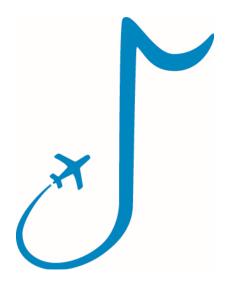
# 2018

## COMPREHENSIVE ANNUAL FINANCIAL REPORT



# Memphis-Shelby County Airport Authority MEMPHIS, TENNESSEE

For the Fiscal Years Ended June 30, 2018 and 2017 A COMPONENT UNIT OF THE CITY OF MEMPHIS

## **Memphis-Shelby County Airport Authority** MEMPHIS, TENNESSEE

A COMPONENT UNIT OF THE CITY OF MEMPHIS

# Comprehensive Annual Financial Report

For the Fiscal Years Ended June 30, 2018 and 2017 PREPARED BY THE FINANCE DIVISION

# Memphis-Shelby County Airport Authority JUNE 30, 2018

## **BOARD OF COMMISIONERS**

Pace Cooper, Chairman Michael E. Keeney, Vice-Chairman Darrell K. Thomas, Secretary Pamela Z. Clary James J. Keras, Jr. Jack Sammons Keri Wright

## **OFFICERS AND KEY STAFF MEMBERS POSITION**

MEMBERS	POSITION
Scott A. Brockman, A.A.E.	President and Chief Executive Officer
Forrest B. Artz, C.P.A Vice President of	Finance and Administration and Chief Financial Officer, Authority Treasurer
Terry S. Blue, A.A.E	Vice President Operations
Christy L. Kinard, Esquire	General Counsel and Authority Secretary
Jeffrey W. Hanley	Director of Finance and Authority Assistant Treasurer
Janice Avery-Walthall	Director of Human Resources
Mahi C. Chambers, C.P.A.	Director of Staff Services
Phillip Florey	Director of Maintenance
James A. Hay II	Director of Development
J. Jarrett Morgan	Director of Information Technology
Glen A. Thomas	Director of Strategic Marketing and Communications
T. E. Wallace III, A.A.E.	Director of Operations and Public Safety
Angela Washington	Director of Properties

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## INTRODUCTORY SECTION

This Section Contains the Following:

Letter of Transmittal and Exhibits

Organizational Chart



October 26, 2018

To the Board of Commissioners of the Memphis-Shelby County Airport Authority

The Comprehensive Annual Financial Report ("CAFR") of the Memphis-Shelby County Airport Authority (the "Authority") for the fiscal year ended June 30, 2018, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Finance Division of the Authority. To the best of our knowledge and belief, and as indicated by the opinion of our independent auditors, the enclosed data of the Authority is accurate in all material respects and reported in a manner designed to present fairly the financial position, results of operations, and cash flows in accordance with accounting principles generally accepted in the United States of America ("GAAP"). All disclosures necessary to enable the reader to gain an understanding of the Authority's financial activities have been included.

In developing and evaluating the Authority's accounting system, consideration is given to the adequacy of internal control. The objectives of internal control are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with GAAP. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the evaluation of costs and benefits requires estimates and judgments by management. We believe that the Authority's internal control processes adequately safeguard assets and provide reasonable assurance that financial transactions are authorized and recorded properly.

The CAFR is presented in four sections: Introductory, Financial, Statistical and Compliance. Just prior to the Introductory Section is a list of principal officials and the table of contents. The Introductory Section includes this transmittal letter, the Authority's organizational chart and a copy of the Certificate of Achievement for Excellence in Financial Reporting awarded to the Authority by the Government Finance Officers Association of the United States and Canada for the fiscal year ended June 30, 2017. The Financial Section includes the independent auditors' report, Management's Discussion and Analysis ("MD&A") of the financial condition of the Authority, the Authority's financial statements, and supplemental schedules. The Statistical Section includes select financial and demographic information, generally presented on a multi-year basis. The Compliance Section includes Schedule of Expenditures of Federal and State Awards, the related independent auditors' reports and the Schedule of Findings and Questioned Costs.

Management is required by GAAP to provide a narrative introductory overview and analysis as an accompaniment to the financial statements in the form of MD&A. This letter of transmittal should be read in conjunction with MD&A, which is discussed in the preceding paragraph and can be found in the Financial Section of this report.

Pursuant to Article VII E. of the Agreement between the City of Memphis ("City") and the Authority dated May 26, 1970, an audit of the financial statements has been completed by the Authority's independent certified public accountants, Dixon Hughes Goodman LLP. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Authority for the fiscal year ended June 30, 2018, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the Authority's financial statements for the fiscal year ended June 30, 2018, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the Financial Section of this report.

Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards requires the Authority to arrange for an annual audit in conformity with their provisions. Information related to a single audit, including the Schedule of Expenditures of Federal and State Awards, findings and recommendations, is reported in the Compliance Section of this report. The independent auditors' reports on the internal control structure and compliance with applicable laws and regulations are also included in the Compliance Section of this report.

## PROFILE OF THE MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY

The Authority is established pursuant to the Metropolitan Airport Authority Act of Tennessee and all amendments thereto. The major purposes of the Authority are to plan, establish, acquire, construct, improve and operate one or more airports within the City and Shelby County (the "County"). The Authority has the power to issue bonds to accomplish any of the purposes authorized by the Metropolitan Airport Authority Act of Tennessee. All bonds shall be payable solely from the revenues, income, and charges of the Authority and such bonds shall not constitute an obligation of the City or County.

The Mayor of the City, with the Mayor of Shelby County nominating two, appoints all members of the sevenmember Board of Commissioners (the "Board") to govern the Authority. The Memphis City Council confirms these appointments for a seven-year term. A member of the Board may be removed from office by a two-thirds vote of the Memphis City Council, but only after notice of cause for the removal has been served and the member has been granted an opportunity for a public hearing on the matter.

The Board appoints the President, who is the chief executive officer of the Authority. The President appoints, and the Board confirms, the remaining officers. These officers manage and operate the Authority's airports with a staff of approximately 300 employees, both permanent and temporary.

The Authority prepares an annual budget on the basis established by the 1973 General Revenue Bond Resolution dated June 15, 1973 for all accounts and funds established by those agreements and resolutions, except construction and debt service funds. The annual budget serves as the foundation for the Authority's financial planning and control. All appropriations, except open project account appropriations, lapse at the end of each fiscal year and must be reappropriated. Since there is no legal requirement to report on the budgetary basis, no budget information is presented in the accompanying financial statements.

The Authority owns Memphis International (the "Airport"), Charles W. Baker ("Baker"), and General DeWitt Spain ("Spain") Airports. Baker Airport is located south of Millington, Tennessee and Spain Airport is located just north of downtown Memphis. Both Baker and Spain Airports serve general aviation and are considered reliever airports for the Airport.

The Airport occupies about 4,600 acres of land in Shelby County and is 13 miles by road southeast of downtown Memphis. The Airport is 99.9% unaffected by impassable weather and handles all types of aircraft. The Airport has four runways equipped with precision instrument landing systems suitable for use by large aircraft and a surface movement guidance system allowing the Airport to operate down to a 300 foot runway visual range. The terminal building has 68 gates to accommodate passenger aircraft and includes a Federal Inspection Station ("FIS") for clearing international flights and associated passengers.

## FACTORS AFFECTING FINANCIAL CONDITION

#### **Economic Conditions and Outlook**

The Memphis area continues to recover from the late 2000's United States recession and the ensuing global recession. The Memphis Metropolitan Statistical Area ("MMSA") unemployment rate for August 2018 was 4.4%, which was above the State of Tennessee rate of 3.6% and above the national rate of 3.9%.

During FY 2018, over 99 percent of enplanement activity was origination and destination (O&D) activity. Of the total FY 2018 enplanement activity at the Airport, Delta Air Lines comprised 31 percent, American Airlines approximately 30 percent, Southwest Airlines about 16 percent, United Airlines about 13 percent with all other airlines (Allegiant, Frontier and Air Canada) making up the balance. The outlook for FY 2019 is for existing airline partner enplanement shares to be similar to the prior FY 2018 with slight enplanement and capacity growth across all airlines. The Airport continues to seek additional routes for non-served and under-served markets at the Airport.

The Authority has developed multi-year financial projections, taking into account estimated impacts on the Airport's landed weight, non-airline revenues, amount of leased space in the terminal complex and operating expenses and projects a cost per enplaned passenger ("CPE") to be reasonable when compared to airports of similar size and activity levels.

Cargo air carriers, primarily FedEx Express, continue to have a significant positive impact at the Airport; accordingly, the Airport handled a total of 4.9 million U.S. tons of cargo in fiscal year 2018. The Airport is ranked #1 in the United States for total air cargo handled, and #2 in the world for total air cargo handled according to statistics reported by Airports Council International, Geneva, Switzerland. Over 84% of the cargo handled at Memphis International Airport was reported as domestic. FedEx Corporation ("FedEx"), the world's largest express transportation company, is headquartered in Memphis and operates its primary overnight package sorting facility at the Airport. FedEx continues to dominate the cargo business at the Airport, transporting 99% of all cargo handled at the Airport in fiscal year 2018. FY 2019 cargo activity levels are expected to grow slightly over FY 2018 activity levels keeping the Airport active twenty-four hours a day.

#### **Population and Employment**

The MMSA encompasses a 3,000-square-mile area comprised of Shelby, Fayette and Tipton Counties in Tennessee, Benton, Desoto, Marshall, Tate and Tunica Counties in Mississippi, and Crittenden County in Arkansas. Transportation and distribution services, tourism, technology, healthcare, trade, and construction help make the MMSA a richly diverse economic engine.

The MMSA population was 1,239,292 according to the United Stated 2010 Census, which is up 9% from 2000. Additionally, the population for the MMSA is expected to increase to 1,402,486 by 2025. Shelby County's population for 2010 was 927,644, which was 3% higher than the 897,500 for 2000. More population information can be found in the Statistical Section.

The Airport and the Port of Memphis, as well as the seven federal highways, 15 state highways and two U. S. interstate systems, with a third one under construction, that cross the City, along with its central location in the United States, all contribute to Memphis' position as America's Distribution Center. Accordingly, transportation plays a major role in the economy of the MMSA. More metropolitan markets can be served overnight (within 600 miles) from Memphis than any other city in the central United States. Memphis offers multiple inter-modal transportation options such as air to truck or truck to air, water to truck or rail, or rail to truck. Memphis boasts the fourth busiest inland river port with enhanced inter-modal capabilities.

Visitors are also attracted to Memphis for sporting events such as the Grizzlies, a National Basketball Association team, the Redbirds, a AAA team affiliate with Major League Baseball's St. Louis Cardinals, the AutoZone Liberty Bowl Football Classic and the FedEx St. Jude Golf Classic, to name a few. Gaming has developed as a major contributor to the economy of the MMSA. Tunica County, Mississippi, just 30 miles from downtown Memphis, is recognized as one of the top 20 largest grossing gaming centers in the country. Memphis also attracts worldwide visitors to Graceland, home of Elvis Presley, St. Jude Children's Research Center, Stax Museum of American Soul Music and the National Civil Rights Museum.

## LONG TERM FINANCIAL PLANNING

## Master Plan/Strategic Plan

One of the tools the Authority uses for long term planning is the Airport Master Plan, which is updated every 7 to 10 years. The Authority issued a Master Plan update in January 2010. This document is prepared with the input of staff, the community, the signatory airlines, and other key tenants of the Airport. The Master Plan specifies the physical improvements that are needed to meet projections of future demand. It consists of a technical report that specifies the logic and reasoning for proposed capital improvements as well as large scale drawings that illustrate the physical layout of the improvements. The financial implications of a master plan are very important because it serves as the basis for requesting federal funds for the construction of capital improvements proposed in the plan. The Authority began the process in FY 2018 to issue an updated Master Plan that will serve as a flexible and cost-effective guide for the future development of the Airport for the next decade. Capital improvements recommended by the plan are demand-driven, only those that are needed as a result of actual increase in demand will be constructed.

The Authority has also developed a comprehensive Strategic Plan that is updated annually, which identifies and inventories strengths and weaknesses and guides the Authority's operating, capital and financial planning for the next 5-7 years. This Strategic Plan allows the Authority to set goals and to measure the progress in meeting these goals.

## **Multi-Year Financial Plan**

The Authority prepare a Multi-Year Financial Plan, which are updated annually. This plan contains the first year of the proposed annual Operating Budget and the remaining two years reflecting fiscal projections developed through a combination of historical trends, contractual and other known commitments, anticipated changes to future revenues and expenditures, and other reasonable assumptions. The five year Capital Improvements Budget is updated annually and contains the current fiscal year and the ensuing four fiscal years.

## **RELEVANT FINANCIAL POLICIES**

#### **Cash and Investment Management**

The Authority uses a portfolio manager to help direct the investment of the Authority's funds and to provide comparative investment market information. Allowable investments are limited to those authorized by the 1988 Bond Resolution. All investments were made in compliance with their applicable resolution or bond indenture.

