Locations	9,948	5,247	89.6 %
62200	Ground Rent Other Locations	194,606	117,243	66.0 %
68100	Security Authorization Badges	645,231	205,242	214.4 %
62340	Maintenance & Operating (M&O) Expense Recovery	5,388	5,388	— %
62460	Percentage Rent Off Airport Other Locations	275,000	305,000	(9.8)%
68900	Miscellaneous Revenue Non-Aeronautical	1,200	1,200	— %
	Total Miscellaneous Other Locations	1,131,373	639,320	77.0 %
	TOTAL OFFICE AND OTHER BUILDINGS	\$ 2,262,573	\$ 1,563,261	44.7 %

**OPERATING REVENUE
PARKING**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
605-651 RDU Parking				
63100	Public Parking Fees	\$ 48,797,493	\$ 28,928,963	68.7 %
63200	Employee Parking Fees	425,448	425,448	— %
62200	Ground Rental	478,832	176,400	171.4 %
63300	Parking Other	228,000	228,000	n/a
68400	Telecommunications Services	3,536	—	n/a
	Total RDU Parking	49,933,309	29,758,811	67.8 %
661 Off Airport Parking				
62460	Airport Fast Park	78,180	78,180	— %
	Total Off Airport Parking	78,180	78,180	— %
	TOTAL PARKING	\$ 50,011,489	\$ 29,836,991	67.6 %

**OPERATING REVENUE
GROUND TRANSPORTATION**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
721 Taxi Operation				
64100	RDU Taxi, Inc. Concession Fees	\$ 234,331	\$ 39,729	489.8 %
	Total Taxi Operation	234,331	39,729	489.8 %
725 Automated Vehicle Identification (AVI)/Ground Transportation				
64200	AVI Trip Fees	2,313,092	1,427,874	62.0 %
	Total AVI/Ground Transportation	2,313,092	1,427,874	62.0 %
	TOTAL GROUND TRANSPORTATION	\$ 2,547,423	\$ 1,467,603	73.6 %



Detailed Operating Expenses



Raleigh-Durham
Airport Authority

**OPERATING EXPENSES
1010 AIRPORT AUTHORITY ADMINISTRATION**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 590,724	\$ 544,764	8.4 %
70120	Overtime	—	1,212	(100.0)%
70210	Health Insurance	26,064	26,811	(2.8)%
70230	Retirement	70,248	58,092	20.9 %
70240	401K Match	23,184	20,874	11.1 %
70250	Social Security	30,936	29,844	3.7 %
70260	Dental	1,320	1,437	(8.1)%
70270	Vision	276	291	(5.2)%
70280	Retiree Health Care (OPEB)	3,784	3,784	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	144,465	122,495	17.9 %
70380	Uniforms	600	—	n/a
71110	Advertising and Marketing Services	2,845	250	1,038.0 %
74010	Insurance Premiums	—	3,420	(100.0)%
75060	Office and General Supplies	2,245	1,200	87.1 %
75090	Printing	156	—	n/a
75100	Meals and Per Diem	11,075	5,235	111.6 %
75110	Travel Related Expenses	27,160	4,470	507.6 %
75900	Miscellaneous Operating Expenses	2,481,000	2,839,267	(12.6)%
Total Airport Authority		\$ 3,416,862	\$ 3,664,226	(6.8)%

OPERATING EXPENSES
1030 AUDIT

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 333,384	\$ 372,456	(10.5)%
70210	Health Insurance Premiums	33,924	42,906	(20.9)%
70230	Retirement	40,092	40,212	(0.3)%
70240	401K Match	16,200	18,624	(13.0)%
70250	Social Security	25,500	28,488	(10.5)%
70260	Dental	2,208	2,880	(23.3)%
70270	Vision	456	576	(20.8)%
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70350	Professional Training and Dues	4,120	1,000	312.0 %
74010	Insurance Premiums	—	4,764	(100.0)%
75060	Office and General Supplies	100	—	n/a
75100	Meals and Per Diem	594	—	n/a
75110	Travel Related Expenses	3,750	—	n/a
Total Audit		\$ 467,888	\$ 519,466	(9.9)%

**OPERATING EXPENSES
1050 LEGAL AND COMPLIANCE**

G/L #	ACCOUNT TITLE	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 796,166	\$ 474,114	67.9 %
70210	Health Insurance	57,564	33,864	70.0 %
70230	Retirement	95,736	51,174	87.1 %
70240	401K Match	36,876	23,646	56.0 %
70250	Social Security	52,848	30,081	75.7 %
70260	Dental	3,696	2,238	65.1 %
70270	Vision	756	450	68.0 %
70280	Retiree Health Care (OPEB)	13,230	13,230	— %
70350	Professional Training and Dues	6,685	3,625	84.4 %
71130	Legal Fees	350,000	350,000	— %
71900	Other Contracted Services	1,000	—	n/a
74010	Insurance Premiums	—	1,860	(100.0)%
75060	Office and General Supplies	1,100	—	n/a
75090	Printing	300	—	n/a
75100	Meals and Per Diem	4,452	—	n/a
75110	Travel Expenses	13,587	—	n/a
75120	Promotional Event Expense	3,000	—	n/a
Total Legal and Compliance		\$ 1,436,996	\$ 984,282	46.0 %

OPERATING EXPENSES
1060 PROCUREMENT

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET		BUDGET		
70110	Salaries	\$	485,016	\$	516,456	(6.1)%
70210	Health Insurance		50,904		53,808	(5.4)%
70230	Retirement		58,320		55,761	4.6 %
70240	401K Match		17,556		19,812	(11.4)%
70250	Social Security		37,104		39,504	(6.1)%
70260	Dental		3,312		3,594	(7.8)%
70270	Vision		684		732	(6.6)%
70280	Retiree Health Care (OPEB)		9,450		9,450	— %
70335	Other Employee Related Expenses		780		384	103.1 %
70350	Professional Training and Dues		7,800		—	n/a
71900	Other Contracted Labor		8,616		7,016	22.8 %
74010	Insurance Premiums		—		4,764	(100.0)%
75060	Office and General Supplies		12,892		8,942	44.2 %
75070	Copier Expense		72,500		37,000	95.9 %
75080	Postage		20,705		18,546	11.6 %
75100	Meals and Per Diem		600		400	50.0 %
75110	Travel Expenses		9,800		—	n/a
75900	Miscellaneous Operating Expenses		310		310	— %
Total Procurement		\$	796,349	\$	776,479	2.6 %

OPERATING EXPENSES
1070 RISK MANAGEMENT AND SAFETY

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 238,116	\$ 231,180	3.0 %
70210	Health Insurance	20,520	21,612	(5.1)%
70230	Retirement	28,632	24,960	14.7 %
70240	401K Match	11,904	11,559	3.0 %
70250	Social Security	18,144	17,616	3.0 %
70260	Dental	1,320	1,437	(8.1)%
70270	Vision	276	291	(5.2)%
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70335	Other Employee Related Expenses	1,560	1,560	— %
70350	Professional Training and Dues	3,407	1,337	154.8 %
71190	Other Professional Services	34,050	15,050	126.2 %
71370	Repairs and Maintenance	500	500	— %
71900	Other Contracted Labor	10,900	10,900	— %
73030	Small Equipment	1,500	—	n/a
74010	Insurance Premiums	1,761,600	884,424	99.2 %
74080	Insurance Claims	12,501	12,501	— %
75060	Office and General Supplies	500	500	— %
75110	Travel Expenses	2,120	—	n/a
Total Risk Management and Safety		\$ 2,151,330	\$ 1,239,207	73.6 %

OPERATING EXPENSES
2030 COMMUNICATIONS AND COMMUNITY AFFAIRS

G/L #	ACCOUNT TITLE	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 762,720	\$ 614,700	24.1 %
70210	Health Insurance	51,876	43,752	18.6 %
70230	Retirement	91,716	66,372	38.2 %
70240	401K Match	38,136	30,735	24.1 %
70250	Social Security	54,180	42,984	26.0 %
70260	Dental	3,312	2,880	15.0 %
70270	Vision	684	576	18.8 %
70280	Retiree Health Care (OPEB)	9,450	9,450	— %
70335	Other Employee Related Expenses	3,120	2,340	33.3 %
70350	Professional Training and Dues	19,305	13,820	39.7 %
70380	Uniforms	500	400	25.0 %
71110	Advertising and Marketing Services	18,200	17,500	4.0 %
71190	Other Professional Services	213,524	247,000	(13.6)%
73030	Small Equipment	800	—	n/a
74010	Insurance Premiums	—	5,280	(100.0)%
75060	Office and General Supplies	300	250	20.0 %
75090	Printing	500	—	n/a
75100	Meals and Per Diem	17,430	9,405	85.3 %
75110	Travel Related Expenses	11,700	3,350	249.3 %
75120	Promotional Event Expense	500	—	n/a
Total Communications and Community Affairs		\$ 1,297,953	\$ 1,110,794	16.8 %

OPERATING EXPENSES
3030 HUMAN RESOURCES AND PAYROLL

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 4,526,171	\$ 820,998	451.3 %
70120	Overtime	—	369	(100.0)%
70210	Health Insurance	117,708	98,988	18.9 %
70230	Retirement	129,516	88,584	46.2 %
70240	401K Match	45,720	38,778	17.9 %
70250	Social Security	80,724	61,524	31.2 %
70260	Dental	7,668	6,666	15.0 %
70270	Vision	1,584	1,350	17.3 %
70275	Pension Expense	1,700,000	1,704,488	(0.3)%
70280	Retiree Health Care (OPEB)	22,681	22,681	— %
70320	Employee Assistance Program	10,500	10,500	— %
70335	Other Employee Related Expenses	1,560	1,560	— %
70350	Professional Training and Dues	17,815	757	2,253.4 %
70370	Unemployment Compensation	15,000	15,000	— %
71900	Other Contracted Labor	367,570	367,570	— %
74010	Insurance Premiums	—	8,484	(100.0)%
75060	Office and General Supplies	5,300	5,000	6.0 %
75090	Printing	3,050	3,050	— %
75100	Meals and Per Diem	1,450	—	n/a
75110	Travel Expenses	5,850	—	n/a
75120	Promotional Event Expense	7,000	—	n/a
Total Human Resources and Payroll		\$ 7,066,867	\$ 3,256,347	117.0 %