The Authority invests temporarily idle cash in direct obligations of or obligations guaranteed by the United States Government, obligations of specific agencies of the United States Government, New Housing Authority Bonds or Project Notes issued by public agencies or municipalities and guaranteed by the United States Government, secured negotiable certificates of deposit, and secured repurchase agreements. Investments are insured, registered or held by a trustee in the Authority's name. The Authority's primary objective under this policy is to preserve the principal of those funds within the portfolio. The portfolio is managed in such a manner that assures that funds are available as needed to meet immediate and/or future operating requirements and that it is managed to maximize the return of investments. At year-end, all Authority investments are presented in the basic financial statements at fair market value.

## **Risk Management**

It is the policy of the Authority to eliminate or transfer risk where possible. The Authority currently maintains approximately \$1.3 billion of total insurance coverage. For claims arising out of bodily injury or property damage at the Airport, the Authority carries approximately \$500 million of liability insurance. The Authority also has approximately \$800 million of property insurance on airport properties, which includes flood and earthquake coverage. The Authority or its tenants, within limits and with deductibles approved by the Authority, maintain fire insurance coverage on all buildings at the airports. Contractors and lessees are required to carry certain amounts of insurance. A schedule of insurance in force at June 30, 2018, can be found in the Statistical Section of this report.

In addition to the coverage discussed above, the Authority maintains an Owner Controlled Insurance Program ("OCIP"). OCIP is a method of assuring that all contractors and subcontractors of any tier performing work at a construction project jobsite are provided insurance for Tennessee Workers' Compensation, Employers Liability, and Commercial General Liability, including Completed Operations and Excess Liability. The Authority pays for the full cost of the OCIP and charges those costs back to the projects covered.

The Authority has also implemented various risk control techniques including employee safety and accident training. The Authority's general counsel reviews all contracts and leases.

## **Debt Management**

As part of its strategic and long-term financial planning, the Authority strives to ensure that financial resources are adequate to meet long-term planning objectives. In managing its debt, the Authority strives to achieve the lowest cost of capital, ensure high credit quality, assure access to the capital credit markets, preserve financial flexibility, and manage interest rate risk exposure. See Note 7 of the notes to the basic financial statements in the Financial Section for Long-Term Debt information.

## Pension and other Post-employment Benefits

The Authority participates in the City of Memphis Retirement System. A Board of Administration administers the plans under the direction of the City's Mayor. Substantially all full-time salaried employees are required to participate in one of the two plans. The plans provide retirement benefits as well as death and disability benefits. The Authority is required to contribute at a statutorily determined rate set by the City of Memphis Retirement System funding policy. This policy states "that beginning in the plan year commencing on July 1, 2015, the City will fund the actuarially determined contribution ("ADC") each year over a graduated progress percentage so that in a maximum of five (5) years the City will be funding 100% of the ADC each year. The ADC shall be recalculated each year and the percentage of funding shall be based on the most recent recalculation of the ADC".

See Note 9 of the notes to the basic financial statements and the required supplementary information in the Financial Section for more information.

The Authority also provides a supplemental retirement benefit to eligible Authority participants in the City of Memphis Retirement System. It is a defined contribution plan under which the Authority makes contributions on a discretionary basis. See Note 10 of the notes to the basic financial statements in the Financial Section for more information.

In addition to the pension benefits, the Authority provides 80% of the cost of certain health care and life insurance coverage to active employees and provides post-retirement healthcare benefits to eligible employees who retire from the Authority under the provisions of the City's retirement plan. See Note 12 of the notes to the basic financial statements in the Financial Section for more information.

## **MAJOR INITIATIVES**

**Concourse B Modernization Project.** The Authority's Concourse B Modernization Project concepts and related design efforts began in December 2015. Design is now complete - the project will create higher ceilings and wider corridors filled with natural light throughout the concourse, add moving walkways, create special purpose public use areas and enhance concession concept opportunities. The Concourse B Modernization Project and related enabling projects are expected to be finished in early to mid-year 2021 at a total cost of approximately \$220 million.

**Airfield Maintenance Facility.** The Authority began construction of the new facility in the spring of 2018 with an anticipated completion in the fall of 2019 with a total anticipated cost of \$55 million. The new facility is anticipated to include both secure and non-secure operations. The airfield maintenance portion of the facility will include approximately ten mechanics bays, some sized for large snow removal equipment, an airfield electrical shop, a paint shop, a sign shop, supervision offices, equipment storage and covered parking for rolling stock, including snow removal equipment and ground maintenance and support equipment. As well, the airport police department, communications center, emergency operations center, operations duty department and snow command center will relocate from terminal facilities to the new airfield maintenance facility.

**Glycol De-Ice Pads.** The Authority's current National Pollutant Discharge Elimination System (NPDES) storm water permit expires December 2018; as a result, the Airport is in the design phase of 12 de-ice pads which will be designed to separate the deicer and anti-icer impacted water from the storm drainage system. This project includes asphalt in-field areas for vehicle and equipment staging, lighting system, glycol impacted collections system, relocation of an existing public street, vehicle service road bridge, as well as the construction of two crossfield taxiways. Construction began in the fall of 2017 and is estimated to be completed in the spring of 2021.

**Consolidated Rental Car Maintenance Facility.** The Authority began construction of a new Consolidated Rental Car Maintenance Facility in October of 2017. This maintenance facility will be used by the rental car companies for vehicle fueling, maintenance and storage. The project is funded with Customer Facility Charge (CFC) revenue collected by the rental car companies for the Authority. The project is scheduled to be complete in the spring of 2019.

## AWARDS AND ACKNOWLEDGMENTS

#### **Certificate of Achievement**

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to the Authority for its Comprehensive Annual Financial Report ("CAFR") for the fiscal year ended June 30, 2017. The Authority has received a Certificate of Achievement for twenty-nine consecutive fiscal years from 1989-2017. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparations of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR, the contents of which conform to program standards. The CAFR must satisfy both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement Program's requirements, and we are submitting it to GFOA for consideration.

#### Acknowledgements

The preparation of the financial statements would not have been possible without the efficient and dedicated services of the entire staff of the Finance Division. We would like to express our appreciation to all members of the Division for their help and contributions to its preparation.

Respectfully submitted,

Seatt A Brochung

Scott A. Brockman, A.A.E. President and Chief Executive Officer

Hy Hanley

Jeffrey W. Hanley Director of Finance Authority Assistant Treasurer

Forrest B. Artz, C.P.A. Vice President of Finance and Administration, Authority Treasurer



Government Finance Officers Association

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

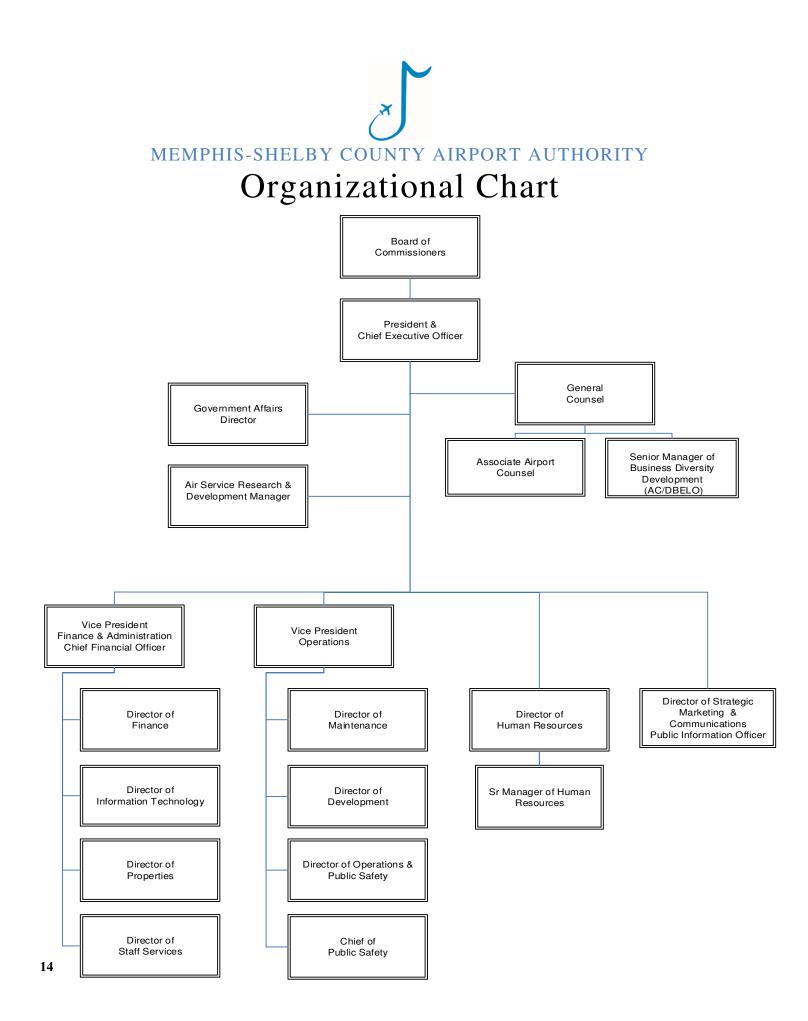
# Memphis-Shelby County Airport Authority, Tennessee

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2017

Christophen P. Morrill

Executive Director/CEO





## FINANCIAL SECTION

This Section Contains the Following:

Independent Auditors' Report

Management's Discussion and Analysis

**Financial Statements** 

Supplemental Schedules



## **Independent Auditors' Report**

The Board of Commissioners and Management Memphis-Shelby County Airport Authority Memphis, Tennessee

#### **Report of the Financial Statements**

We have audited the accompanying financial statements of the Memphis-Shelby County Airport Authority (the "Authority"), a component unit of the City of Memphis, Tennessee, as of and for the years ended June 30, 2018 and 2017, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of June 30, 2018 and 2017, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Emphasis of Matter**

#### Changes in Accounting Principle

As discussed in Note 1. D to the financial statements, the financial statements as of and for the year ended June 30, 2017 were restated due to the implementation of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, in 2018. Our opinion is not modified with respect to these changes.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedule of proportionate share of the net pension and OPEB liabilities and related ratios and the schedule of contributions, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audits of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Supplemental and Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Authority's basic financial statements. The introductory section, supplemental schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.



The supplemental schedules and the schedule of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplemental schedules and the schedule of expenditures of federal and state awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 26, 2018, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Dixon Hughes Goodman LLP

Memphis, Tennessee October 26, 2018

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY MANAGEMENT'S DISCUSSION AND ANALYSIS

#### JUNE 30, 2018

The following discussion and analysis of Memphis-Shelby County Airport Authority's (the "Authority") financial performance provides an introduction and overview of the Authority's financial activities for the fiscal years ended June 30, 2018 and 2017. Please read this discussion in conjunction with the Authority's basic financial statements and the notes to the basic financial statements immediately following this discussion.

All dollar amounts, except per unit data, are expressed in thousands.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

The Authority owns and operates Memphis International Airport and two general aviation airports, Charles W. Baker and General DeWitt Spain. The Authority is presented as an enterprise fund with separate accounts for each of the three airports. The accounts of the Authority are reported using the flow of economic resources measurement focus. The financial statements are prepared on the accrual basis of accounting, under which revenues are recognized when earned and expenses are recognized when incurred. All capital assets, except land, avigation easements, and construction-in-process are capitalized and depreciated over their useful lives. See Note 1 of the notes to the basic financial statements for a summary of the Authority's significant accounting policies.

The *Statements of Net Position* present all of the Authority's assets, deferred outflows of resources, liabilities and deferred inflows of resources. The difference between assets plus deferred outflows of resources and liabilities plus deferred inflows of resources is reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of the Authority's financial position. However, the consideration of other non-financial factors, such as changes within the airline industry, may be necessary in the assessment of the overall financial position and health of the Authority.

The *Statements of Revenues, Expenses and Changes in Net Position* present all revenues and expenses of the Authority, regardless of when cash is received or paid, and the ensuing change in net position.

The *Statements of Cash Flows* report how cash was provided and used by the Authority's operating, capital financing, and investing activities. These statements are prepared on a cash basis and present the cash received and disbursed, the net increase or decrease in cash for the year, and the cash and balance at year-end.

In addition to the basic financial statements, this report includes a section for statistical information. This section presents certain unaudited information related to the Authority's historical financial and non-financial operating results, bonded debt activity, capital asset activity, and other demographic information.

## MEMPHIS-SHELBY COUNTY AIPORT AUTHORITY MANAGEMENT'S DISCUSSION AND ANALYSIS (CONTINUED)

## **FINANCIAL HIGHLIGHTS FOR FISCAL YEAR 2018**

- Operating revenues of \$107,166 for fiscal year 2018 increased by \$2,990 (2.9 percent) compared to fiscal year 2017 revenues of \$104,176.
- Operating expenses, before depreciation and amortization, of \$57,257 for fiscal year 2018 increased by 8,073 (16.4 percent) compared to restated fiscal year 2017 operating expenses of \$49,184.
- The Authority's total net position at June 30, 2018 was \$652,043. This is an increase of \$10,368 (1.6 percent) over total net position of \$641,675 restated at June 30, 2017.
- Capital assets, net of accumulated depreciation decreased by \$17,955 mainly due to fiscal year 2018 net capital additions of approximately \$44,503; offset by the current year change in accumulated depreciation of \$62,458.
- The Authority's total outstanding long-term bonds and notes payable, net at June 30, 2018 increased by \$28,703 (9.6 percent) compared to June 30, 2017 due to the issuance of the 2016A Revenue Bonds of \$37,000 offset primarily by the scheduled principal payments made during fiscal year 2018 and the additional amounts paid towards notes payable.

## FINANCIAL HIGHLIGHTS FOR RESTATED FISCAL YEAR 2017

- Operating revenues of \$104,176 for fiscal year 2017 decreased by \$644 (0.6 percent) compared to fiscal year 2016 revenues of \$104,820.
- Operating expenses, before depreciation and amortization, of \$49,184 for restated fiscal year 2017 decreased by 12.7 percent compared to fiscal year 2016 operating expenses of \$56,310.
- The Authority's total net position at restated June 30, 2017 was \$641,675. This is an increase of \$7,786 (1.2 percent) under total net position of \$633,889 at restated June 30, 2016.
- Capital assets, net of accumulated depreciation decreased by \$36,246 mainly due to fiscal year 2017 net capital additions of approximately \$27,789; offset by the current year change in accumulated depreciation of \$64,035.
- The Authority's total outstanding long-term bonds and notes payable, net at June 30, 2017 increased by \$3,714 (1.3 percent) compared to June 30, 2016 due to the issuance of the 2016A Revenue Bonds of \$27,500, offset primarily by the scheduled principal payments made during fiscal year 2017 and the additional amounts paid towards notes payable.

## FINANCIAL ANALYSIS

At June 30, 2018, the Authority's net position increased year over year with total assets and deferred outflows of \$1,120,513 total liabilities and deferred inflows of \$468,470 and total net position of \$652,043. A comparative combined condensed summary of the Authority's net position at June 30, 2018, restated 2017 and 2016 is as follows:

		Restated	
	2018	2017	2016
Assets			
Current assets	\$241,804	\$184,197	\$151,882
Net capital assets	846,581	864,536	900,782
Other non-current assets	26,918	31,852	28,210
Total assets	1,115,303	1,080,585	1,080,874
Deferred outflows of resources	5,210	6,356	10,400
Liabilities			
Current liabilities	51,100	51,976	55,761
Long-term liabilities	407,965	386,812	377,988
Total liabilities	459,065	438,788	433,749
Deferred inflows of resources	9,405	6,478	6,642
Net position			
Net investment in capital assets	496,445	541,400	579,291
Restricted	132,220	83,524	56,960
Unrestricted	23,378	16,751	14,632
Total net position	\$652,043	\$641,675	\$650,883

## Fiscal Year 2018

Current assets at June 30, 2018 increased by \$57,607 (31.3 percent) when compared to current assets at June 30, 2017. This increase was primarily due to an increase of \$56,019 in cash and investments, \$2,401 in capital contributions receivable, \$349 materials and supplies inventory, \$208 prepaid expenses and \$106 in accrued interest receivable, partially offset by a decrease of \$1,437 in accounts receivable and a decrease \$39 in grants receivable. The increase in cash and investments was mainly due to the additional issuance of the 2016A Revenue Bonds, the issuance of a Customer Facilities Charge Revenue Note ("CFC note") and an increase in capital contribution receivable resulting from the timing of when capital expenditures were incurred (revenue recognized) and thus became eligible for the related reimbursement from the grantor agency. The increase in prepaid expenses was due to certain prepaid insurance coverages and permit renewals. The decrease in accounts receivable was due to the collection of outstanding invoices from terminal tenants.

Capital assets, net of depreciation decreased by \$17,955 in fiscal year 2018 compared to fiscal year 2017 primarily due to the annual asset depreciation, offset partially by the Authority's ongoing capital improvement program. Fiscal year 2018 net capital additions were \$44,503, offset by the current year change in accumulated depreciation of \$62,458.

## MEMPHIS-SHELBY COUNTY AIPORT AUTHORITY SUMMARY OF CHANGES IN NET POSITION (CONTINUED)

Non-current assets, other than capital assets, decreased by \$4,934 due to a decrease in investments occurring from the reclassification of certain non-current investments to current investments.

The deferred outflows of resources at June 30, 2018 were \$5,210, a decrease of \$1,146 compared to June 30, 2017 of \$6,356. The deferred outflows of resources relates to the loss on bond refundings (the difference between the reacquisition price and the net carrying amount of the old debt) and deferred actuarial loss under GASB 68 and 75. The total decrease in deferred outflows is due to a decrease of \$468 in deferred losses on bond refundings which is the systematic recognition of interest expense over the remaining life of the old debt or of the new debt, whichever is shorter, a decrease in deferred losses under GASB 68 of \$601 due mainly to an increase in investment gains as compared to the expected return on assets and a decrease in deferred losses under GASB 75 of (\$77) due mainly to an experience gain and a change in assumptions.

Current liabilities decreased from \$51,976 in 2017 to \$51,100 in 2018. This decrease of \$876 (1.7 percent) is primarily due to the reduction of unearned revenue (\$3,633), decreases in accounts payable (\$2,648), accrued expenses (\$574), interest payable (\$112) and current portion-compensated absences (\$63), offset partially by increase in current maturities of long-term debt (\$3,305) and construction contracts payable (\$2,849). The reduction of unearned revenue is mainly due to an increase in expenses compared to revenues in 2018. The decrease in accounts payable is mainly due to the timing of the receipt of normal operating invoices subsequent to the fiscal year end. The decrease in accrued expenses is mainly due to the removal of certain expenses due to an equal and offsetting asset removal. The decrease in accrued interest payable is due to the reduced principal balance of outstanding bonds as a result of the payment of principal, based on amortization schedules, during the fiscal year. The increase in current maturities of long-term debt is due to the reclassification of long-term debt to current based on debt amortization. The increase in construction contracts payable is due to the increased construction related activity at the airport.

Long-term liabilities at June 30, 2018 were \$407,965 an increase of \$21,153 compared to June 30, 2017 (\$386,812 restated). The increase in long-term liabilities was primarily due to the net increase in bonds and notes payable of (\$28,703) for the additional issuance of the 2016A revenue bonds, the issuance of the CFC note and for certain debt reclassified from long-term debt to a current liability; as it is due within one year, offset partially by the reduction in the GASB 68 net pension liability (\$4,126), net GASB 75 OPEB liability of (\$1,774), the amortization to recognize rental revenue from FedEx Corporation related to the prior TnANG facility (\$1,540) and compensated absences of (\$110).

The deferred inflows of resources at June 30, 2018 were \$9,405, an increase of \$2,927 compared to June 30, 2017 of \$6,478 restated. The deferred inflows of resources relate to the deferred actuarial gains in pension and OPEB, which are reported in accordance with GASB 68 and 75, respectively. This increase was due to the change in the Authority's share of the overall pension liability and OPEB liability.

The largest portion of the Authority's net position is the net investment in capital assets of \$496,445 (e.g. land,

## MEMPHIS-SHELBY COUNTY AIPORT AUTHORITY SUMMARY OF CHANGES IN NET POSITION (CONTINUED)

buildings, machinery and equipment). The Authority uses these assets to provide services to passengers, visitors and tenants of the airport; accordingly, these assets are not available for future spending or to service the related debt. Therefore, the resources needed to repay this debt must be provided from operations, since the capital assets themselves are not used to liquidate these liabilities.

## Fiscal Year 2017

Current assets at June 30, 2017 increased by \$32,315 (21.3 percent) when compared to current assets at June 30, 2016. This increase was primarily due to an increase of \$39,310 in cash and investments and \$729 in prepaid expenses, partially offset by a decrease of \$6,815 in capital contributions receivable, a decrease of \$747 in accounts receivable and a decrease of \$146 in materials and supplies inventory. The increase in cash and investments was mainly due to the issuance of the 2016A Revenue Bonds and the reduction of capital contributions receivable. The decrease in capital contributions receivable results from the timing of when capital expenditures were incurred (revenue recognized) and when the related reimbursements were received from the grantor agency.

Capital assets, net of depreciation decreased by \$36,246 in fiscal year 2017 compared to fiscal year 2016 primarily due to the annual asset depreciation, offset partially by the Authority's ongoing capital improvement program. Fiscal year 2017 net capital additions were \$27,789, offset by the current year change in accumulated depreciation of \$64,035.

Non-current assets, other than capital assets, increased by \$3,642 due to an increase in investments occurring from the purchase of additional non-current investments.

The deferred outflows of resources at restated June 30, 2017 were \$6,356, a decrease of \$4,044 compared to June 30, 2016 of \$10,400. The deferred outflows of resources relates to the loss on bond refundings (the difference between the reacquisition price and the net carrying amount of the old debt) and deferred actuarial loss under GASB 68, offset partially by an increase due to GASB 75. The total decrease in deferred outflows is due to a decrease of \$495 in deferred losses on bond refundings which is the systematic recognition of interest expense over the remaining life of the old debt or of the new debt, whichever is shorter and a decrease in deferred losses under GASB 68 of \$4,386 due mainly to an increase in investment gains as compared to the expected return on assets, offset partially by an increase of \$837 in deferred losses under GASB 75.

Current liabilities decreased from \$55,761 in 2016 to \$51,976 in 2017. This decrease of \$3,785 (7 percent) is primarily due to the reduction of unearned revenue (\$4,138), decrease in current maturities of long-term debt (\$1,911), accrued interest payable (\$291) and accrued expenses (\$212), offset partially by increase in construction contracts payable (\$2,148), accounts payable (\$557) and current portion-compensated absences (\$62). The reduction of unearned revenue is mainly due to reimbursements made to air carriers for the surplus earned in previous years. The decrease in current maturities of long-term debt is mainly due to the reduction of notes payable. The decrease in accrued interest payable is due to the reduced principal balance of outstanding bonds as a result of the payment of principal, based on amortization schedules, during the fiscal year. The increase in

## MEMPHIS-SHELBY COUNTY AIPORT AUTHORITY SUMMARY OF CHANGES IN NET POSITION (CONTINUED)

construction contracts payable is due to the increased construction related activity at the airport. The increase in accounts payable is due to the timing of the receipt of normal operating invoices subsequent to the fiscal year end.

Long-term liabilities at restated June 30, 2017 were \$386,812, an increase of \$8,824 compared to June 30, 2016 (\$377,988). The increase in long-term liabilities was primarily due to the issuance of the 2016A Airport Revenue Bonds (\$27,500), increased compensated absences (\$4), due to certain amounts reclassified to a current liability from a long-term liability and the inclusion of net OPEB liability (\$9,745) from the implementation of GASB 75, offset partially by the net decrease (\$22,607) for certain debt reclassified from long-term debt to a current liability; as it is due within one year, the amortization for bond premium costs (\$1,183), the amortization to recognize rental revenue from FedEx Corporation related to the prior TnANG facility (\$1,540) and a decrease in the GASB 68 net pension liability (\$3,099).

The deferred inflows of resources at restated June 30, 2017 were \$6,478, a decrease of \$164 compared to June 30, 2016 of \$6,642. The deferred inflows of resources relates to the deferred actuarial gains as a result of implementing GASB 68 and GASB 75. This decrease was due to the reduction in the Authority's share of the overall pension liability, offset partially by the inclusion of the Authority's share of OPEB liability.

The largest portion of the Authority's net position is the net investment in capital assets of \$541,400 (e.g. land, buildings, machinery and equipment). The Authority uses these assets to provide services to passengers, visitors and tenants of the airport; accordingly, these assets are not available for future spending or to service the related debt. Therefore, the resources needed to repay this debt must be provided from operations, since the capital assets themselves are not used to liquidate these liabilities.