**OPERATING EXPENSES
3050 TALENT MANAGEMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 142,484	\$ 93,171	52.9 %
70210	Health Insurance	11,040	10,728	2.9 %
70230	Retirement	13,764	10,056	36.9 %
70240	401K Match	5,592	4,659	20.0 %
70250	Social Security	8,760	7,128	22.9 %
70260	Dental	720	720	— %
70270	Vision	144	144	— %
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70360	Tuition Assistance	6,000	—	n/a
71900	Other Contracted Labor	—	27,905	(100.0)%
74010	Insurance Premiums	—	1,860	(100.0)%
Total Talent Management		\$ 192,284	\$ 160,151	20.1 %

**OPERATING EXPENSES
2010 AIR SERVICE DEVELOPMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET	BUDGET	BUDGET	BUDGET	
70110	Salaries	\$ 143,808	\$ 139,620			3.0 %
70210	Health Insurance	10,344	10,884			(5.0)%
70230	Retirement	17,292	15,075			14.7 %
70240	401K Match	7,188	6,981			3.0 %
70250	Social Security	11,004	10,680			3.0 %
70260	Dental	660	720			(8.3)%
70270	Vision	132	144			(8.3)%
70280	Retiree Health Care (OPEB)	1,890	1,890			— %
70335	Other Employee Related Expenses	780	780			— %
70350	Professional Training and Dues	16,000	—			n/a
71900	Other Contracted Labor	71,020	49,247			44.2 %
74010	Insurance Premiums	—	936			(100.0)%
75100	Meals and Per Diem	2,700	—			n/a
75110	Travel Expenses	12,704	—			n/a
75120	Promotional Event Expense	5,004	—			n/a
75800	Air Service Development	500,000	—			n/a
75900	Miscellaneous Operating Expenses	559	—			n/a
Total Air Service Development		\$ 801,085	\$ 236,957			238.1 %

OPERATING EXPENSES
2040 MARKETING

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET	BUDGET	BUDGET	BUDGET	
70110	Salaries	\$ 260,721	\$ 239,556			8.8 %
70210	Health Insurance	17,928	22,260			(19.5)%
70230	Retirement	28,608	25,854			10.7 %
70240	401K Match	10,596	9,384			12.9 %
70250	Social Security	16,596	16,776			(1.1)%
70260	Dental	1,164	1,485			(21.6)%
70270	Vision	240	303			(20.8)%
70280	Retiree Health Care (OPEB)	5,670	5,670			— %
70335	Other Employee Related Expenses	1,365	780			75.0 %
70350	Professional Training & Dues	1,000	—			n/a
71110	Advertising and Marketing Services	70,004	—			n/a
71900	Other Contracted Labor	87,656	17,236			408.6 %
74010	Insurance Premiums	—	3,828			(100.0)%
75060	Office and General Supplies	100	22,278			(99.6)%
75090	Printing	25,000	3,813			555.7 %
75100	Meals and Per Diem	2,300	—			n/a
75110	Travel Expenses	1,550	—			n/a
75120	Promotional Event Expense	8,900	—			n/a
	Total Marketing	\$ 539,398	\$ 369,223			46.1 %

**OPERATING EXPENSES
2050 GUEST SERVICES**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 1,175,241	\$ 898,089	30.9 %
70120	Overtime	—	396	(100.0)%
70210	Health Insurance	223,164	145,380	53.5 %
70220	Accident Insurance	350	—	n/a
70230	Retirement	144,708	91,296	58.5 %
70240	401K Match	56,736	39,564	43.4 %
70250	Social Security	92,052	68,784	33.8 %
70260	Dental	14,736	9,924	48.5 %
70270	Vision	3,036	1,998	52.0 %
70280	Retiree Health Care (OPEB)	43,472	43,472	— %
70335	Other Employee Related Expenses	3,900	—	n/a
71900	Other Contracted Labor	9,188	35,917	(74.4)%
74010	Insurance Premiums	—	11,376	(100.0)%
75060	Office and General Supplies	27,050	1,500	1,703.3 %
75090	Printing	640	—	n/a
70350	Professional Training & Dues	1,000	—	n/a
70380	Uniforms	5,750	8,654	(33.6)%
75100	Meals and Per Diem	300	570	(47.4)%
75110	Travel Expenses	1,500	—	n/a
75120	Promotional Event Expense	2,608	—	n/a
Total Guest Services		\$ 1,805,431	\$ 1,356,920	33.1 %

OPERATING EXPENSES
4010 CONCESSIONS

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET		BUDGET		
70110	Salaries	\$	993,840	\$	829,032	19.9 %
70210	Health Insurance		82,308		65,304	26.0 %
70230	Retirement		122,676		89,508	37.1 %
70240	401K Match		49,092		41,448	18.4 %
70250	Social Security		70,476		56,076	25.7 %
70260	Dental		5,292		4,308	22.8 %
70270	Vision		1,092		876	24.7 %
70280	Retiree Health Care (OPEB)		15,121		15,121	— %
70335	Other Employee Related Expenses		3,900		3,120	25.0 %
70350	Professional Training and Dues		6,175		2,120	191.3 %
71110	Advertising and Marketing Services		6,000		6,000	—
71370	Repairs and Maintenance		5,000		5,500	(9.1)%
71900	Other Contracted Labor		156,000		125,996	23.8 %
74010	Insurance Premiums		—		4,764	(100.0)%
75060	Office and General Supplies		1,300		500	160.0 %
75100	Meals and Per Diem		4,150		300	1,283.3 %
75110	Travel Related Expenses		8,750		1,825	379.5 %
75120	Promotional Event Expense		1,000		—	n/a
Total Concessions		\$	1,532,172	\$	1,251,798	22.4 %

OPERATING EXPENSES
4070 PARKING

G/L #	ACCOUNT TITLE	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 1,165,140	\$ 1,203,672	(3.2)%
70120	Overtime	10,680	25,308	(57.8)%
70210	Health Insurance	181,248	180,984	0.1 %
70230	Retirement	140,112	129,957	7.8 %
70240	401K Match	49,644	55,164	(10.0)%
70250	Social Security	89,136	92,079	(3.2)%
70260	Dental	11,916	12,219	(2.5)%
70270	Vision	2,448	2,472	(1.0)%
70280	Retiree Health Care (OPEB)	34,021	34,021	— %
70335	Other Employee Related Expenses	2,340	3,120	(25.0)%
70350	Professional Training & Dues	11,645	—	n/a
70380	Uniforms	3,700	2,500	48.0 %
71140	Technology Services	247,928	263,058	(5.8)%
71190	Other Professional Services	516,697	2,592,059	(80.1)%
71900	Other Contracted Services	3,473,940	—	n/a
73030	Small Equipment	42,432	1,600	2,552.0 %
73090	Parts and Supplies	1,212	—	n/a
74010	Insurance Premiums	—	31,764	(100.0)%
75020	Credit Card Fees	1,366,592	1,187,088	15.1 %
75060	Office and General Supplies	30,924	4,500	587.2 %
75090	Printing	36,586	16,600	120.4 %
75100	Meals and Per Diem	2,050	—	n/a
75110	Travel Expenses	7,244	—	n/a
75900	Miscellaneous Operating Expenses	1,020	—	n/a
Total Parking		\$ 7,428,655	\$ 5,838,165	27.2 %

**OPERATING EXPENSES
4075 GROUND TRANSPORTATION**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 186,852	\$ 271,620	(31.2)%
70210	Health Insurance	30,180	42,555	(29.1)%
70230	Retirement	22,464	29,328	(23.4)%
70240	401K Match	9,348	13,581	(31.2)%
70250	Social Security	14,292	20,784	(31.2)%
70260	Dental	1,992	2,880	(30.8)%
70270	Vision	408	576	(29.2)%
70280	Retiree Health Care (OPEB)	5,670	5,670	— %
70335	Other Employee Related Expenses	780	780	— %
71370	Repairs and Maintenance	—	—	n/a
71900	Other Contracted Labor	—	—	n/a
73030	Small Equipment	5,000	5,000	— %
73090	Parts and Supplies	—	—	n/a
74010	Insurance Premiums	—	35,388	(100.0)%
75020	Credit Card Fees	7,950	7,950	— %
75060	Office and General Supplies	150	150	— %
75090	Printing	1,193	1,193	— %
Total Ground Transportation		\$ 286,279	\$ 437,455	(34.6)%

**OPERATING EXPENSES
4080 PROPERTY DEVELOPMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 200,700	\$ 145,176	38.2 %
70210	Health Insurance	14,520	11,898	22.0 %
70230	Retirement	24,132	15,648	54.2 %
70240	401K Match	8,760	7,194	21.8 %
70250	Social Security	15,360	11,112	38.2 %
70260	Dental	936	798	17.3 %
70270	Vision	192	162	18.5 %
70280	Retiree Health Care Benefits (OPEB)	3,780	3,780	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	1,888	435	334.0 %
71190	Other Professional Services	13,000	—	n/a
74010	Insurance Premiums	—	1,860	(100.0)%
75060	Office and General Supplies	400	400	— %
75100	Meals and Per Diem	300	—	n/a
75110	Travel Expenses	2,025	—	n/a
Total Property Development		\$ 286,773	\$ 199,243	43.9 %

OPERATING EXPENSES
5030 FINANCE

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 1,177,380	\$ 1,179,588	(0.2)%
70210	Health Insurance	101,592	107,796	(5.8)%
70230	Retirement	141,576	127,359	11.2 %
70240	401K Match	53,772	55,956	(3.9)%
70250	Social Security	85,620	85,296	0.4 %
70260	Dental	6,564	6,468	1.5 %
70270	Vision	1,356	1,308	3.7 %
70280	Retiree Health Care (OPEB)	20,791	20,791	— %
70335	Other Employee Related Expenses	1,968	2,748	(28.4)%
70350	Professional Training and Dues	10,482	4,935	112.4 %
71120	Audit Fees	67,800	65,800	3.0 %
71190	Other Professional Services	92,000	317,000	(71.0)%
71900	Other Contracted Labor	—	—	n/a
74010	Insurance Premiums	—	12,828	(100.0)%
75010	Bank Fees and Charges	1,100	1,100	— %
75025	Allowance for Doubtful Accounts & Quarterly Adjustment	50,000	—	n/a
75060	Office and General Supplies	1,000	1,000	— %
75090	Printing	1,500	2,470	(39.3)%
75100	Meals and Per Diem	1,750	—	n/a
75110	Travel Expenses	7,900	—	n/a
Total Finance		\$ 1,824,151	\$ 1,992,443	(8.4)%