## SUMMARY OF CHANGES IN NET POSITION

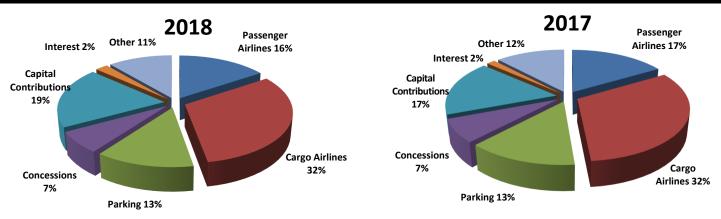
		Restated	
	2018	2017	2016
Operating revenues	\$107,166	\$104,176	\$104,820
Operating expenses	(57,257)	(49,184)	(56,310)
Operating income before depreciation	49,909	54,992	48,510
Depreciation	(62,644)	(64,357)	(62,176)
Operating loss	(12,735)	(9,365)	(13,666)
Non-operating income	9,697	8,574	8,679
Non-operating expense	(14,822)	(14,914)	(16,386)
Loss before capital contributions	(17,860)	(15,705)	(21,373)
Capital contributions	28,228	23,491	15,781
Increase (decrease) in net position	\$10,368	\$7,786	(\$5,592)

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REVENUES BY MAJOR SOURCE

The following table presents revenue by major source for the years ended June 30, 2018, 2017 and 2016 and the pie charts show the percentage of revenues by source for the years ended June 30, 2018 and 2017. Due to the strong presence of cargo operations at Memphis International Airport (FedEx super-hub and the world's second largest in total tonnage), airline revenues have been separated to reflect separate passenger and cargo categories.

Operating Revenues         Signal           Passenger Airlines         Passenger Airlines           Passenger landing fee         \$3,212         \$3,208         \$3,009           Airline terminal rentals         18,873         18,713         22,666           Airline terminal rentals         18,873         18,713         22,666           Airline fee payments-FIS         4         10           Other rentals         556         581         558           Total Passenger Airlines         22,641         22,506         26,243           Cargo Airlines         11,273         10,969         10,860           Other rentals         2,709         2,465         2,406           Total Cargo Airlines         45,966         43,645         42,109           Non-Airline Rentals         2,282         2,221         2,077           Concessions-rental car         7,705         7,630         7,667           Public parking         18,151         17,677         16,237           Chroessions-rental car         7,705         7,630         7,667           Public parking         623         673         607           GTC rentals         1,266         1,273         1,145           Othe		2018	2017	2016
Passenger landing fee       \$3,212       \$3,208       \$3,009         Airline terminal rentals       18,873       18,713       22,666         Airline fee payments-FIS       4       10         Other rentals       556       581       558         Total Passenger Airlines       22,641       22,506       26,243         Cargo Airlines       70,99       2,465       2,406         Ground rents       11,273       10,969       10,860         Other rentals       2,709       2,465       2,406         Total Cargo Airlines       45,966       43,645       42,109         Non-Airline Rentals       2,282       2,221       2,077         Concessions-terminal       2,282       3,622       1,145         Other rentals       18,151       17,677       16,237         Employee parking       623	Operating Revenues			
Airline terminal rentals       18,873       18,713       22,666         Airline fee payments-FIS       4       10         Other rentals $556$ $581$ $558$ Total Passenger Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines $22,641$ $22,506$ $26,243$ Ground rents $11,273$ $10,969$ $10,860$ Other rentals $2,709$ $2,465$ $2,406$ Total Cargo Airlines $45,966$ $43,645$ $42,109$ Non-Airline Rentals       Concessions-terminal $2,282$ $2,221$ $2,077$ Concessions-rental car $7,705$ $7,630$ $7,667$ Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total Operating Revenues $107,166$ $104,176$	Passenger Airlines			
Airline fee payments-FIS       4       10         Other rentals $556$ $581$ $558$ Total Passenger Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines       2       0       0       3 <th< td=""><td>Passenger landing fee</td><td>\$3,212</td><td>\$3,208</td><td>\$3,009</td></th<>	Passenger landing fee	\$3,212	\$3,208	\$3,009
Other rentals $556$ $581$ $558$ Total Passenger Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines         2         0 <th0< th="">         0<td>Airline terminal rentals</td><td>18,873</td><td>18,713</td><td>22,666</td></th0<>	Airline terminal rentals	18,873	18,713	22,666
Total Passenger Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines $22,641$ $22,506$ $26,243$ Cargo Airlines $31,984$ $30,211$ $28,843$ Ground rents $11,273$ $10,969$ $10,860$ Other rentals $2,709$ $2,465$ $2,406$ Total Cargo Airlines $45,966$ $43,645$ $42,109$ Non-Airline Rentals       Concessions-terminal $2,282$ $2,221$ $2,077$ Concessions-rental car $7,705$ $7,630$ $7,667$ Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $8,500$ $8,439$ $8,622$ Total Non-Airline Rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total Operating Revenues $107,166$ $104,176$ $104,820$ Non-operating Revenues $3,221$ $2,064$ $2,158$ $20,92$ $129$ <td>Airline fee payments-FIS</td> <td></td> <td>4</td> <td>10</td>	Airline fee payments-FIS		4	10
Cargo Airlines         31,984 $30,211$ 28,843           Ground rents         11,273         10,969         10,860           Other rentals         2,709         2,465         2,406           Total Cargo Airlines         45,966         43,645         42,109           Non-Airline Rentals         Concessions-terminal         2,282         2,221         2,077           Concessions-rental car         7,705         7,630         7,667           Public parking         18,151         17,677         16,237           Employee parking         623         673         607           GTC rentals         1,266         1,273         1,145           Other rentals         8,500         8,439         8,622           Total Non-Airline Rentals         38,527         37,913         36,355           Other Revenues         32         112         113           Total Ober revenues         32         112         113           Total Operating Revenues         107,166         104,176         104,820           Non-operating Revenues         3,221         2,064         2,158           Customer facility charges         6,400         6,371         6,392           Ot	Other rentals	556	581	558
Cargo landing fees $31,984$ $30,211$ $28,843$ Ground rents $11,273$ $10,969$ $10,860$ Other rentals $2,709$ $2,465$ $2,406$ Total Cargo Airlines $45,966$ $43,645$ $42,109$ Non-Airline Rentals       Concessions-terminal $2,282$ $2,221$ $2,077$ Concessions-rental car $7,705$ $7,630$ $7,667$ Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $8,500$ $8,439$ $8,622$ Total Non-Airline Rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total Operating Revenues $32$ $112$ $113$ Total Operating Revenues $32,221$ $2,064$ $2,158$ Customer facility charges $6,400$ $6,371$ $6,392$ Other $76$ $139$ $129$ Total Non-Operating Revenues $9,697$	Total Passenger Airlines	22,641	22,506	26,243
Cargo landing fees $31,984$ $30,211$ $28,843$ Ground rents $11,273$ $10,969$ $10,860$ Other rentals $2,709$ $2,465$ $2,406$ Total Cargo Airlines $45,966$ $43,645$ $42,109$ Non-Airline Rentals       Concessions-terminal $2,282$ $2,221$ $2,077$ Concessions-rental car $7,705$ $7,630$ $7,667$ Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $8,500$ $8,439$ $8,622$ Total Non-Airline Rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total Operating Revenues $32$ $112$ $113$ Total Operating Revenues $32,221$ $2,064$ $2,158$ Customer facility charges $6,400$ $6,371$ $6,392$ Other $76$ $139$ $129$ Total Non-Operating Revenues $9,697$	Cargo Airlines			
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Other rentals $2,709$ $2,465$ $2,406$ Total Cargo Airlines $45,966$ $43,645$ $42,109$ Non-Airline RentalsConcessions-terminal $2,282$ $2,221$ $2,077$ Concessions-rental car $7,705$ $7,630$ $7,667$ Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $8,500$ $8,439$ $8,622$ Total Non-Airline Rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total Operating Revenues $107,166$ $104,176$ $104,820$ Non-operating Revenues $6,400$ $6,371$ $6,392$ Other $76$ $139$ $129$ Total Non-Operating Revenues $9,697$ $8,574$ $8,679$ Capital Contributions $28,228$ $23,491$ $15,781$				
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Public parking $18,151$ $17,677$ $16,237$ Employee parking $623$ $673$ $607$ GTC rentals $1,266$ $1,273$ $1,145$ Other rentals $8,500$ $8,439$ $8,622$ Total Non-Airline Rentals $38,527$ $37,913$ $36,355$ Other Revenues $32$ $112$ $113$ Total other revenues $32$ $112$ $113$ Total other revenues $32$ $112$ $113$ Total Operating Revenues $107,166$ $104,176$ $104,820$ Non-operating Revenues $3,221$ $2,064$ $2,158$ Customer facility charges $6,400$ $6,371$ $6,392$ Other $76$ $139$ $129$ Total Non-Operating Revenues $9,697$ $8,574$ $8,679$ Capital Contributions $28,228$ $23,491$ $15,781$				
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Total other revenues $32$ $112$ $113$ Total Operating Revenues $107,166$ $104,176$ $104,820$ Non-operating Revenues $3,221$ $2,064$ $2,158$ Interest and investment income $3,221$ $2,064$ $2,158$ Customer facility charges $6,400$ $6,371$ $6,392$ Other $76$ $139$ $129$ Total Non-Operating Revenues $9,697$ $8,574$ $8,679$ Capital Contributions $28,228$ $23,491$ $15,781$		37	112	113
Total Operating Revenues       107,166       104,176       104,820         Non-operating Revenues       3,221       2,064       2,158         Interest and investment income       3,221       2,064       2,158         Customer facility charges       6,400       6,371       6,392         Other       76       139       129         Total Non-Operating Revenues       9,697       8,574       8,679         Capital Contributions       28,228       23,491       15,781				
Non-operating Revenues           Interest and investment income         3,221         2,064         2,158           Customer facility charges         6,400         6,371         6,392           Other         76         139         129           Total Non-Operating Revenues         9,697         8,574         8,679           Capital Contributions         28,228         23,491         15,781				
Interest and investment income       3,221       2,064       2,158         Customer facility charges       6,400       6,371       6,392         Other       76       139       129         Total Non-Operating Revenues       9,697       8,574       8,679         Capital Contributions       28,228       23,491       15,781	Total Operating Te vendes	107,100	101,170	101,020
Customer facility charges       6,400       6,371       6,392         Other       76       139       129         Total Non-Operating Revenues       9,697       8,574       8,679         Capital Contributions       28,228       23,491       15,781	Non-operating Revenues			
Other         76         139         129           Total Non-Operating Revenues         9,697         8,574         8,679           Capital Contributions         28,228         23,491         15,781	Interest and investment income	3,221	2,064	2,158
Total Non-Operating Revenues         9,697         8,574         8,679           Capital Contributions         28,228         23,491         15,781	Customer facility charges	6,400	6,371	6,392
Capital Contributions         28,228         23,491         15,781	Other	76	139	129
	Total Non-Operating Revenues	9,697	8,574	8,679
	Capital Contributions	28,228	23,491	15,781
	Total Revenues	\$145,091	\$136,241	\$129,280

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REVENUES



## Fiscal Year 2018

Operating revenues of \$107,166 for fiscal year 2018 increased by \$2,990 (2.9 percent) compared to fiscal year 2017 revenues of \$104,176. This increase in operating revenues is primarily due to an increase in cargo landing fees (\$1,773), public parking revenues (\$474), ground rents (\$304), other rentals (\$244), airline terminal rentals (\$160), rental car concessions (\$75), terminal concessions (\$61) and other non-airline rentals (\$61), offset by a decrease in other rental income (\$80), employee parking (\$50), other passenger rentals (\$25), and ground transportation rentals (\$7). Such activity was due to the residual Airport Use Agreement that requires airline revenues to be recognized to the extent necessary to pay the Authority's operating and maintenance expenses and net debt service requirements, reduced by non-airline revenues.

Non-operating revenues for fiscal year 2018 are comprised of interest income (\$3,221), customer facility charges (CFC) (\$6,400), gain on disposal of fixed assets (\$48) and operating grants (\$28). Total non-operating revenues increased by \$1,123 in fiscal year 2018 compared to fiscal year 2017 non-operating revenues. This increase was due to increased investment earnings (\$1,157), and increase in CFC revenues (\$29), offset by a reduction in operating grants (\$39) and a reduction of gain on the disposal of assets (\$24).

Capital contributions, comprised primarily of Federal capital grants, increased from \$23,491 in fiscal year 2017 to \$28,228 in fiscal year 2018, as a result of when capital expenditures were incurred (revenue recognized) and thus became eligible for the related reimbursement from the Federal government.

## Fiscal Year 2017

Operating revenues of \$104,176 for fiscal year 2017 decreased by \$644 (0.6 percent) compared to fiscal year 2016 revenues of \$104,820. This decrease in operating revenues is primarily due to decrease airline terminal rentals (\$3,953), other non-airline rentals (\$183), concessions rental car (\$37) and FIS fees (\$6), offset by an increase in cargo landing fees (\$1,368), public parking revenues (\$1,440), passenger landing fees (\$199), concessions - terminal (\$144), ground transportation rentals (\$128), ground rents (\$109), employee parking (\$66), other cargo airline rentals (\$59) and other passenger rentals (\$23). Such activity was due to the residual Airport Use Agreement that requires airline revenues to be recognized to the extent necessary to pay the Authority's operating and maintenance expenses and net debt service requirements, reduced by non-airline revenues.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REVENUES (CONTINUED)

Non-operating revenues for fiscal year 2017 are comprised of interest income (\$2,064), customer facility charges (CFC) (\$6,371), operating grants (\$67) and gain on disposal of fixed assets (\$72). Total non-operating revenues decreased by \$105 in fiscal year 2017 compared to fiscal year 2016 non-operating revenues. This decrease was due to loss on investment earnings (\$94) and reduction in CFC revenues (\$21), offset by a gain on the disposal of assets (\$10).