OPERATING EXPENSES
6110 AIRCRAFT RESCUE AND FIRE FIGHTING

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 1,601,637	\$ 1,413,684	13.3 %
70120	Overtime	86,220	109,389	(21.2)%
70210	Health Insurance	229,464	221,748	3.5 %
70230	Retirement	192,600	152,604	26.2 %
70240	401K Match	70,596	66,780	5.7 %
70250	Social Security	122,532	108,162	13.3 %
70260	Dental	15,060	15,204	(0.9)%
70270	Vision	3,096	3,075	0.7 %
70280	Retiree Health Care (OPEB)	43,472	43,472	— %
70340	Physical Examinations	10,100	8,200	23.2 %
70350	Professional Training and Dues	57,320	23,842	140.4 %
70380	Uniforms	95,400	42,400	125.0 %
71370	Repairs and Maintenance	35,150	26,250	33.9 %
72060	TV Service Providers	3,100	3,100	— %
73030	Small Equipment	59,950	12,300	387.4 %
73090	Parts and Supplies	21,825	19,625	11.2 %
74010	Insurance Premiums	—	34,356	(100.0)%
75090	Printing	1,450	1,300	11.5 %
75100	Meals and Per Diem	4,063	2,013	101.8 %
75110	Travel Related Expenses	9,025	225	3,911.1 %
Total Aircraft Rescue and Fire Fighting		\$ 2,662,060	\$ 2,307,729	15.4 %

**OPERATING EXPENSES
6120 COMMUNICATIONS CENTER**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 897,552	\$ 810,228	10.8 %
70120	Overtime	62,748	55,320	13.4 %
70210	Health Insurance	142,392	138,060	3.1 %
70230	Retirement	107,928	87,477	23.4 %
70240	401K Match	35,760	34,392	4.0 %
70250	Social Security	68,664	61,980	10.8 %
70260	Dental	9,384	9,348	0.4 %
70270	Vision	1,932	1,884	2.5 %
70280	Retiree Health Care (OPEB)	28,351	28,351	— %
70380	Uniforms	2,000	200	900.0 %
71370	Repairs and Maintenance	57,350	54,350	5.5 %
71900	Other Contracted Labor	20,800	20,800	— %
73030	Small Equipment	86,066	565,075	(84.8)%
73090	Parts and Supplies	1,500	1,100	36.4 %
74010	Insurance Premiums	—	13,248	(100.0)%
75030	Division of Criminal Information Access Fees	1,800	1,800	— %
Total Communications Center		\$ 1,524,227	\$ 1,883,613	(19.1)%

**OPERATING EXPENSES
6150 LAW ENFORCEMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 4,167,411	\$ 3,492,852	19.3 %
70120	Overtime	34,800	64,140	(45.7)%
70210	Health Insurance	466,632	439,386	6.2 %
70230	Retirement	465,792	343,452	35.6 %
70240	401K Match	182,304	148,320	22.9 %
70250	Social Security	318,816	266,790	19.5 %
70260	Dental	30,516	29,808	2.4 %
70270	Vision	6,276	6,024	4.2 %
70280	Retiree Health Care (OPEB)	94,503	94,503	— %
70290	Retiree Separation Allowance Expense	4,452	4,452	— %
70335	Other Employee Related Expenses	5,460	4,680	16.7 %
70340	Physical Examinations	74,988	—	n/a
70380	Uniforms	43,337	26,732	62.1 %
71370	Repairs and Maintenance	3,420	3,420	— %
73030	Small Equipment	29,017	3,990	627.2 %
73090	Parts and Supplies	16,121	16,121	— %
74010	Insurance Premiums	—	97,884	(100.0)%
75030	Division of Criminal Information Access Fees	4,560	4,560	— %
75040	K9 Program	11,994	10,040	19.5 %
75060	Office and General Supplies	3,920	3,920	— %
75090	Printing	2,030	2,030	— %
Total Law Enforcement		\$ 5,966,349	\$ 5,063,104	17.8 %

OPERATING EXPENSES
6170 OPERATIONS

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET	BUDGET	BUDGET	BUDGET	
70110	Salaries	\$ 1,706,328	\$ 1,369,260			24.6 %
70120	Overtime	—	234			(100.0)%
70210	Health Insurance	192,684	159,723			20.6 %
70230	Retirement	205,188	147,636			39.0 %
70240	401K Match	76,692	65,178			17.7 %
70250	Social Security	130,452	101,676			28.3 %
70260	Dental	12,576	10,806			16.4 %
70270	Vision	2,592	2,184			18.7 %
70280	Retiree Health Care (OPEB)	39,691	39,691			— %
70335	Other Employee Related Expenses	9,360	5,007			86.9 %
70350	Professional Training and Dues	17,110	900			1,801.1 %
70380	Uniforms	3,000	500			500.0 %
71140	Technology Services	31,594	26,797			17.9 %
71370	Repairs and Maintenance	1,800	950			89.5 %
71380	Ramp Tower	817,020	817,020			— %
71900	Other Contracted Labor	376,260	121,355			210.0 %
73030	Small Equipment	2,490	400			522.5 %
73070	ID System Supplies	25,465	21,760			17.0 %
74010	Insurance Premiums	—	25,140			(100.0)%
75020	Credit Card Fees	4,500	4,500			— %
75030	Division of Criminal Information Access Fees	150,000	150,000			— %
75060	Office and General Supplies	1,500	1,200			25.0 %
75090	Printing	3,700	3,200			15.6 %
75100	Meals and Per Diem	500	—			n/a
75110	Travel Expenses	2,800	—			n/a
Total Operations		\$ 3,813,302	\$ 3,075,117			24.0 %

**OPERATING EXPENSES
6180 TRAFFIC CONTROL**

G/L #	ACCOUNT TITLE	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 1,438,122	\$ 1,280,060	12.3 %
70120	Overtime	12,504	5,160	142.3 %
70210	Health Insurance	301,128	256,495	17.4 %
70230	Retirement	172,932	138,084	25.2 %
70240	401K Match	57,852	57,306	1.0 %
70250	Social Security	110,016	97,989	12.3 %
70260	Dental	19,920	17,712	12.5 %
70270	Vision	4,104	3,582	14.6 %
70280	Retiree Health Care (OPEB)	58,592	58,592	— %
70380	Uniforms	9,300	8,550	8.8 %
71370	Repairs and Maintenance	3,850	3,850	— %
73030	Small Equipment	1,000	950	5.3 %
73090	Parts and Supplies	250	250	— %
74010	Insurance Premiums	—	26,484	(100.0)%
75060	Office and General Supplies	800	800	— %
75090	Printing	2,100	2,000	5.0 %
Total Traffic Control		\$ 2,192,470	\$ 1,957,864	12.0 %

**OPERATING EXPENSES
6210 PROJECT MANAGEMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 439,764	\$ 296,304	48.4 %
70210	Health Insurance	40,908	27,840	46.9 %
70230	Retirement	52,884	31,863	66.0 %
70240	401K Match	15,768	14,448	9.1 %
70250	Social Security	33,648	22,740	48.0 %
70260	Dental	2,652	1,917	38.3 %
70270	Vision	540	387	39.5 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70350	Professional Training and Dues	3,525	595	492.4 %
71900	Other Contracted Services	50,000	—	n/a
75060	Office and General Supplies	2,375	—	n/a
75100	Meals and Per Diem	400	—	n/a
75110	Travel Expenses	1,200	—	n/a
Total Project Management		\$ 651,224	\$ 403,654	61.3 %

OPERATING EXPENSES
6310 BUILDING AND BUILDING SYSTEMS

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 435,615	\$ 249,579	74.5 %
70210	Health Insurance	34,152	21,675	57.6 %
70230	Retirement	52,380	26,952	94.3 %
70240	401K Match	15,504	9,954	55.8 %
70250	Social Security	31,716	17,691	79.3 %
70260	Dental	2,208	1,437	53.7 %
70270	Vision	456	291	56.7 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	2,995	800	274.4 %
71190	Other Professional Services	395,000	—	n/a
71900	Other Contracted Labor	425,000	1,176,200	(63.9)%
74010	Insurance Premiums	—	2,796	(100.0)%
Total Building and Building Systems		\$ 1,403,366	\$ 1,515,715	(7.4)%

OPERATING EXPENSES
6330 FACILITIES ASSET MANAGEMENT

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 703,572	\$ 602,715	16.7 %
70210	Health Insurance	36,780	33,300	10.5 %
70230	Retirement	84,600	65,076	30.0 %
70240	401K Match	33,840	30,132	12.3 %
70250	Social Security	39,768	33,444	18.9 %
70260	Dental	2,316	2,160	7.2 %
70270	Vision	480	432	11.1 %
70280	Retiree Health Care (OPEB)	7,560	7,560	— %
70335	Other Employee Related Expenses	1,680	1,680	— %
70350	Professional Training and Dues	4,779	1,055	353.0 %
74010	Insurance Premiums	—	2,796	(100.0)%
75060	Office and General Supplies	500	—	n/a
75100	Meals and Per Diem	14,830	1,650	798.8 %
75110	Travel Expenses	9,600	—	n/a
Total Facilities Asset Management		\$ 940,305	\$ 782,000	20.2 %

**OPERATING EXPENSES
6340 FACILITIES ENGINEERING**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 399,600	\$ 287,334	39.1 %
70210	Health Insurance	30,924	21,804	41.8 %
70230	Retirement	48,048	31,023	54.9 %
70240	401K Match	15,276	10,536	45.0 %
70250	Social Security	29,484	20,940	40.8 %
70260	Dental	1,992	1,437	38.6 %
70270	Vision	408	291	40.2 %
70280	Retiree Health Care (OPEB)	5,670	5,670	— %
70335	Other Employee Related Expenses	1,560	1,560	— %
70350	Professional Training and Dues	2,465	740	233.1 %
71110	Advertising and Marketing Services	—	1,000	(100.0)%
71900	Other Contracted Labor	1,870,000	1,288,000	45.2 %
74010	Insurance Premiums	—	12,420	(100.0)%
75100	Meals and Per Diem	360	—	n/a
75110	Travel Expenses	4,050	—	n/a
Total Facilities Engineering		\$ 2,409,837	\$ 1,682,755	43.2 %

**OPERATING EXPENSES
6510 BAGGAGE SYSTEMS**

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ —	\$ 83,109	(100.0)%
70210	Health Insurance	—	10,692	(100.0)%
70230	Retirement	—	8,973	(100.0)%
70240	401K Match	—	4,155	(100.0)%
70250	Social Security	—	6,360	(100.0)%
70260	Dental	—	720	(100.0)%
70270	Vision	—	144	(100.0)%
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	2,360	400	490.0 %
71320	Baggage Handling System & Boarding Bridge Services	2,615,353	2,585,261	1.2 %
71370	Repairs and Maintenance	7,000	—	n/a
71900	Other Contracted Labor	—	1,999,998	(100.0)%
73060	Baggage Handling System & Boarding Bridge Supplies	851,527	546,420	55.8 %
74010	Insurance Premiums	—	936	(100.0)%
75100	Meals and Per Diem	—	1,200	(100.0)%
Total Baggage Systems		\$ 3,477,020	\$ 5,249,148	(33.8)%

**OPERATING EXPENSES
6520 CONTRACT FACILITIES MAINTENANCE**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 460,984	\$ 253,584	81.8 %
70210	Health Insurance	54,048	21,690	149.2 %
70230	Retirement	55,428	27,384	102.4 %
70240	401K Match	21,168	12,684	66.9 %
70250	Social Security	35,268	19,200	83.7 %
70260	Dental	3,528	1,437	145.5 %
70270	Vision	732	291	151.5 %
70280	Retiree Health Care (OPEB)	11,340	11,340	— %
70350	Professional Training & Dues	7,510	—	n/a
70380	Uniforms	400	—	n/a
71330	Elevators/Escalators	1,949,000	1,168,778	66.8 %
71340	Heating Ventilation and Air Conditioning (HVAC)	266,715	259,875	2.6 %
71350	Janitorial	7,803,450	7,708,001	1.2 %
71360	Landscaping	1,267,908	788,867	60.7 %
71370	Repairs and Maintenance	569,666	316,354	80.1 %
71390	Snow Removal	75,000	—	n/a
71400	Waste Disposal	174,000	156,000	11.5 %
71900	Other Contracted Services	6,000	—	n/a
73090	Parts and Supplies	125	100	25.0 %
74010	Insurance Premiums	—	9,420	(100.0)%
75050	Permit Administration	15,825	15,725	0.6 %
75100	Meals and Per Diem	695	—	n/a
75110	Travel Expenses	3,210	—	n/a
Total Contract Facilities Maintenance		\$ 12,782,000	\$ 10,770,730	18.7 %

**OPERATING EXPENSES
6540 FLEET MAINTENANCE**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 524,340	\$ 509,064	3.0 %
70120	Overtime	14,748	5,388	173.7 %
70210	Health Insurance	70,728	74,592	(5.2)%
70230	Retirement	63,048	54,963	14.7 %
70240	401K Match	26,220	25,452	3.0 %
70250	Social Security	40,116	38,940	3.0 %
70260	Dental	4,632	5,031	(7.9)%
70270	Vision	948	1,017	(6.8)%
70280	Retiree Health Care (OPEB)	13,230	13,230	— %
70350	Professional Training and Dues	11,055	950	1,063.7 %
70380	Uniforms	9,401	9,921	(5.2)%
71370	Repairs and Maintenance	212,705	183,225	16.1 %
73030	Small Equipment	81,154	40,404	100.9 %
73040	Fuel	472,104	518,928	(9.0)%
73090	Parts and Supplies	302,846	302,728	— %
74010	Insurance Premiums	—	15,624	(100.0)%
75050	Permit Administration	37,066	36,946	0.3 %
Total Fleet Maintenance		\$ 1,884,341	\$ 1,836,403	2.6 %

**OPERATING EXPENSES
6550 FUELING SYSTEMS**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 878,643	\$ 870,465	0.9 %
70120	Overtime	26,952	24,996	7.8 %
70210	Health Insurance	120,348	127,860	(5.9)%
70230	Retirement	105,660	93,984	12.4 %
70240	401K Match	39,060	39,864	(2.0)%
70250	Social Security	67,212	66,588	0.9 %
70260	Dental	7,884	8,625	(8.6)%
70270	Vision	1,620	1,740	(6.9)%
70280	Retiree Health Care (OPEB)	22,681	22,681	— %
70335	Other Employee Related Expenses	780	780	— %
70350	Professional Training and Dues	1,500	500	200.0 %
70380	Uniforms	4,530	3,985	13.7 %
71370	Repairs and Maintenance	60,790	49,990	21.6 %
71900	Other Contracted Labor	10,846	46,846	(76.8)%
73030	Small Equipment	5,100	—	n/a
73040	Fuel	18,475	42,250	(56.3)%
73090	Parts and Supplies	81,618	82,714	(1.3)%
74010	Insurance Premiums	—	17,388	(100.0)%
75100	Meals and Per Diem	700	200	250.0 %
75110	Travel Related Expenses	3,300	620	432.3 %
Total Fueling Systems		\$ 1,457,699	\$ 1,502,076	(3.0)%

OPERATING EXPENSES
6570 FACILITIES MAINTENANCE

G/L #	ACCOUNT TITLE	FY 2022-2023		FY 2021-2022		% CHANGE
		BUDGET	BUDGET	BUDGET	BUDGET	
70110	Salaries	\$ 2,196,756	\$ 1,851,816			18.6 %
70120	Overtime	47,904	20,019			139.3 %
70210	Health Insurance	323,448	264,234			22.4 %
70230	Retirement	264,156	195,210			35.3 %
70240	401K Match	98,880	84,030			17.7 %
70250	Social Security	166,116	136,680			21.5 %
70260	Dental	21,240	17,952			18.3 %
70270	Vision	4,368	3,630			20.3 %
70280	Retiree Health Care (OPEB)	62,372	62,372			— %
70335	Other Employee Related Expenses	780	780			— %
70340	Physical Examinations	3,000	2,000			50.0 %
70350	Professional Training and Dues	16,520	3,575			362.1 %
70380	Uniforms	38,568	40,068			(3.7)%
71340	Heating Ventilation and Air Conditioning (HVAC)	474,283	188,208			152.0 %
71370	Repairs and Maintenance	357,465	831,280			(57.0)%
71400	Waste Disposal	—	10,200			(100.0)%
71900	Other Contracted Labor	42,750	48,750			(12.3)%
72010	Electricity	4,906,505	4,890,671			0.3 %
72020	Natural Gas	370,516	370,511			— %
72030	Water	322,065	322,046			— %
72040	Sewer	660,183	527,297			25.2 %
73030	Small Equipment	15,600	9,600			62.5 %
73090	Parts and Supplies	431,622	326,122			32.3 %
74010	Insurance Premiums	—	68,700			(100.0)%
75050	Permit Administration	645	645			— %
75100	Meals and Per Diem	280	—			n/a
75110	Travel Expenses	1,660	—			n/a
	Total Facilities Maintenance	\$ 10,827,682	\$ 10,276,396			5.4 %

**OPERATING EXPENSES
6580 FIELDS MAINTENANCE**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 1,704,544	\$ 1,519,752	12.2 %
70120	Overtime	37,884	15,432	145.5 %
70210	Health Insurance	274,944	265,272	3.6 %
70230	Retirement	204,972	164,088	24.9 %
70240	401K Match	70,908	69,384	2.2 %
70250	Social Security	130,404	116,256	12.2 %
70260	Dental	18,096	17,964	0.7 %
70270	Vision	3,720	3,633	2.4 %
70280	Retiree Health Care (OPEB)	54,812	54,812	— %
70335	Other Employee Related Expenses	2,340	2,340	— %
70350	Professional Training and Dues	17,250	2,960	482.8 %
70380	Uniforms	28,880	26,630	8.4 %
71370	Repairs and Maintenance	364,635	290,023	25.7 %
71390	Snow Removal	75,000	—	n/a
71400	Waste Disposal	2,000	—	n/a
71900	Other Contracted Labor	1,000	1,000	— %
73030	Small Equipment	49,643	11,250	341.3 %
73090	Parts and Supplies	556,760	484,860	14.8 %
74010	Insurance Premiums	—	72,216	(100.0)%
Total Fields Maintenance		\$ 3,597,792	\$ 3,117,872	15.4 %

OPERATING EXPENSES
6750 NOISE

<u>G/L #</u>	<u>ACCOUNT TITLE</u>	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 87,096	\$ 84,564	3.0 %
70210	Health Insurance	10,152	10,692	(5.1)%
70230	Retirement	10,476	9,132	14.7 %
70240	401K Match	4,356	4,224	3.1 %
70250	Social Security	6,660	6,468	3.0 %
70260	Dental	660	720	(8.3)%
70270	Vision	132	144	(8.3)%
70280	Retiree Health Care (OPEB)	1,890	1,890	— %
70350	Professional Training and Dues	2,100	850	147.1 %
71370	Repairs and Maintenance	86,000	86,000	— %
72010	Electricity	5,292	5,292	— %
73090	Parts and Supplies	185	15	1,133.3 %
74010	Insurance Premiums	—	936	(100.0)%
75100	Meals and Per Diem	400	—	n/a
75110	Travel Expenses	1,450	—	n/a
	Total Noise	\$ 216,849	\$ 210,927	2.8 %

**OPERATING EXPENSES
6760 ENVIRONMENT**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 116,748	\$ 167,463	(30.3)%
70210	Health Insurance	10,248	16,950	(39.5)%
70230	Retirement	14,040	17,952	(21.8)%
70240	401K Match	5,832	8,007	(27.2)%
70250	Social Security	8,928	12,882	(30.7)%
70260	Dental	660	1,194	(44.7)%
70270	Vision	132	240	(45.0)%
70280	Retiree Health Care (OPEB)	1,890	1,890	— %
70350	Professional Training and Dues	1,340	380	252.6 %
71190	Other Professional Services	52,000	—	n/a
71900	Other Contracted Labor	242,845	116,874	107.8 %
73090	Parts and Supplies	900	895	0.6 %
74010	Insurance Premiums	—	936	(100.0)%
75050	Permit Administration	5,965	5,965	— %
75100	Meals and Per Diem	237	—	n/a
75110	Travel Expenses	1,050	—	n/a
Total Environment		\$ 462,815	\$ 351,628	31.6 %