Capital contributions, comprised primarily of Federal capital grants, increased from \$15,781 in fiscal year 2016 to \$23,491 in fiscal year 2017, as a result of when capital expenditures were incurred (revenue recognized) and thus became eligible for the related reimbursement from the Federal government.

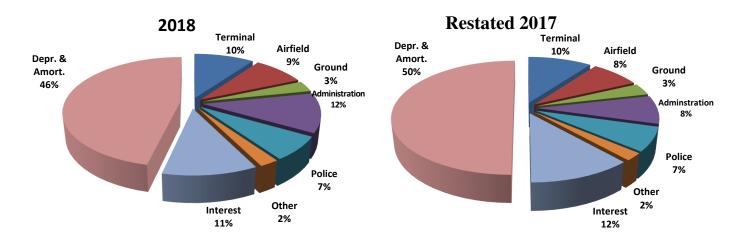
## MEMPHIS-SHELBY COUNTY AIRPORTY AUTHORITY EXPENSES

The following table presents expenses by cost center for the years ended June 30, 2018, 2017 and 2016 and the pie charts show the percentage of expenses by cost center for the years ended June 30, 2018 and 2017.

## EXPENSES BY COST CENTER

		Restated	
	2018	2017	2016
Operating Expenses			
Airfield area	\$11,569	\$10,131	\$10,006
Terminal area	13,217	12,895	12,804
Ground transportation area	4,374	4,364	4,167
Administration area	15,638	10,310	17,808
Police and operations area	9,397	8,727	8,770
Other areas	3,062	2,757	2,755
Total operating expenses	57,257	49,184	56,310
Non-operating Expenses			
Interest expense	14,822	14,914	16,386
Total expenses before depreciation and change in			
accounting principle	72,079	64,098	72,696
Depreciation	62,644	64,357	62,176
Total Expenses	\$134,723	\$128,455	\$134,872

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY EXPENSES (CONTINUED)



## Fiscal Year 2018

In fiscal year 2018, the Authority's operating expenses of \$57,257 increased compared to restated fiscal year 2017 operating expenses of \$49,184 by \$8,073 (16.4 percent). The increase was mainly due to increased airfield, terminal, administration and police and operations of \$1,438, \$322, \$5,328 and \$670, respectively. The increase in airfield costs was mainly due to the increase in deicing and snow event costs, salaries and benefits, aircraft rescue and firefighting costs, equipment parts and rental and fuel for resale; offset partially by lower joint sealant maintenance costs. The increase in terminal costs was mainly due to salaries and benefits, repairs and maintenance costs; offset partially by lower janitorial costs, utilities and elevator/escalator maintenance costs. The increase in administration costs was mainly due to the implementation of GASB 75 which increased the salaries and benefits costs, increased insurance fees, marketing and public relations costs, offset by lower legal fees. The increase in police and operations costs was primarily due to increased salaries and wages and related benefits, employee training, security guard services and increased overall expenses.

Depreciation expense decreased from \$64,357 in fiscal year 2017 to \$62,644 for fiscal year 2018. This decrease of \$1,713 is mainly due to a number of depreciable assets reaching the end of their depreciable life in fiscal year 2017 and therefore reducing the amount of depreciation expense in 2018.

Non-operating expenses are comprised of interest expenses on outstanding debt. Fiscal year 2018 interest expense of \$14,822 decreased \$92 compared to fiscal year 2017 interest expense of \$14,914. This decrease in interest expense was due to the scheduled payments of principal on outstanding bonds and notes; as a result, interest expense was reduced year over year.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY EXPENSES (CONTINUED)

### Fiscal Year 2017

In restated fiscal year 2017, the Authority's operating expenses of \$49,184 decreased compared to fiscal year 2016 operating expenses of \$56,310 by \$7,126 (12.7 percent). The net decrease was mainly due to decreased general administration and police of (\$7,498) and (\$43) respectively; offset partially by an increase in airfield \$125, terminal \$91 and ground transportation \$197. The decrease in general administration costs was mainly due to decreased salaries and wages and related benefits due to the implementation of GASB 75 and lower overall expenses, offset partially by increased legal fees and information technologies contracts. The decrease in the police and operations expenses was mainly due to lower salaries and wages and related benefit costs; offset partially by additional security guard services. The increase in airfield costs was mainly due to the increase in joint sealant maintenance costs; offset partially by lower salaries and benefits costs. The increase in terminal costs was mainly due to utilities and an increase in repairs and maintenance; offset partially by lower salaries and benefits costs. The increase public parking traffic.

Depreciation expense increased from \$62,176 in fiscal year 2016 to \$64,357 for fiscal year 2017. This increase of \$2,181 is mainly due to greater depreciation expense related to the increase of depreciable Authority assets year over year.

Non-operating expenses are comprised of interest expenses on outstanding debt. Fiscal year 2017 interest expense of \$14,914 decreased \$1,472 compared to fiscal year 2016 interest expense of \$16,386. This decrease in interest expense was due to the scheduled payments of principal on outstanding bonds and notes; as a result, interest expense was reduced year over year.

The Authority's capital assets at June 30, 2018, 2017 and 2016 are summarized as follows:

## NET CAPITAL ASSETS

	2018	2017	2016
Avigation easements	\$46,679	\$46,679	\$46,679
Land and improvements	159,875	159,875	159,581
Buildings	573,934	563,506	555,359
Runways, taxiways, and airfield lighting	776,077	776,080	776,015
Facilities constructed for tenants	104,078	104,078	104,077
Roads, bridges, and fences	74,379	74,073	68,529
Equipment and utility systems	126,250	118,419	116,406
Construction in process	51,380	25,439	13,714
Total capital assets	1,912,652	1,868,149	1,840,360
Less accumulated depreciation	1,066,071	1,003,613	939,578
Net capital assets	\$846,581	\$864,536	\$900,782

## Fiscal Year 2018

At the end of fiscal years 2018 and 2017, the Authority had \$846,581 and \$864,536 respectively, invested in net capital assets. During fiscal year 2018 the Authority had net additions of \$44,503 related to capital activities for runway and taxiway projects, building improvements, equipment and roads, bridges and fencing projects, offset by current year depreciation of \$62,644 less deletions of \$186.

During fiscal year 2018, completed projects totaling \$18,751 were transferred from construction in progress to applicable buildings and other facilities capital asset accounts. These major completed projects were related to buildings (\$10,428), roads, bridges and fences (\$306) and equipment and utility systems (\$8,017).

The Authority's capital activities are funded through revenue bonds, Federal and State grants and airport revenues. Additional information on the Authority's capital assets is presented in Note 5 of the notes to the basic financial statements.

## Fiscal Year 2017

At the end of fiscal years 2017 and 2016, the Authority had \$864,536 and \$900,782 respectively, invested in net capital assets. During fiscal year 2017 the Authority had net additions of \$27,789 related to capital activities for runway and taxiway projects, building improvements, equipment and roads, bridges and fencing projects, offset by current year depreciation of \$64,357, less deletions of \$322.

During fiscal year 2017, completed projects totaling \$16,098 were transferred from construction in progress to applicable buildings and other facilities capital asset accounts. These major completed projects were related to runways, taxiways, aprons and airfield lighting (\$65), buildings (\$8,147), facilities constructed for tenants (\$1), roads, bridges and fences (\$5,544) and equipment and utility systems (\$2,341).

The Authority's capital activities are funded through revenue bonds, Federal and State grants and airport revenues. Additional information on the Authority's capital assets is presented in Note 5 of the notes to the basic financial statements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY DEBT ACTIVITY

The Authority's outstanding bonds and notes payable, net of any premiums or discounts, at June 30, 2018, 2017 and 2016 are summarized as follows:

### **BONDS AND NOTES PAYABLE**

	2018	2017	2016
Bonds:			
Airport Revenue	\$324,420	\$309,650	\$303,360
Unamortized bond premiums	3,631	4,691	5,874
Note payable	24,377	6,079	9,383
Current portion of bonds and notes payable	(25,912)	(22,607)	(24,518)
Total long-term bonds and notes payable	\$326,516	\$297,813	\$294,099

#### Fiscal Year 2018

The Authority's June 30, 2018 total long-term bonds and note payable, net, of \$326,515 increased \$28,703 (9.6 percent) compared to the June 30, 2017 total of \$297,813. The increase in the total long-term bonds and note payable, net outstanding was mainly due to the issuance of the Airport Revenue Bonds, Series 2016A with an additional outstanding amount of \$64,500; offset partially by certain debt reclassified as a current liability as it is due within one year of \$25,912 and the amortization of \$1,060 for bond premium costs.

In August 2017, the Authority reduced its revolving line of credit with a bank to \$20,000. The purpose for this line of credit is to provide temporary funding for capital improvements and capital cash flow requirements. At June 30, 2018, the Authority had not drawn on this line of credit.

More detailed information related to long-term debt can be found in Note 7 of the notes to the basic financial statements.

## Fiscal Year 2017

The Authority's June 30, 2017 total long-term bonds and note payable, net, of \$297,813 increased \$3,714 (1.3 percent) compared to the June 30, 2016 total of \$294,099. The increase in the total long-term bonds and note payable, net outstanding was mainly due to the issuance of the Airport Revenue Bonds, Series 2016A with the first of four separate outstanding amounts of \$27,500; offset partially by certain debt reclassified as a current liability as it is due within one year of \$22,607 and the amortization of \$1,183 for bond premium costs.

In December 2015, the Authority reduced its revolving line of credit with a bank to \$30,000. The purpose for this line of credit is to provide temporary funding for the purchase of leaseholds and property for airfield expansion and capital cash flow requirements. The remaining balance of \$2,948 as of June 30, 2016 was paid off during fiscal year 2017 leaving \$30,000 available for draw down at June 30, 2017.

More detailed information related to long-term debt can be found in Note 7 of the notes to the basic financial statements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY DEBT ACTIVITY (CONCLUDED)

#### **DEBT SERVICE COVERAGE**

Airport revenue bond resolution covenants require that revenues available to pay debt service, as defined in the bond resolution, are equal to a minimum of 125 percent of the debt service on airport revenue bonds. Coverage ratios for fiscal years 2018, restated 2017 and 2016 are as follows:

### **COVERAGE RATIO**

	Restated		
	2018	2017	2016
Airport Revenue Bonds	169%	175%	160%

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRPORT ACTIVITIES AND HIGHLIGHTS

## **AIRLINE ACTIVITY**

During fiscal year 2018, 4,302,104 passengers traveled through the Airport, an increase of 5.66 percent over the 4,071,591 passengers in fiscal year 2017. Additionally, aircraft landed weight increased from 26,308,810 per thousand pound units in fiscal year 2017 to 26,712,528 per thousand pound units in fiscal year 2018. These changes in activity were realized due to an increase in the number of routes served by the airlines and an upgauging (increase size and weight) in the type of aircraft servicing the airport.

Air Cargo activity grew in fiscal year 2018 by 2.6% which helped Memphis remain the United States' largest cargo airport, and the world's second largest cargo airport with approximately 4.9 million and 4.7 million U.S. tons of total cargo in fiscal years 2018 and 2017, respectively. Cargo activity at the Airport is dominated by FedEx Express, which has its corporate headquarters and operates its worldwide super-hub from Memphis.

The Authority's Airport Use and Lease Agreement, in effect with six airlines known collectively as the signatory airlines, establishes the rates and charges methodology for the signatory airlines and their affiliates each year. An amended 3 year agreement became effective July 1, 2017. Landing fees and rates for non-signatory and non-scheduled airlines are assessed at 115 percent and 125 percent, respectively, of the signatory rates.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRPORT ACTIVITIES AND HIGHLIGHTS (CONTINUED)

## **RATES AND CHARGES**

	2018	2017	2016	2015
Terminal Average Square Foot Rate	\$80.51	\$92.98	\$116.07	\$135.26
Cargo Building Square Foot Rate	\$12.00	\$12.00	\$12.00	\$12.00
Aircraft Loading Position				
Rate per Linear Foot	\$283.02	\$291.84	\$256.22	\$252.96
Signatory Landing Fee-per 1,000 lbs. unit	\$1.25	\$1.27	\$1.27	\$1.25

Cost per enplaned passenger ("CPE") is a measure used by the airline industry to reflect the relative costs a passenger airline pays to operate at an airport based upon the number of enplaned passengers for that airport. That measure, however, is not exact for comparison, as not all airports calculate the number in the same way and cautions should be taken when comparing individual or groups of airports.