**OPERATING EXPENSES
6770 PLANNING**

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 318,361	\$ 301,824	5.5 %
70210	Health Insurance Premiums	26,484	21,729	21.9 %
70230	Retirement	38,280	32,592	17.5 %
70240	401K Match	15,096	14,361	5.1 %
70250	Social Security	23,004	20,895	10.1 %
70260	Dental	1,704	1,437	18.6 %
70270	Vision	360	291	23.7 %
70280	Retiree Health Care (OPEB)	5,670	5,670	— %
70350	Professional Training and Dues	5,200	510	919.6 %
73090	Parts and Supplies	115	100	15.0 %
74010	Insurance Premiums	—	1,860	(100.0)%
75090	Printing	45	—	n/a
75100	Meals and Per Diem	6,550	—	n/a
75110	Travel Expenses	4,400	—	n/a
Total Planning		445,269	401,269	11.0 %

OPERATING EXPENSES
7010 INFORMATION SERVICES

G/L #	ACCOUNT TITLE	FY 2022-2023	FY 2021-2022	% CHANGE
		BUDGET	BUDGET	
70110	Salaries	\$ 3,505,410	\$ 3,028,344	15.8 %
70120	Overtime	—	7,056	(100.0)%
70210	Health Insurance	309,708	297,636	4.1 %
70230	Retirement	421,524	326,832	29.0 %
70240	401K Match	146,088	128,361	13.8 %
70250	Social Security	255,000	220,998	15.4 %
70260	Dental	20,028	19,902	0.6 %
70270	Vision	4,128	4,026	2.5 %
70280	Retiree Health Care (OPEB)	64,262	64,121	0.2 %
70335	Other Employee Related Expenses	19,704	15,420	27.8 %
70350	Professional Training and Dues	40,668	3,878	948.7 %
70380	Uniforms	3,900	3,500	11.4 %
71140	Technology Services	1,954,084	1,625,235	20.2 %
71310	Airport Operations Information System (AOIS) Services	1,117,874	1,520,381	(26.5)%
71370	Repairs and Maintenance	35,000	18,900	85.2 %
71900	Other Contracted Labor	255,948	331,308	(22.7)%
72050	Telecommunications	281,959	268,128	5.2 %
72060	TV Service Providers	74,064	74,064	— %
73010	Computer Hardware	295,524	120,419	145.4 %
73020	Computer Software	25,600	20,600	24.3 %
73030	Small Equipment	54,595	29,702	83.8 %
73090	Parts and Supplies	26,870	22,335	20.3 %
74010	Insurance Premiums	—	45,420	(100.0)%
75060	Office and General Supplies	10,240	7,840	30.6 %
75090	Printing	4,150	3,550	16.9 %
75100	Meals and Per Diem	4,621	1,229	276.0 %
75110	Travel Related Expenses	13,628	5,421	151.4 %
Total Information Services		\$ 8,944,577	\$ 8,214,606	8.9 %

OPERATING EXPENSES
7060 GIS

G/L #	ACCOUNT TITLE	FY 2022-2023 BUDGET	FY 2021-2022 BUDGET	% CHANGE
70110	Salaries	\$ 87,469	\$ 61,092	43.2 %
70120	Overtime	—	567	(100.0)%
70210	Health Insurance	10,944	10,620	3.1 %
70230	Retirement	10,524	6,600	59.5 %
70240	401K Match	4,224	3,054	38.3 %
70250	Social Security	6,696	4,668	43.4 %
70260	Dental	720	720	— %
70270	Vision	144	144	— %
70280	Retiree Health Care (OPEB)	3,780	3,780	— %
70350	Professional Training and Dues	3,095	195	1,487.2 %
71140	Technology Services	21,175	16,000	32.3 %
71900	Other Contracted Labor	10,300	10,300	— %
74010	Insurance Premiums	—	1,860	(100.0)%
75060	Office and General Supplies	1,620	1,422	13.9 %
75100	Meals and Per Diem	356	—	n/a
75110	Travel Expenses	2,450	—	n/a
Total GIS		\$ 163,497	\$ 121,022	35.1 %



Capital Project Ordinance



Raleigh-Durham
Airport Authority

331020	Common Use Transformation Program – Touchless Technology – Phase 1	500,000
331030	Terminal 2 Concessions Development Program	4,000,000
331040	T2 Bathroom Refresh and Pet Relief Area - Planning	200,000
331050	Ramp Information Display System - Planning	250,000
621020	Parking Guidance System	8,200,000
881410	National Guard Drive Improvements / Haleys Branch Road Rehabilitation	3,000,000
881260	Maintenance Facility HVAC Replacement	525,000
881180	Consolidated Trash Facility Concrete Dumpster Slabs	300,000
441000	Fuel Farm Facility Improvement Plan	9,186,000
881420	ABRM Upgrade	250,000
		\$ 502,361,000

Project Ordinance Total**\$ 580,117,292**

Section 4. This Capital Project Ordinance includes all amended, new and ongoing projects and replaces all previous capital project ordinances.

Section 5. Subject to approval and acceptance of bids by the Raleigh-Durham Airport Authority, the appropriate officers of the Raleigh-Durham Airport Authority are hereby authorized and empowered to enter into contracts and to carry out the necessary work for the completion of the above listed projects within the funds appropriated herein.

Section 6. The Finance Officer is hereby directed to report at least annually on the financial status of the aforesaid projects. The Finance Officer shall also keep the Authority informed at each regular meeting of any unusual occurrences.

This Capital Project Ordinance shall be entered in the minutes of the Raleigh-Durham Airport Authority and within five (5) days after its adoption, copies shall be filed with the Finance Officer, The Budget Officer and the Secretary of the Raleigh-Durham Airport Authority, who, for the purposes of this ordinance, is designated as the Clerk to the Raleigh-Durham Airport Authority as described in G.S. 159-13.2.

Adopted this the 17th day of March 2022

RALEIGH-DURHAM AIRPORT AUTHORITY
APRIL 1, 2022 - MARCH 31, 2023 CAPITAL BUDGET AUTHORIZED SPEND

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY21/22 PROJECT COST	BUDGET INCR/(DECR) FY22/23	TOTAL COST	ACTUAL THROUGH 12/31/2021	PROJECT REMAINING BALANCE	FY22/23 ESTIMATED CASH FLOW
<u>AIRFIELD PROJECTS</u>								
080879	17-18	Runway 5L/23R and Taxiway B Replacement Program	372,300,000	—	372,300,000	27,166,218	345,133,782	6,319,000
211220	21-22	Runway 5L/23R & Taxiway B Preservation Program	15,000,000	—	15,000,000	—	15,000,000	5,000,000
211110	17-18	West RON Apron Rehabilitation	38,000,000	—	38,000,000	24,525,222	13,474,778	11,000,000
211120	17-18	Taxiway B Rehabilitation (North of TW D)	36,000,000	—	36,000,000	18,898,979	17,101,021	16,500,000
211140	18-19	Enhanced Security Perimeter Gates (TSA)	3,000,000	800,000	3,800,000	389,118	3,410,882	3,000,000
211170	20-21	North Cargo Apron Reconstruction	1,000,000	300,000	1,300,000	288,972	1,011,028	500,000
211190	20-21	Taxiway A1 Rehabilitation - Design and Construction	1,700,000	—	1,700,000	1,261,474	438,526	200,000
211200	20-21	Taxiway E Rehabilitation - Design	1,000,000	—	1,000,000	461,964	538,036	500,000
211210	20-21	Taxiways C and J Rehabilitation - Design	700,000	—	700,000	558	699,442	—
		Subtotal	468,700,000	1,100,000	469,800,000	72,992,505	396,807,495	43,019,000
<u>TERMINAL PROJECTS</u>								
070549	17-18	Terminal 2 Checkpoint Expansion	9,250,000	—	9,250,000	4,775,248	4,474,752	4,000,000
331000	20-21	T2 Landside Expansion Program - preliminary design	2,000,000	—	2,000,000	189,281	1,810,719	750,000
331020	20-21	Common Use Transformation Program – Touchless Technology – Phase 1	500,000	—	500,000	—	500,000	—
331030	21-22	Terminal 2 Concessions Development Program	4,000,000	—	4,000,000	—	4,000,000	4,000,000
331040	21-22	T2 Bathroom Refresh and Pet Relief Area - Planning	200,000	—	200,000	—	200,000	—
331050	21-22	Ramp Information Display System - Planning	250,000	—	250,000	—	250,000	250,000
New	22-23	Terminal 1 Flooring Replacement	—	1,000,000	1,000,000	—	1,000,000	1,000,000
		Subtotal	16,200,000	1,000,000	17,200,000	4,964,529	12,235,471	10,000,000
<u>PARKING PROJECTS</u>								
080799	17-18	Expanded Park Economy 3	35,618,000	8,382,000	44,000,000	476,432	43,523,568	1,000,000
New	22-23	Parking Garage Rehabilitation - Phase 3	—	4,000,000	4,000,000	—	4,000,000	500,000
621020	20-21	Parking Guidance System	8,200,000	—	8,200,000	60,670	8,139,330	1,000,000
		Subtotal	43,818,000	12,382,000	56,200,000	537,102	55,662,898	2,500,000
<u>ROADWAY PROJECTS</u>								
881100	17-18	International Drive Rehabilitation	10,036,462	(2,000,462)	8,036,000	497,067	7,538,933	7,443,000
881410	20-21	National Guard Drive Improvements / Haleys Branch Road Rehabilitation	3,000,000	—	3,000,000	—	3,000,000	2,905,000
881430	21-22	Aviation Parkway/National Guard Drive Interchange - Planning	500,000	500,000	1,000,000	—	1,000,000	500,000
New	22-23	John Brantley Blvd Extension (CONRAC)	—	1,000,000	1,000,000	—	1,000,000	500,000
		Subtotal	13,536,462	(500,462)	13,036,000	497,067	12,538,933	11,348,000