#### COST PER ENPLANED PASSENGER

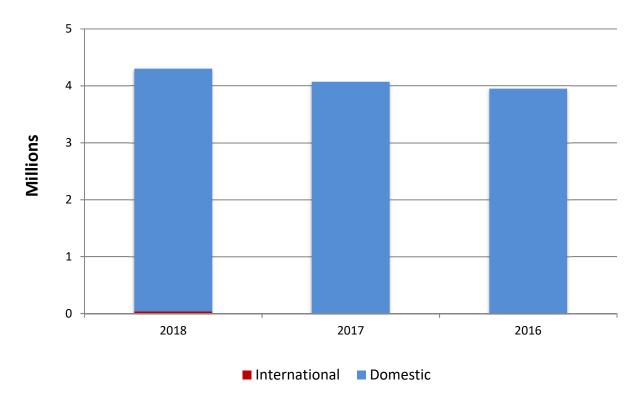
	2018	2017 (1)	2016
Average Cost Per Enplaned Passenger	\$8.68	\$9.18	\$11.37

(1) Fiscal year 2017 has been restated to correct an error in calculation from \$9.27 to \$9.18.

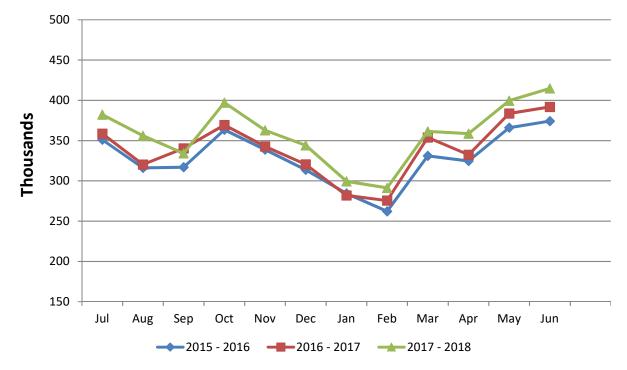
Selected statistical information about total passengers, total cargo, aircraft landed weight, and air carrier movements for the past three years is presented in the table and graphs below.

		TOTAL CARGO	AIRCRAFT	
	TOTAL	HANDLED	LANDED WEIGHT	AIR CARRIER
FISCAL YEAR	PASSENGERS	(U.S. TONS)	(1000 POUND UNITS)	MOVEMENTS
2018	4,302,104	4,855,966	26,712,528	192,502
2017	4,071,591	4,734,034	26,308,810	189,272
2016	3,949,336	4,779,592	25,777,800	190,392

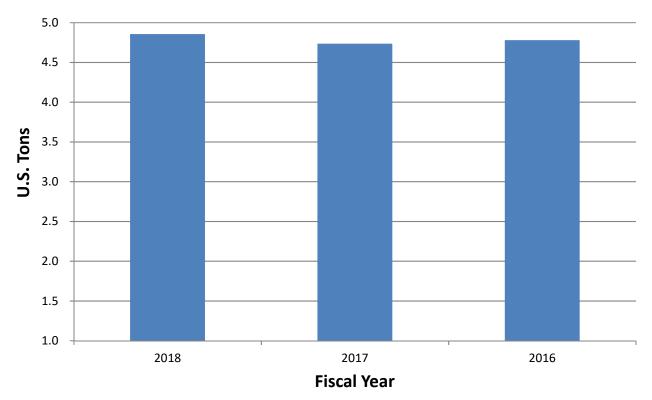
**Total Passengers** 



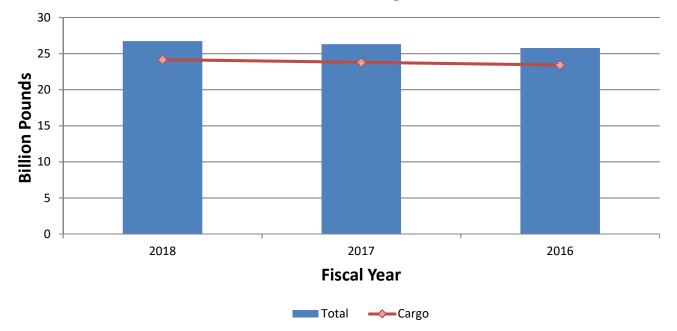
**Monthly Passengers** 



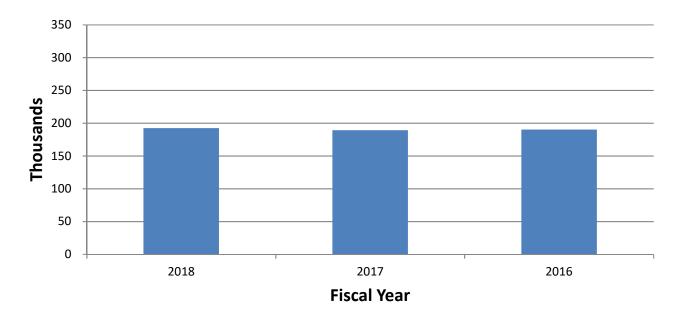
## **Cargo Handled**



Landed Weights



### Movements



## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY FUTURE OUTLOOK

The Airport continues to work with its existing passenger airline partners and other carriers not currently serving Memphis to identify new markets and existing air service enhancement opportunities. In fiscal year 2018, Frontier added service to three non-stop destinations, Orlando, Las Vegas and Philadelphia and Allegiant added non-stop service to Oakland, CA. The enplanement outlook for FY 2019 is for the existing air carriers (Delta Air Lines, American Airlines, Southwest Airlines, United Airlines, Allegiant Frontier and Air Canada) to maintain similar concentration levels of airline enplanement activity share as in FY 2018 while expecting a slight increase in total overall airport enplanement growth year over year Additional competition in the market is generating additional flights, increased non-stop destinations and upgauging of aircraft which leads to lower average airfares for the Memphis market.

#### **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of the Authority's finances for all those with an interest in its finances. Questions concerning any of the information should be addressed to the Chief Financial Officer, Memphis-Shelby County Airport Authority, 2491 Winchester Road, Suite 113, Memphis, Tennessee 38116-3856.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF NET POSITION

JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

		Restated
	2018	2017
ASSETS		
CURRENT ASSETS		
UNRESTRICTED ASSETS		
Cash	\$37,719	\$20,107
Investments	9,860	29,911
Accounts receivable	4,891	6,328
Accrued interest receivable	4	4
Materials and supplies inventory	1,854	1,505
Prepaid expenses	2,711	2,503
Grants receivable	1	40
Total current unrestricted assets	57,040	60,398
RESTRICTED ASSETS		
Cash	91,892	70,159
Investments	83,584	46,859
Accrued interest receivable	641	535
Capital contributions receivable	8,647	6,246
Total current restricted assets	184,764	123,799
TOTAL CURRENT ASSETS	241,804	184,197
NON-CURRENT ASSETS		
RESTRICTED ASSETS		
Investments	26,918	31,852
Total non-current restricted assets	26,918	31,852
CAPITAL ASSETS		
Land and improvements	159,875	159,875
Avigation easements	46,679	46,679
Depreciable capital assets		
(less accumulated depreciation of \$1,066,071 and \$1,003,613)	588,647	632,543
Construction in progress	51,380	25,439
Total capital assets, net	846,581	864,536
TOTAL NON-CURRENT ASSETS	873,499	896,388
TOTAL ASSETS	\$1,115,303	\$1,080,585
DEFERRED OUTFLOWS OF RESOURCES		
Deferred charges on refundings	\$1,816	\$2,284
Deferred actuarial losses - pension	2,634	3,235
Deferred actuarial losses - OPEB	760	837
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$5,210	\$6,356
See notes to basic financial statements	<u> </u>	· · ·

See notes to basic financial statements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF NET POSITION

JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

30NE 30, 2010 AND 2017 (\$ IN THOUSANDS)	2010	Restated
	2018	2017
LIABILITIES		
CURRENT LIABILITIES		
Payable from unrestricted assets	<b>#2</b> 402	¢< 0 <b>5</b> 0
Accounts payable	\$3,402	\$6,050
Accrued expenses	1,434	2,008
Current portion - compensated absences	289	352
Unearned revenue	6,230	9,863
Total payable from unrestricted assets	11,355	18,273
Payable from restricted assets		
Construction contracts payable	6,209	3,360
Accrued interest payable	7,624	7,736
Current maturities of long-term debt	25,912	22,607
Total payable from restricted assets	39,745	33,703
TOTAL CURRENT LIABILITIES	51,100	51,976
NON-CURRENT LIABILITIES		
Lease revenue received in advance	62,507	64,047
Compensated absences	1,219	1,329
Net pension liability	9,752	13,878
Net OPEB liability	7,971	9,745
Bonds and notes payable, net of current maturities	326,516	297,813
TOTAL NON-CURRENT LIABILITIES	407,965	386,812
TOTAL LIABILITIES	\$459,065	\$438,788
DEFERRED INFLOWS OF RESOURCES		
Deferred actuarial gains - pension	\$7,081	\$5,615
Deferred actuarial gains - OPEB	2,324	863
TOTAL DEFERRED INFLOWS OF RESOURCES	\$9,405	\$6,478
NET POSITION		
	\$496,445	\$541,400
Net investment in capital assets Restricted	\$490,445	\$341,400
Capital acquisition	132,220	83,524
Unrestricted	23,378	16,751
TOTAL NET POSITION	\$652,043	\$641,675

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION YEARS ENDED JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

		Restated
	2018	2017
OPERATING REVENUES		
Airfield	\$47,995	\$45,757
Terminal building	23,170	23,020
Ground transportation	29,316	28,830
Other aviation areas	4,631	4,671
Non-aviation areas	2,054	1,898
Total operating revenues	107,166	104,176
OPERATING EXPENSES		
Airfield	11,569	10,131
Terminal building	13,217	12,895
Ground transportation	4,374	4,364
General administration	15,638	10,310
Police	9,397	8,727
Field shop	1,642	1,504
Other aviation areas	325	263
Non-aviation areas	1,095	990
Total operating expenses before depreciation	57,257	49,184
DEPRECIATION	62,644	64,357
OPERATING LOSS	(12,735)	(9,365)
NON-OPERATING REVENUES (EXPENSES)		
Interest and investment income	3,221	2,064
Interest expense	(14,822)	(14,914)
Customer facility charges	6,400	6,371
Operating grants	28	67
Gain on disposal/sale of capital assets	48	72
Total non-operating expenses, net	(5,125)	(6,340)
LOSS BEFORE CAPITAL CONTRIBUTIONS	(17,860)	(15,705)
CAPITAL CONTRIBUTIONS	28,228	23,491
CHANGE IN NET POSITION	10,368	7,786
TOTAL NET POSITION: BEGINNING OF YEAR	641,675	633,889
TOTAL NET POSITION, END OF YEAR	\$652,043	\$641,675
See notes to basic financial statements		. ,

See notes to basic financial statements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF CASH FLOWS

YEARS ENDED JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

	2018	Restated 2017
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash received from customers	\$101,135	\$99,505
Cash paid to suppliers for goods and services	(34,742)	(29,514)
Cash paid to employees for services	(26,467)	(27,065)
Net cash provided by operating activities	39,926	42,926
CASH FLOWS FROM NON-CAPITAL FINANCING		
Operating grants received	67	87
Net cash provided by non-capital financing	67	87
CASH FLOWS FROM CAPITAL AND RELATED		
FINANCING ACTIVITIES		
Proceeds from sale of capital assets	48	72
Acquisition and construction of capital assets	(41,840)	(25,963)
Principal paid on long-term debt and notes payable	(24,992)	(24,514)
Proceeds from long-term debt	57,000	27,500
Interest paid on long-term debt and notes payable	(14,466)	(15,893)
Capital contributions received	25,827	30,306
Customer facility charges	6,400	6,371
Net cash provided by (used in) capital and related financing activities	7,977	(2,121)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investment securities	(149,050)	(109,801)
Proceeds from sales and maturities of investment securities	137,745	84,398
Interest and dividends on investments	2,680	2,230
Net cash used in investing activities	(8,625)	(23,173)
NET CHANGE IN CASH	39,345	17,719
CASH		
Beginning of year	90,266	72,547
End of year	\$129,611	\$90,266
CASH, END OF YEAR CONSISTS OF		
Unrestricted	\$37,719	\$20,107
Restricted	91,892	70,159
TOTAL CASH, END OF YEAR	\$129,611	\$90,266

See notes to basic financial statements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY STATEMENTS OF CASH FLOWS (CONTINUED) YEARS ENDED JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

	2018	Restated 2017
RECONCILIATION OF OPERATING LOSS TO NET CASH		
PROVIDED BY OPERATING ACTIVITIES		
Operating loss	(\$12,735)	(\$9,365)
Adjustments to reconcile operating loss to net cash provided		
by operating activities:		
Depreciation	62,644	64,357
Provision for uncollectible accounts receivable	216	23
Decrease (increase) in assets:		
Receivables	1,221	724
Materials and supplies inventory	(349)	146
Prepaid expenses	(208)	(729)
Increase (decrease) in liabilities:		
Accounts payable	(2,658)	562
Accrued expenses	(2,277)	(1,691)
Net pension liability	(2,059)	260
Net OPEB liability	(236)	(7,223)
Unearned revenue	(3,633)	(4,138)
Net cash provided by operating activities	\$39,926	\$42,926

#### NON-CASH CAPITAL AND RELATED FINANCING ACTIVITIES AND INVESTING ACTIVITIES

Investments decreased by \$54 in fiscal year 2018 and increased by \$166 fiscal year 2017 due to the change in fair value.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NOTES TO BASIC FINANCIAL STATEMENTS YEARS ENDED JUNE 30, 2018 AND 2017 (\$ IN THOUSANDS)

#### 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

- A. **Organization** The Memphis-Shelby County Airport Authority (the "Authority") is a body politic and corporate of the State of Tennessee, created in 1969 pursuant to the Metropolitan Airport Authority Act. The Authority is governed by a seven-member Board of Commissioners (the "Board"), who is appointed by the Mayor of the City of Memphis (the "City"), with two members nominated by the Mayor of Shelby County (the "County"). The Memphis City Council confirms all members. The Authority owns and operates the Memphis International Airport (the "Airport") and two general aviation reliever airports Charles W. Baker Airport and General DeWitt Spain Airport. The Authority is reported as a component unit of the City.
- B. **Basis of Accounting** The Authority is presented as an enterprise fund with separate accounts for each of the three airports. The accounts of the Authority are reported using the flow of economic resources measurement focus. The financial statements are prepared on the accrual basis of accounting, under which revenues are recognized when earned and expenses are recognized when incurred. An enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the Board is that the costs of providing services on a continuing basis be recovered through user charges.

*Operating revenues and expenses* – Revenues from landing fees, terminal area use charges, cargo building space rentals, parking revenues and concession revenues are reported as operating revenues. Transactions related to financing and investing activities are reported as non-operating revenues. Salaries and wages, repair and maintenance, professional and engineering services, and other expenses that relate to airport operations are reported as operating expenses. Interest expense and financing costs are reported as non-operating expenses.

Pursuant to GASB Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements,* the Authority applies all applicable GASB pronouncements as well as Financial Accounting Standards Board ("FASB") Statements and Interpretations, Accounting Principles Board ("APB") Opinions, and Accounting Research Bulletins ("ARBs") issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements, which were codified into a single source for governmental standards.

C. **Budgets** – In accordance with the Metropolitan Airport Authority Act, the City entered into an agreement dated May 26, 1970 with the Authority, which transferred all airport properties, functions, and outstanding obligations to the Authority. Provisions of the agreement require the Authority to prepare an annual operating budget, which must be filed with the City. A five-year capital improvement program, including modifications and reasons for such modifications, is also required to be submitted each year. Even though the budgets are required to be filed with the City, the Board is responsible for approving the budget and any subsequent revisions.

# 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Airline Airport Affairs Committee, composed of signatory airlines, reviews the proposed annual budget, which is the basis for rates and charges under basic airport leases. This committee and other users may present objections and, if not adequately addressed, force a public hearing. Once adopted and issued, users have sixty days to respond after which time the budget becomes effective.

The Authority is not required to demonstrate statutory compliance with its annual operating budget. Accordingly, budgetary data is not included in the basic financial statements. All budgets are prepared in accordance with the Airport Use and Lease Agreement and in conformance with requirements contained in bond resolutions. Unexpended appropriations lapse at year-end.

#### D. Change in Accounting Principles –

*Other Post-Employment Benefits ("OPEB") accounting:* In fiscal year 2018, the Authority implemented GASB 75 and subsequently restated fiscal year 2017 to reflect this adoption for comparative purposes.

The primary objective of GASB Statement No. 75 is to improve accounting and financial reporting by state and local governments for OPEB. This statement replaces the requirements of GASB 45 and 47. This statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources and expense/expenditures. In this statement distinctions are made regarding the particular requirements depending upon whether the OPEB plans through which the benefits are provided are administered through trusts that meet the following criteria:

- Contributions from employers and non-employer contributing entities to the OPEB plan and earnings on those contributions are irrevocable.
- OPEB plan assets are dedicated to providing OPEB to plan members in accordance with the benefit terms.
- OPEB plan assets are legally protected from the creditors of employers, non-employer contributing entities, the OPEB plan administrator and the plan members.

# 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

GASB 75 also requires that all defined benefit OPEB plans present in the required supplementary information (RSI) a schedule covering each of the ten most recent fiscal years that includes the annual money-weighted rate of return on OPEB plan investments for each year. Disclosures required include the following:

- Sources of changes in the net OPEB liability.
- Information about the components of the net OPEB liability and related ratios.
- If an actuarially determined contribution (ADC) is calculated, the OPEB plan is required to present in the RSI a schedule that includes information about the ADC, contributions to the OPEB plan and related ratios.
- Certain factors that significantly affect trends in the amounts reported in the schedules of RSI, such as changes of benefit terms, changes in the size or composition of the population covered by the benefit terms or the use of different assumptions.

The information presented in the Required Supplementary Information (RSI) section of this report have been prepared prospectively from the Plan's fiscal year ending June 30, 2017, for GASB 75 purposes.

#### **RETROSPECTIVE APPLICATION OF A CHANGE IN ACCOUNTING PRINCIPLE**

The following table summarizes the effects of the implementation of GASB No. 75 in the statements of net position as of June 30, 2017.

	As Previously Reported June 30, 2017	Record Effects of GASB 75	As Restated June 30, 2017
Total assets	\$1,080,585		\$1,080,585
Deferred outflows of resources	5,519	\$837	6,356
Total liabilities	429,043	9,745	438,788
Deferred inflows of resources	5,615	863	6,478
Net position			
Net investment in capital assets	541,400		541,400
Restricted	83,524		83,524
Unrestricted	26,522	(9,771)	16,751
Total net position	\$651,446	(\$9,771)	\$641,675

## 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The following table summarizes the effects of the implementation of GASB No. 75 in the statements of revenues, expenditures, and changes in net position as of June 30, 2017:

	As Previously Reported June 30, 2017	Record Effects of GASB 75	As Restated June 30, 2017
Total operating revenues	\$104,176		\$104,176
Total operating expenses	56,407	(\$7,223)	49,184
Provision for depreciation	64,357		64,357
Total operating income	(16,588)	7,223	(9,365)
Non operating revenues, net	(6,340)		(6,340)
Capital contributions	23,491		23,491
Increase in net position	563	7,223	7,786
Net position - beginning	650,883	(16,994)	633,889
Net position - ending	\$651,446	(\$9,771)	\$641,675

E. **Investments** – Investments are reported at fair value with the exception of nonnegotiable investment contracts, which are reported at cost. The investment portfolio is managed to maintain the preservation of the principal of those funds within the portfolio, while maintaining enough liquidity to meet immediate and/or future operating requirements, and to maximize the return on investments while remaining within the context of these parameters.

Investments with a maturity date within three months of the date acquired, if any, are considered to be cash equivalents.

- F. **Materials and Supplies Inventory** Inventory is valued at the lower of cost, determined on an average cost method, or market.
- G. **Restricted Assets** The bond indentures and bond resolutions authorizing the issuance of bonds require segregation of cash and investments into restricted accounts. Additionally, certain assets are restricted by the Board or by regulatory agencies (Note 4).

# 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- H. **Leases** The Authority is lessor under numerous lease agreements. The leases are classified as operating leases, except for certain special facility leases, which are accounted for as direct financing leases.
- I. Capital Assets Assets with a cost of five thousand dollars or more are capitalized. Capital assets are stated at cost when purchased or acquisition value when donated, less accumulated depreciation. During construction of assets, interest incurred on related construction debt, less interest earned from investments whose use is restricted to related capital improvements, is capitalized from the time of borrowing until completion of the project. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets. The estimated lives by general classification are as follows:

Asset Classification	Years
Runways, taxiways, aprons, and airfield lighting	15-30
Buildings	10-40
Facilities constructed for tenants	18
Roads, bridges, and fences	20
Equipment and utility systems	3-40

Avigation easements have an indefinite life and are not subject to amortization.

- J. **Original Issue Discount/Premium** Original issue discounts and premiums are netted against the bond payable account and amortized over the lives of their respective bond issues using the interest method.
- K. **Capital Contributions –** Grants from Federal, State and local governments and private enterprises are received for payment of costs related to various property acquisitions and construction projects and for debt retirement. Grants are recorded when all applicable eligibility requirements are met.
- L. **Compensated Absences** Substantially all employees receive compensation for vacations, holidays, illness, and certain other qualifying absences. Liabilities relating to these absences are recognized as incurred.
- M. **Retirement Systems –** The Authority currently funds pension costs, which are composed of normal cost and amortization of unfunded prior service costs (Note 10).

# 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

- N. **Taxes** The Authority is exempt from payment of federal and state income, property, and certain other taxes.
- O. Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and deferred outflows of resources and liabilities and deferred inflows of liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.
- P. Risk Management The Authority purchases commercial insurance coverage for claims arising out of bodily injury or property damage as well as property insurance on airport properties, which includes earthquake and flood coverage. There were no significant reductions in insurance coverage in the current year. Additionally, there were no significant settlements, which exceeded insurance coverage for each of the past three years. The Authority is a member of both the City health insurance program and the self-insured fund for health and medical benefits. The City's Health Insurance-Internal Service Fund charges premiums which are used to pay claims and fund the accrual for "incurred but not reported" claims and administrative costs of its health and medical benefits program.
- Q. **Deferred Outflows/Inflows of Resources** In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as outflow of resources (expense) until then. In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.
- R. **Net Position** The Authority recognizes the difference between its assets plus deferred outflows of resources less liabilities and deferred inflows of resources as net position. Net position categories include:
  - i. Net investment in capital assets comprised of the Authority's capital assets, net of depreciation, reduced by the outstanding balances of bonds and notes that are attributable to the acquisition, construction or improvement of those assets. Applicable deferred outflows of resources and deferred inflows of resources are also included in this component of net position, if any.
  - ii. Restricted for debt service comprised of the Authority's assets, mainly cash and investments, restricted by bond resolution to be used in paying debt service obligations.

## 1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONCLUDED)

- iii. Restricted for capital acquisition comprised of the Authority's assets restricted by contributors, bond resolutions, and state and federal regulations to be used in purchasing or construction of capital items or improvements reduced by liabilities and deferred inflows of resources, if any, related to these assets.
- iv. Unrestricted the remaining balance of the net amount of assets, deferred outflows of resources, liabilities and deferred inflows of resources that are not included in the determination of net investment in capital or the restricted components of net position.
- S. **Net Position Flow Assumption** Sometimes the Authority will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Authority's policy to consider restricted net position to have been depleted before unrestricted net position is applied.
- T. **Fair Value Measurement** Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. This statement provides guidance for determining a fair value measurement for financial reporting purposes. Assets and liabilities recorded at fair value in the statement of net position are categorized based on the level of judgement associated with the inputs used to measure their fair value. Level inputs are as follows:

Level 1 – Values are unadjusted quoted prices for identical assets in active markets accessible at the measurement date.

Level 2 – Inputs include quoted prices for similar assets in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.

Level 3 – Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Authority's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

Fair value disclosures are provided in Note 3 of the notes to the basic financial statements.

#### 2. DEPOSITS AND INVESTMENTS

A. **Deposits** – Cash deposits as of June 30, 2018 and 2017, had a carrying value of \$129,608 and \$90,263, respectively. These deposits consisted of interest bearing and non-interest bearing demand accounts. Petty cash as of June 30, 2018 and 2017 was \$3. The Authority had no cash equivalents at June 30, 2018 or 2017.

*Custodial credit risk* – In the case of deposits, this is the risk that in the event of bank failure, the Authority's deposits may not be returned. The Authority's policy is for the deposits to be collateralized through the State of Tennessee collateral pool or for collateral to be pledged on such deposits held by the custodian. State statute requires cash deposits in excess of Federal Deposit Insurance Corporation insurance to be collateralized at 105 percent. At June 30, 2018, all amounts were properly collateralized.

#### WEIGHTED **AVERAGE** MATURITY (YEARS) AT 2018 2017 June 30, 2018 At fair value: U. S. Government agencies \$96,522 \$84,118 0.63 Deferred compensation- mutual funds 664 At cost: Forward purchase agreement 23,840 23,840 6.68 **Total Investments** \$120,362 \$108,622

B. Investments – Investments consist of the following at June 30, 2018 and 2017:

The investments made during fiscal years 2018 and 2017 were limited to the classifications above. Investments in U.S. Government agencies included the U.S Treasury, Federal National Mortgage Association, Federal Home Loan Mortgage Company and Federal Home Loan Bank. With the exception of the discount note investments, which were rated P-1, all investments in U.S. Government agencies had a credit rating of Aaa by Moody's at June 30, 2018.