PROJECT NUMBER	YEAR PROJECT CREATED	PROJECT TITLE	FY21/22 PROJECT COST	BUDGET INCR/(DECR) FY22/23	TOTAL COST	ACTUAL THROUGH 12/31/2021	PROJECT REMAINING BALANCE	FY22/23 ESTIMATED CASH FLOW
OTHER PROJECTS								
881260	19-20	Maintenance Facility HVAC Replacement	525,000	—	525,000	440	524,560	—
881180	18-19	Consolidated Trash Facility Concrete Dumpster Slabs	300,000	—	300,000	1,527	298,473	—
441000	20-21	Fuel Farm Facility Improvement Plan	9,186,000	—	9,186,000	48,702	9,137,298	—
881420	21-22	ABRM Upgrade	250,000	—	250,000	66,404	183,596	100,000
881380	22-23	AOC 5th Floor Buildout	—	500,000	500,000	—	500,000	500,000
New	22-23	New AOC/EOC/ARFF	—	500,000	500,000	—	500,000	500,000
New	22-23	Maintenance Building Parking Lot Rehabilitation	—	3,500,000	3,500,000	—	3,500,000	500,000
New	22-23	GA Area Pavement Rehabilitation	—	3,500,000	3,500,000	—	3,500,000	250,000
New	22-23	T1 Generator Replacement	—	200,000	200,000	—	200,000	200,000
New	22-23	Stormwater Pond Repairs	—	100,000	100,000	—	100,000	100,000
New	22-23	T1 Chiller Replacement	—	100,000	100,000	—	100,000	100,000
New	22-23	New Vehicles and Equipment - FY23	—	5,220,292	5,220,292	—	5,220,292	990,427
		Subtotal	10,261,000	13,620,292	23,881,292	117,073	23,764,219	3,240,427
RDU Capital Funds Required for FY22-23			\$552,515,462	\$27,601,830	\$580,117,292	\$79,108,276	\$501,009,016	\$70,107,427

*ESTIMATE-SPENDING PER PROJECT MAY VARY, BUT WILL NOT EXCEED TOTAL CASH FLOW

**RALEIGH-DURHAM AIRPORT AUTHORITY
CAPITAL PROJECT DESCRIPTIONS**

**PROJECT
NUMBER**

AIRFIELD PROJECTS

- 080879 Runway 5L/23R and Taxiway B Replacement Program - \$372,300,000 - Replace Runway 5L-23R and convert runway (existing 5L-23R) to a taxiway (T/W B).
- 211220 Runway 5L/23R & Taxiway B Preservation Program - \$15,000,000 - Preservation of Runway 5L-23R. The preservation includes concrete replacement for 60+ identified slabs (25 feet by 25 feet, 16 inches thick), and the work will span the fall of 2022 and spring of 2023.
- 211110 West RON Apron Construction - \$38,000,000 - The project provides for the design and reconstruction of the existing West GA Apron to a commercial aircraft Remain Overnight (RON) Apron. This project will be complete by the end of 2022.
- 211120 Taxiway B Rehabilitation (North of TW D) - \$36,000,000 - Design and construction for the Taxiway B north of Taxiway D. This project will be complete by the end of 2022.
- 211140 Enhanced Security Perimeter Gates (TSA) - \$3,800,000 - Design and construction of various security enhancements to access points around the perimeter of RDU. This is the final project recommended in a security assessment performed by TSA in 2014.
- 211170 North Cargo Apron Reconstruction - \$1,300,000 - Planning, design, and reconstruction of North Cargo apron. The overall project will be constructed in multiple phases over multiple years. The most urgent phase is to reconstruct the taxiway that allows aircraft access to and from the apron. The proposed budget is intended only to perform the necessary design services on the project, and better establish an overall project budget. Staff will return to the Board at a later date for a budget amendment when construction funds are needed for the first element of work (i.e., the taxiway reconstruction).
- 211190 Taxiway A1 Rehabilitation - Design and Construction - \$1,700,000 - Planning, design, and reconstruction of Taxiway A1. This project will be completed and closed in early FY 2023.
- 211200 Taxiway E Rehabilitation - Design - \$1,000,000 - Design for rehabilitation of Taxiway E. The design for this improvement will be completed in early FY 2022. Upon completion of design staff intends to issue plans and specifications for bidding. Once a contractor has been selected staff will bring a recommendation to the Board for contract award, plus a capital budget amendment permitting construction to commence.
- 211210 Taxiway C and J Rehabilitation - Design - \$700,000 - Design for rehabilitation of Taxiways C & J.

TERMINAL PROJECTS

- 070549 Terminal 2 Checkpoint Expansion - \$9,250,000 - Planning, design and construction necessary in order to add two additional checkpoint lanes at Terminal 2. This project will be complete in the second quarter of FY 2023.
- 331000 T2 Landside Expansion Program - Preliminary Design - \$2,000,000 - Expand Terminal 2 (T2) Landside Facilities. The expansion involves balancing T2 landside facilities (the terminal area between the curbside and the post-security checkpoint steps/escalators) with airside functions. To meet the T2 passenger demand forecasted in the 2040 Master Plan, potential project components include: expanding the security checkpoint area, modifying or expanding ticket counters and associated bag take away belts and sortation system, lobby areas, concessions, various airline operational areas, expansion of the Customs and Border Protection facilities and associated support spaces. The expansion may also include capturing areas south of the existing checkpoint for additional checkpoint queuing and screening functions, concessions and relocating displaced functions.

- 331020 Common Use Transformation Program – Touchless Technology – Phase 1 - \$500,000 - The SITA Flex System is the newest generation common use system and provides a touchless check-in experience for passengers using mobile technologies to interface with Common Use Self-Service (CUSS) kiosks.
- 331030 Terminal 2 Concessions Development Program - \$4,000,000 - Managing the architectural design and construction administration portions of the Concessions Development Program. Includes hiring/managing the Architectural Design Consultant and the Construction Administrator at Risk (CMAR) to design and construct three tenant spaces that will be owned by RDU and operated by an outside entity for RDU.
- 331040 T2 Bathroom Refresh and Pet Relief Area - Planning - \$200,000 - renovate bathrooms in terminal 2 and design and build areas in Terminal 1 and 2 that accommodate the growing number of traveling service animals. The proposed budget will be used to create a preliminary design and establish an overall phasing schedule and budget. Upon conclusion of preliminary design staff will come back to the Board for approval of a budget amendment to fund the final design and construction of the overall project.
- 331050 Ramp Information Display System - Planning - \$250,000 - Replacement of end of life/support Ramp Information Display Systems. The funds requested will be used to create a preliminary design and overall budget. Upon conclusion of the preliminary design staff will come back to the Board for approval of a budget amendment to fund the final design and installation of the overall project.
- NEW Terminal 1 Flooring Replacement - \$1,000,000 - The flooring in Terminal 1 is past its useful life and will be replaced.

PARKING PROJECTS

- 080799 Expanded Park Economy 3 - \$44,000,000 - Final design and construction of an 8,000+ space expansion of the existing Park Economy 3 facility located on National Guard Drive; includes lighting and marking; signage, bus shelters (existing access control system and gates are adequate to support expanded facility).
- NEW Parking Garage Rehabilitation - Phase 3 - \$4,000,000 - A continuation of former Capital Project 881110: The project includes a condition assessment of structures, mechanical, fire protection, lighting, and electrical systems; pedestrian movement devices & controls (elevators and moving sidewalks); architectural finishes; signing system; water intrusion protection elements; concrete surfaces and finishes; stairways; glass and other enclosures; and other related items.
- 621020 Parking Guidance System - \$8,200,000 - The design and installation of an automated Parking Guidance System in parking garages 3 and 4. The cost includes the utilization of a third-party owner's representative to provide advisory services over the course of the project.

ROADWAY PROJECTS

- 881100 International Drive Rehabilitation - \$8,036,000 - Design and construction of International Drive improvements to include re-paving, re-marking, drainage improvements, and curb & gutter improvements.
- 881410 National Guard Drive Improvements / Haleys Branch Road Rehabilitation - \$3,000,000 - National Guard Drive is experiencing pavement distresses that requires it to be rehabilitated. Rehabilitation will most likely include milling and overlaying the existing AC pavement while increasing the pavement thickness to provide additional strength. This project includes preparing the plans and specifications and construction.
- 881430 Aviation Parkway/National Guard Drive Interchange - Planning - \$1,000,000 - planning for the future construction of an interchange at Aviation Parkway & National Guard Drive interchange.

NEW John Brantley Blvd Extension (CONRAC) - \$1,000,000 - Extension of John Brantley Boulevard to accommodate the future development of a Consolidated Rental Car Facility (CONRAC). These funds will advance the current conceptual design to a schematic level allowing us to determine phasing requirements and an updated overall budget. Staff will return to the Board at a later date for a budget adjustment to complete design and commence construction.

OTHER PROJECTS

881260 Maintenance Facility HVAC Replacement - \$525,000 - HVAC system design to increase capacity FY 19-20. FY 20-21, end of life cycle asset replacement for chiller (Installed 2001). Capacity to be upsized to cool shop areas of building that is not currently cooled. FY 21-22 design and end of life cycle asset replacement for heating hot water boiler and two domestic water heaters.

881180 Consolidated Trash Facility Concrete Dumpster Slabs - \$300,000 - Concrete slabs are in critical need of replacement.

441000 Fuel Farm Facility Improvement Plan - \$9,186,000 - This project will be for improvements to the Fuel Facility based on study recommendations provided by an outside professional consultant. Includes building, site, and fuel storage/hydrant pumping system and glycol storage/dispensing system improvements.

881420 ABRM Upgrade - \$250,000 - Upgrade to our ABM platform. New project for FY21-22. The current version of the Civix Airport Business Manager (ABM) is at end of life and will soon no longer be supported by the vendor. ABM is being replaced and upgraded to a newer version by called Airport Business and Revenue Manager (ABRM). As with ABM, ABRM will be used for tenant lease management and tenant billing; there are also new modules for GASB 87 accounting requirement and a future payment portal module. Upgrading from ABM to ABRM should serve to mitigate risks associated with data conversion and migration, as well as, provide a quicker user adoption rate as compared to a replacement system by another vendor.

881380 AOC 5th Floor Buildout - \$500,000 - remodeling of the 5th floor of the Airport Operations Center building to allow for future growth in Authority Staff. These funds will be used to finalize the concept design and bid the project. Staff will return to the Board at a later date for a budget amendment to begin construction.

NEW New AOC/EOC/ARFF - \$500,000 - this project is the planning and preliminary design phase necessary to replace the outdated Aircraft Rescue and Fire Fighting facility, as well as integrating that new facility into a comprehensive Airport/Emergency Operations Center. Staff will return to the Board at a late date for the budget amendment need to complete the design and advance the project into construction.

NEW Maintenance Building Parking Lot Rehabilitation - \$3,500,000 - Rehabilitation of the maintenance building parking lot.

NEW GA Area Pavement Rehabilitation - \$3,500,000 - Rehabilitate pavement surrounding the General Aviation Area.

NEW T1 Generator Replacement - \$200,000 - Replacement of Generator in Terminal 1

NEW Stormwater Pond Repairs - \$100,000 - Repairs to maintenance stormwater pond.

NEW T1 Chiller Replacement - \$100,000 - Replacement of chiller in Terminal 1.

NEW New Vehicles and Equipment - FY23 - \$5,220,292 - The project scope includes acquisition of replacement vehicles and additional vehicles for multiple departments. The project involves purchasing 21 replacement vehicles and equipment, the addition of 2 vehicles, and various types of new equipment.



Airline Rates & Charges



Raleigh-Durham
Airport Authority

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Airfield Requirement and Landing Fee Rate

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Airfield Requirement</u>		
Total Airfield Requirement	\$18,477,632	\$21,153,953
Less: GA Allocation	(1,348,867)	(1,015,390)
Adjusted by: Prior Year Reconciliation	<u>9,193,417</u>	<u>7,793,457</u>
Net Airfield Requirement	\$26,322,182	\$27,932,020
Divided by: Landed Weight (000s of lbs.)	<u>3,867,900</u>	<u>7,453,300</u>
Full Cost Landing Fee Rate (per 1,000 lbs.)	\$6.81	\$3.75
Charged Landing Fee Rate (per 1,000 lbs.)	\$2.00	\$2.20
% Discounted	-71%	-41%

Terminal Requirement, Rental Rates, and Space Weighting

	ORIGINAL BUDGET	BUDGET
	2022	2023
Terminal Requirement		
Maintenance and Operation Expenses*	\$40,980,314	\$56,852,977
Depreciation and Imputed Interest	7,705,377	\$8,795,285
Debt Service (including fees)	30,619,348	\$30,628,557
Less: PFCs	(6,248,031)	(\$18,000,000)
Less: Federal Relief Grant Allocation		(\$12,804,386)
Total Terminal Requirement	\$73,057,008	\$65,472,433
Less: AOIS Charges	(1,784,803)	(\$1,722,156)
Less: Maintenance Contract Costs	(2,317,080)	(\$2,632,579)
Net Terminal Requirement	\$68,955,124	\$61,117,698
Divided by: Rentable Square Footage	433,590	433,590
Calculated Terminal Rental Rate (Class I)	\$243.11	\$215.47
Charged Terminal Rate (Class I)	\$195.25	\$203.06
% Discounted	-20%	-6%

*2022 expense amount does not include \$8M budget amendment adopted on July 15th, 2021

Per Turn Rate

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
<u>Per Turn Rate Calculation</u>		
Holdroom Rental Rate	\$146.44	\$152.30
Multiplied by: Airline Holdroom Space	92,872	92,872
Airline Holdroom Cost	\$13,600,176	\$14,144,406
Loading Bridge Rate	\$41,472	\$42,048
Multiplied by: Loading Bridges	45	45
Airline Loading Bridge Cost	\$1,866,240	\$1,892,160
Total Gate Cost	\$15,466,416	\$16,036,566
Airline Departures *	33,040	44,671
Calculated Per Turn Gate Fee per Departure	\$468.11	\$358.99
Charged Fee Per Departure	\$400.00	\$358.00

*previous calendar year actuals

Table 1a: Operating Expenses Summary

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Complex Expenses</u>		
<u>Direct Cost Centers</u>		
Airfield	\$1,631,804	\$1,578,783
Terminal 1	\$2,946,780	\$3,826,545
Terminal 2	13,077,505	15,597,042
North Cargo	\$40,577	\$39,986
South Cargo	\$91,838	\$195,410
Fuel Farm	\$245,838	\$355,881
General Aviation	\$1,115,808	\$367,215
Airport Operations Center	\$414,464	\$432,961
Parking	\$1,864,171	\$1,984,744
Rental Car	\$86,441	\$114,827
Ground Transportation	\$1,034,145	\$1,777,730
Authority Building	263,616	242,828
Maintenance Building	270,986	404,805
Office & Other Buildings	137,724	184,586
Aviation Station	27,425	39,777
Central Energy Plant	1,390,880	1,381,563
Centralized Waste	169,549	177,698
Utilities	61,396	104,129
Total Complex Expenses	24,870,947	28,806,510
<u>Departmental (Indirect) Expenses</u>		
Administration	21,170,880	32,845,530
Communications	1,338,582	1,524,227
Service Departments	23,621,886	33,199,487
Total Departmental (Indirect) Expenses	46,131,347	67,569,244
Subtotal Operating Expenses	71,002,295	96,375,754
Air Service Incentives	-	500,000
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	2,000,000	-
Total Operating Expenses	\$73,279,695	\$97,153,154

Table 1b: Allocated Operating Expenses

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Total Operating Expenses by Cost Center</u>		
Airfield	\$10,644,872	\$12,561,445
Terminal 1	8,865,691	12,228,788
Terminal 2	30,496,035	42,786,302
North Cargo	220,319	256,533
South Cargo	816,578	1,037,339
Fuel Farm	1,892,217	2,090,803
General Aviation	1,448,589	676,179
Airport Operations Center	79,672	98,742
Parking	6,326,849	12,128,434
Rental Car	242,108	327,574
Ground Transportation	5,247,374	7,066,615
Authority Building	46,008	57,123
Maintenance Building	54,784	62,836
Office & Other Buildings	1,892,072	1,553,243
Aviation Station	173,092	184,380
Central Energy Plant	1,778,804	2,002,909
Centralized Waste	312,331	490,419
Utilities	268,936	465,004
Subtotal Operating Expenses	\$70,806,333	\$96,074,669
Unallocated Air Service Department	\$195,962	\$301,085
Air Service Incentives	-	500,000
TSA Reimbursements Checkpoint	277,400	277,400
TSA Reimbursements EDS Machines	2,000,000	-
Total Operating Expenses	\$73,279,695	\$97,153,154

Table 2: Debt Service

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Allocation of Debt Service</u>		
Airfield	\$3,883,435	\$3,885,728
Terminal	30,452,329	30,461,518
GA/Other	8,350,278	8,346,387
Total	\$42,686,042	\$42,693,633
<u>PFC Applied to Debt Service</u>		
Airfield	-	-
Terminal	6,248,031	18,000,000
GA/Other	-	-
Total	\$6,248,031	\$18,000,000
<u>Allocation of Debt Service Fees</u>		
Airfield	\$21,299	\$21,308
Terminal	167,019	167,039
GA/Other	45,798	45,768
Total	\$234,115	\$234,115
<u>Net Debt Service</u>		
Airfield	\$3,904,734	\$3,907,036
Terminal	24,371,317	12,628,557
GA/Other	8,396,075	8,392,155
Total	\$36,672,126	\$24,927,749

Table 3: Depreciation and Imputed Interest

(Fiscal Years Ending March 31)

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
Airfield	\$3,723,613	\$4,685,472
<u>Terminal</u>		
Terminal 1	6,969,392	8,387,459
Terminal 2	417,912	407,826
Baggage claim	923,698	857,357
AOIS	-	-
Subtotal	8,311,002	9,652,642
Total	\$12,034,615	\$14,338,114

Table 4: Terminal 1 Legacy Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Capital Costs</u>		
Capital Expenditures	\$1,000,000	\$1,000,000
Amortization Rate	4.00%	4.00%
Period (years)	10	10
Subtotal Capital Costs	121,494	121,494
Total System Cost	\$121,494	\$121,494

Table 5: Airport Operations Information System (AOIS) Charges

(Fiscal Years Ending March 31)

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
<u>M&O Costs</u>		
SITA Contract	\$762,587	\$905,020
Paper Stock	165,667	212,860
Equipment Upgrades	735,054	482,782
Subtotal	\$1,663,309	\$1,600,662
New Capital items	-	-
Total System Cost	\$1,663,309	\$1,600,662
<u>Allocation Basis of Net Requirements</u>		
Enplaned Passengers	100.0%	100.0%
Total	100.0%	100.0%
<u>Base Units</u>		
Previous Calendar Year Enplaned Passengers	1,940,383	4,432,261
<u>AOIS Fees</u>		
Per Enplaned Passenger	\$0.86	\$0.36

Table 6: Baggage Claim Charges

(Fiscal Years Ending March 31)

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
<hr/>		
<u>Total Space</u>		
Class II (Inside Space)	42,552	42,552
Class IV (Tug Corridor)	35,556	35,556
<u>Annual Rates</u>		
Class II (Inside Space)	\$146.44	\$152.30
Class IV (Tug Corridor)	\$48.81	\$50.77
<u>Baggage Claim Requirements</u>		
Class II (Inside Space)	\$6,231,319	\$6,480,572
Class IV (Tug Corridor)	1,735,619	1,805,044
Amortized Capital Costs (Historical)	\$385,673	\$385,673
Amortized Capital Costs	923,698	857,357
	<hr/>	<hr/>
Net Requirements (excl. Maintenance Contract)	\$9,276,310	\$9,528,647
Plus: Maintenance Contract Costs	1,612,425	1,906,784
	<hr/>	<hr/>
Total Requirement	\$10,888,735	\$11,435,431
Previous Calendar Year Enplaned Passengers	2,436,036	4,432,261
Cost per Enplaned Passenger	\$4.47	\$2.58
<hr/>		

Table 7: Security Fees

(Fiscal Years Ending March 31)

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
<u>Security Space (Sq. Ft.)</u>		
Terminal 2 Second Floor Checkpoint	13,537	13,537
Queue Space	8,284	8,284
Terminal 1 First Floor Checkpoint	4,839	4,839
Queue Space	4,169	4,169
Total Security Space	30,829	30,829
Multiplied by: Class II Rental Rate	\$146.44	\$152.30
Total Rental Requirement	\$4,514,591	\$4,695,249
TSA Checkpoint known under recovery for prior year	207,073	219,684
Security Fee Requirement	\$4,721,664	\$4,914,933
Previous Calendar Year Enplaned Passengers	2,436,036	4,432,261
Security Fee per Estimated Enplaned Passenger	\$1.94	\$1.11

Table 8: Loading Bridge Fees

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Loading Bridge Cost Calculation</u>		
<u>Amortized Capital</u>		
Capital Cost (net of PFCs, ends FY2029)	\$7,989,612	\$7,989,612
Useful Life (months)	240	240
Amortization Rate	6.00%	6.00%
Monthly Capital Cost	\$57,240	\$57,240
Additional Capital Cost (ends FY2035)	\$3,542,940	\$3,542,940
Useful Life (months)	180	180
Amortization Rate	4.00%	4.00%
Monthly Capital Cost	\$26,207	\$26,207
# of Loading Bridges	45	45
Monthly Capital Cost per Loading Bridge	\$1,854	\$1,854
Plus: Estimated Monthly Electricity Costs	296.70	305.60
Plus: Estimated Monthly Maintenance Costs	1,304.92	1,344.06
Total Monthly Loading Bridge Cost	\$3,456	\$3,504

Table 9: Federal Inspection Service Fees

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Federal Inspection Services Costs</u>		
Total Square Feet Occupied	53,585	53,585
Calculated Class III Terminal Rental Rate	<u>\$122</u>	<u>\$108</u>
Total Terminal Cost	\$6,513,421	\$5,773,107
International Deplaned Passengers	<u>0</u>	<u>3,333</u>
Calculated FIS Fee	N/A	\$1,732
Charged FIS Fee	\$21	\$21

Table 10: Prior-Year Landing Fee Reconciliation

(Fiscal Years Ending March 31)

	ORIGINAL BUDGET 2022	BUDGET 2023
<u>Preliminary Recovery (1 Year Prior)</u>		
Budgeted Airfield Cost	\$15,379,028	\$17,128,765
Less: Projected Landing Fee Revenue	(7,297,194)	(13,893,584)
Less: CARES Act Adjustment	<u>(1,887,503)</u>	<u>0</u>
Subtotal (Over) Under Recovery	\$6,194,331	\$3,235,181
<u>Final Recovery (2 Years Prior)</u>		
Actual Airfield Cost	\$18,029,078	\$17,359,848
Less: Actual Landing Fee Revenue	(17,252,909)	(7,064,713)
Prior Year Adjustment	<u>1,771,343</u>	<u>(6,194,331)</u>
Subtotal (Over) Under Recovery	\$2,547,512	\$4,100,804
<u>Interest (4% Cost of Capital)</u>		
Year 1	\$247,773	\$129,407
Year 2	<u>203,801</u>	<u>328,064</u>
Subtotal	\$451,574	\$457,472
Total Adjustment (Over) Under	\$9,193,417	\$7,793,457

Table 11: Air Traffic and Activity

(Fiscal Years Ending March 31)

	ORIGINAL	
	BUDGET	BUDGET
	2022	2023
Total Budgeted Enplaned Passengers	2,000,000	4,500,000
<i>percent change</i>	-73.68%	125.00%
Previous CY Actual Enplaned Passengers	2,436,036	4,432,261
<i>percent change</i>	-65.80%	81.95%
Total Landed Weight	3,867,900	7,453,300
<i>percent change</i>	-54.49%	92.70%



Other Financial Information



Raleigh-Durham
Airport Authority



Michael J. Landguth, A.A.E.
President & CEO

NOTICE

Date: March 17, 2022

To: Raleigh-Durham Airport Authority

From: Ron Kapocius, Chief Financial Officer

Subject: **Rate Changes Effective April 1, 2022**

		Rates Effective 4/1/2022 <u>FY 2022-2023</u>	Rates Effective 4/1/2021 <u>FY 2021-2022</u>
<u>Airline Fees</u>			
Landing Fee			
All Airlines/Operators	Per 1000 pounds	\$2.20	\$2.00
FIS - International Deplanement Fee	Per passenger	\$21.00	\$21.00
Terminal 1 & 2 Fees			
I-Ticket Counter	Per square foot per year	\$203.06	\$195.25
II-Holdroom/Bag Claim/Ticket Counter Queuing	Per square foot per year	\$152.30	\$146.44
III-Office (ATO, operations, bag service)	Per square foot per year	\$101.53	\$97.63
IV-Bag Makeup/Tug Corridor/Storage	Per square foot per year	\$50.77	\$48.81
Per Turn Gate Fee	Per turn	\$358.00	\$400.00
Fuel Farm Fee			
Fuel Throughput	Per gallon	\$0.02	\$0.02
<u>Rental Car Fees</u>			
RAC Service Center Facility Rent	Per square foot per year	\$17.39	\$16.39
RAC Service Center Ground Rent	Per square foot per year	\$0.28	\$0.26
RAC Overflow Parking Park	Per space per day	\$1.00	N/A
<u>Maintenance & Operation Fees</u>			
South Cargo 1 & 2	Per square foot per year	\$10.05	\$6.68
South Cargo 3	Per square foot per year	\$7.30	\$5.28
General Aviation - Buildings	Per square foot per year	\$0.83	N/A
General Aviation - Pavements & Grounds	Per square foot per year	\$0.19	N/A
North Cargo	Per square foot per year	\$0.40	\$0.32
Rental Car	Per square foot per year	\$0.25	\$0.16
Aviation Station	Per square foot per year	\$0.49	\$0.54
DOT Hangar	Per square foot per year	\$0.21	\$0.20

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David Morgan

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Sepideh Saidi, **Vice Chair**
Dickie Thompson

WAKE COUNTY
David Kushner, **Secretary**
Ellis Hankins

CITY OF DURHAM
Tammie Hall, **Treasurer**
Yesenia Polanco-Galdamez



Michael J. Landguth, A.A.E.
President & CEO

Fuel Flowage Fees

Jet Fuel	Per gallon	\$0.10	\$0.10
AV Gas	Per gallon	\$0.08	\$0.08

Security Badging/Access Fees

Fingerprinting & Security Threat Assessment (non-refundable)	Each	\$115.00	\$115.00
SIDA/Ramp Training Class (computer based)	Each	\$20.00	\$20.00

Tenant One Time Fee

RDU Tenant Badge	Each	\$50.00	\$50.00
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Non-Tenant One Time Fees

RDU Off Airport Contractor Badge	Each	\$100.00	\$100.00
RDU General Aviation Badge	Each	\$100.00	\$100.00
RDU Issued Key	Each	\$50.00	\$50.00
RDU Airside Vehicle Permit	Each	\$50.00	\$50.00

Replacement Fees for Lost Badge, Key or Permit (Tenant or Non-Tenant)

First Time Replacement	Each	\$50.00	\$50.00
Second Time Replacement	Each	\$100.00	\$100.00

Penalty Fees assessed against Employers who fail to recover RDU issued ID badges and/or keys from a departing employee:

TSA Regulated SIDA Badge	Each	\$500.00	\$500.00
TSA Regulated Sterile Area or AOA Badge	Each	\$200.00	\$200.00
RDU Issued Keys to RDU Facilities	Each	\$25.00	\$25.00
Taxicab/Shuttle Van Driver Authorization Badge	Each	\$50.00	\$50.00
Recording Fee for Each Access Portal to be Rekeyed	Each	\$100.00	\$100.00

Parking Fees

Public Parking

Premier	Daily maximum	\$26.00	\$22.00
Central	Daily maximum	\$18.00	\$15.00
Express	Daily maximum	\$15.00	\$12.00
Economy Lot	Daily maximum	\$12.00	\$10.00

Employee/Commuter Parking Fees (no refunds for partial months)

Park and Ride 4 Annex (based employees)	Per month per employee	N/A	\$11.00
Park and Ride 4 Annex (non-based flight crew members)	Per month per employee	N/A	\$20.00
Non-Based Flight Crew Members Late Payment	Each	\$10.00	\$10.00
Managers Lots - Terminal 1 Extension & Terminal 2	Per month per employee	N/A	\$15.00
Prox Card Replacement	Each	\$25.00	\$25.00
Parking Hang Tag Replacement	Each	\$5.00	\$5.00
Employee Garage (tied to current Central rate)	Per month per employee	\$300.00	N/A
Employee Terminal	Per month per employee	\$40.00	N/A
Employee Economy (Shared)	Per month per employee	\$28.00	N/A

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Ground Transportation Fees

Application for Registration	Each	\$150.00	\$150.00
Interior Mounted Transponder	Each	\$25.00	\$25.00
Exterior Mounted Transponder	Each	\$50.00	\$50.00
Reactivation	Each	\$100.00	\$100.00
Special Event / Single Trip (per vehicle per day)	Each	\$50.00	\$50.00
Courtesy Shuttle Temporary Permit (per vehicle per day)	Per 2 week period	\$50.00	\$50.00
Non-Tenant Rental Car Operator*	Monthly	10%	10%
Non-Tenant Parking Lot Operator*	Monthly	10%	10%

*Based on gross receipts derived from charges made to patrons transported between the Airport and Off-Airport facilities.

AVI Fees

Headway Fees

9-24 Passengers	@ 3 minutes	\$6.00	\$4.00
25+ Passengers	@ 3 minutes	\$10.08	\$4.00

Trip Fees - Non-Tenant Transportation Operator

1-8 Passengers	Each	\$4.00	\$3.00
9-24 Passengers	Each	\$6.40	\$3.00
25+ Passengers	Each	\$10.80	\$5.00

Trip Fees - Baggage Delivery

Vehicle < 23 feet	\$4.00	\$3.00
Vehicle > or = 23 feet	\$4.00	\$4.00

Dwell Fees - Non-Tenant Transportation Operator

1-8 Passengers	Per 10 minutes	\$5.00	\$4.00
9-24 Passengers	Per 10 minutes	\$8.00	\$4.00
25+ Passengers	Per 20 minutes	\$13.50	\$6.00

Dwell Fees - Baggage Delivery

Per 10 minutes	\$5.00	\$5.00
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Trip Fee - Transportation Network Company

All Vehicles - Drop offs and Pickups	Each	\$4.00	\$3.00
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Miscellaneous Fees

Non-Tenant Fees

License/Permit to Operate	Annual	\$1,200.00	\$1,200.00
News rack Permit	Annual	\$150.00	\$150.00

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