In 2000, the Authority entered into a forward purchase agreement to invest \$24,513 of bond reserve funds. Per the agreement, this amount was reduced to \$23,840 on March 1, 2012. Under the agreement, the trustee holds the investments until they are required for bond maturities or until the agreement is terminated. The Authority is paid a fixed return of 6.558 percent. If the agreement is terminated prior to the bond's maturity, the Authority or the Trustee may be required to pay a termination amount. This termination amount would be determined by prevailing interest rates at the time of termination. The Authority records this nonnegotiable investment contract at cost. This investment represents 20 percent of the Authority's portfolio at June 30, 2018. The issuer of this investment contract had a credit rating of Aa2 by Moody's at June 30, 2018.

#### 2. DEPOSITS AND INVESTMENTS (CONTINUED)

*Interest rate risk* – In accordance with its investment policy, the Authority manages its exposure to declines in fair values by limiting the maturity of individual investments to no more than 5 years from the date of purchase unless the security is matched to a specific obligation or debt of the Authority.

*Credit risk* - Bond resolutions generally authorize the Authority to invest in direct obligations of or obligations guaranteed by the U.S. Government, obligations issued or guaranteed by specific agencies of the U.S. Government, secured certificates of deposit, secured repurchase agreements, and money market funds. The Authority may also invest in municipal bonds and investment agreements as long as the issuer is rated in one of the two highest rating categories by at least two nationally recognized rating agencies.

*Concentration of credit risk* – The Authority's investment policy provides for certain maximum limits in each eligible security type to reduce the risk of loss from an over concentration in a specific class of security. The policy also does not allow for an investment in any one issuer that is in excess of 5 percent of the Authority's total investments with the following exceptions:

INVESTMENT TYPE	MAXIMUM
U.S. Treasury Obligations	100%
Each Federal Agency	50%
Each Repurchase Agreement Counterparty	25%
Bank Deposits or Savings Accounts	80%
Investment Agreements	50%

*Custodial Credit Risk* – The Authority's investment policy provides that all securities purchased by the Authority or held as collateral on either deposits or investments shall be held in third-party safekeeping at a qualified financial institution.

#### 2. DEPOSITS AND INVESTMENTS (CONCLUDED)

C. **Reconciliation of Deposits and Investments to the Statements of Net Position –** A reconciliation of cash and investments as shown in the accompanying statements of net position is as follows:

	2018	2017
Unrestricted current assets:		
Cash	\$37,719	\$20,107
Short-term investments	9,860	29,911
Restricted current assets:		
Cash	91,892	70,159
Short-term investments	83,584	46,859
Restricted non-current assets:		
Investments	26,918	31,852
Total	\$249,973	\$198,888
Total deposits and petty cash	\$129,611	\$90,266
Total investments	120,362	108,622
Total	\$249,973	\$198,888

#### 3. FINANCIAL INSTRUMENTS REPORTED AT FAIR VALUE

Disclosures concerning financial instruments that are reported at fair value are presented below. Fair value has been determined based on the Authority's assessment of available market information and appropriate valuation methodologies. The following table summarizes fair value disclosures and measurements at June 30, 2018 and 2017:

	_	Fair Value Measurements at Reporting Date Using			
	Fair Value	Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
June 30, 2018					
Investments: U.S. Agencies	\$96,522		\$96,522		
June 30, 2017					
Investments:					
U.S. Agencies Mutual Funds	\$84,118 \$664	\$664	\$84,118		

The following methods were used to estimate fair value of each class of significant financial instruments measured at fair value on a recurring basis:

*Mutual Funds* - Prices for investment securities such as mutual funds are readily available in the active markets in which those securities are traded, and the resulting fair values are categorized as Level 1.

*U.S. Agencies* - Prices for U.S. government and agency fixed income securities, collateralized debt obligations and mortgage-backed securities are determined on a recurring basis based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets and are categorized as Level 2.

The fair value presented herein is based on pertinent information available to management as of June 30, 2018 and 2017. Although management is not aware of any factors that would significantly affect fair value amounts, future events or other valuation techniques for determining fair value may differ significantly from the amounts presented herein.

#### 4. **RESTRICTED ASSETS**

Restricted assets consist of the following at June 30, 2018 and 2017:

			Accrued			
			Interest	Other	2018	2017
	Cash	Investments	Receivable	Receivables	Total	Total
Restricted by Bond						
Indentures:						
Debt service:						
Airport revenue bonds	\$32,753				\$32,753	\$31,493
General obligation bonds	307				307	307
Total	33,060				33,060	31,800
Bond reserves:						
Airport revenue bonds	1,229	\$42,037	\$529		43,795	39,980
Total	1,229	42,037	529		43,795	39,980
Construction and land						
acquisition and associated						
costs:						
Airport expansion	41,600	52,510	86	\$8,647	102,843	62,031
Contractor retainage	14				14	347
Total	41,614	52,510	86	8,647	102,857	62,378
Restricted by Contributors:						
Customer facility charges	15,989	15,955	26		31,970	20,829
Deferred compensation						664
Total	15,989	15,955	26		31,970	21,493
Total Restricted Assets	\$91,892	\$110,502	\$641	\$8,647	\$211,682	\$155,651

#### 4. **RESTRICTED ASSETS (CONCLUDED)**

Revenues of the Authority are deposited to the Revenue Fund, which was created by the airport revenue bond resolution. Monies in the revenue fund are to be used and applied in the following order of priority:

First, there shall be applied each month the amount that the Authority determines to be required to pay costs of operation and maintenance;

Second, there shall be deposited each month into the Airport Improvement Bond Fund and the accounts therein the amounts by the resolution to be used for the purposes specified therein;

Third, so long as the Authority shall be required to make payments to the City or the County or other municipality for the payment by such city, county or other municipality of principal, interest and premiums on bonds, notes or other evidences of indebtedness issued by it for the Airport, there shall be set aside in the separate account of the Authority continued under the Basic Resolution that amount which, together with other monies credited to such account, if the same amount were set aside in such account in each month thereafter prior to the next date on which the Authority is required to make payments to the City or the County or other municipality, as the case may be, for the payment by the City, County or other municipality of principal and interest and premium on the bonds, notes or other evidences of indebtedness issued by it for the Airport, the aggregate of the amounts so set aside in such separate account will on such next date be equal to the payment required to be made on such date by the Authority to the City or the County or such other municipality, as the case may be; and

Fourth, the Authority may use any monies remaining for any lawful purpose of the Authority.

The Authority covenants in bond resolutions that it will impose, prescribe, and collect rates, rentals, fees, and charges for the use of the airports, and revise the same when necessary, to assure that the Authority will be financially self-sufficient and that revenues so produced shall be sufficient to pay debt service when due; to pay all costs of operations and maintenance; and to pay any other claims payable when due. The Authority was in compliance with its debt covenant requirements at June 30, 2018.

The construction and land acquisition accounts are to be used for construction projects and acquisition of land in connection with the Authority's noise compatibility and airport expansion programs. Withdrawals of money on credit in these accounts are made upon written requisition.

#### 5. CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2018, was as follows:

	Balance July 1, 2017	Additions & Reclassifications	Less Deletions & Reclassifications	Balance June 30, 2018
CAPITAL ASSETS NOT				
BEING DEPRECIATED				
Land and improvements	\$159,875			\$159,875
Avigation easements	46,679			46,679
Construction in progress	25,439	\$44,689	\$18,748	51,380
Total capital assets				
not being depreciated	231,993	44,689	18,748	257,934
CAPITAL ASSETS				
BEING DEPRECIATED				
Runways, taxiways, aprons				
and airfield lighting	776,080		3	776,077
Buildings	563,506	10,428		573,934
Facilities constructed				
for tenants	104,078			104,078
Roads, bridges and fences	74,073	306		74,379
Equipment and utility systems	118,419	8,017	186	126,250
Total capital assets				
being depreciated	1,636,156	18,751	189	1,654,718
ACCUMULATED DEPRECIATION				
Runways, taxiways, aprons				
and airfield lighting	485,743	31,061		516,804
Buildings	327,462	18,297		345,759
Facilities constructed				
for tenants	50,639	2,801		53,440
Roads, bridges and fences	44,421	3,909		48,330
Equipment and utility systems	95,348	6,576	186	101,738
Total accumulated depreciation	1,003,613	62,644	186	1,066,071
Total capital assets being				
depreciated, net	632,543	(43,893)	3	588,647
CAPITAL ASSETS, NET	\$864,536	\$796	\$18,751	\$846,581

### 5. CAPITAL ASSETS (CONTINUED)

Capital asset activity for the year ended June 30, 2017, was as follows:

	Balance July 1, 2016	Additions & Reclassifications	Less Deletions & Reclassifications	Balance June 30, 2017
CAPITAL ASSETS NOT				
BEING DEPRECIATED				
Land and improvements	\$159,581	\$294		\$159,875
Avigation easements	46,679			46,679
Construction in progress	13,714	28,825	\$17,100	25,439
Total capital assets				
not being depreciated	219,974	29,119	17,100	231,993
CAPITAL ASSETS				
BEING DEPRECIATED				
Runways, taxiways, aprons				
and airfield lighting	776,015	65		776,080
Buildings	555,359	8,147		563,506
Facilities constructed				
for tenants	104,077	1		104,078
Roads, bridges and fences	68,529	5,544		74,073
Equipment and utility systems	116,406	2,341	328	118,419
Total capital assets				
being depreciated	1,620,386	16,098	328	1,636,156
ACCUMULATED DEPRECIATION				
Runways, taxiways, aprons				
and airfield lighting	451,317	34,426		485,743
Buildings	307,485	19,977		327,462
Facilities constructed				
for tenants	47,443	3,196		50,639
Roads, bridges and fences	41,532	2,889		44,421
Equipment and utility systems	91,801	3,869	322	95,348
Total accumulated depreciation	939,578	64,357	322	1,003,613
Total capital assets being				
depreciated, net	680,808	(48,259)	6	632,543
CAPITAL ASSETS, NET	\$900,782	(\$19,140)	\$17,106	\$864,536

#### 5. CAPITAL ASSETS (CONCLUDED)

The Authority had capitalized interest of \$264 and \$96 for fiscal years 2018 and 2017, respectively.

Substantially all capital assets are held by the Authority for the purpose of rental or related use.

#### 6. LEASE AND USE OF AIRPORT FACILITIES

The Authority leases terminal space, buildings, and airfield space on both a fixed-fee and contingent rental (percent of revenue) basis. Contingent rentals generally have fixed specified minimum rent provisions. Contingent rentals were \$44,053 and \$43,833 for fiscal years 2018 and 2017, respectively.

Substantially all of the leases provide for periodic re-computation (based on a defined formula) of the rental amounts. Rates and fees charged by the Authority for the use of its facilities are required by terms of the individual leases to be sufficient to cover operating expenses, debt service and general obligation debt, but not depreciation and amortization.

Other fees are received from public parking and miscellaneous other sources. Non-aviation revenue consists primarily of commercial rentals. Site and building rentals from these tenants are governed by the terms of various leases.

The Authority has acquired equipment or constructed facilities for lease to others under agreements accounted for as operating leases. The cost of these leased properties was financed by the airport revenue bonds issued by the Authority (Note 7). The lease agreements provide for rentals equal to or exceeding principal and interest payments due on the related bonds and, in addition, call for certain ground rentals.

#### 6. LEASE AND USE OF AIRPORT FACILITIES (CONCLUDED)

Minimum future rentals for leases are as follows:

YEAR	AMOUNT
2019	\$37,663
2020	19,845
2021	19,728
2022	19,642
2023	19,180
2024-2028	86,057
2029-2033	75,523
2034-2038	80,074
2039-2043	7,682
2044-2048	7,682
2049-2053	7,682
2054-2058	7,682
2059	1,536
Total	\$389,976

#### 7. LONG-TERM DEBT

Long-term debt information and activity for fiscal year 2018 is as follows:

							AMOUNTS
	ORIGINAL		BALANCE			BALANCE	DUE
	ISSUE	INTEREST	JULY 1,			JUNE 30,	WITHIN
	AMOUNT	RATES	2017	ADDITIONS	DEDUCTIONS	2018	ONE YEAR
Airport Revenue Bonds:							
Series 2010A	\$30,290	4.46 - 5.02%	\$30,290			\$30,290	
Series 2010B	159,340	3.00 - 5.75%	140,085		\$13,110	126,975	\$13,765
Series 2011A-1	57,825	3.00 - 6.00%	22,730		4,010	18,720	4,150
Series 2011A-2	32,030	3.00 - 5.50%	8,235		5,110	3,125	3,125
Series 2011B	17,600	4.50 - 5.00%	17,600			17,600	
Series 2011C	22,040	5.00%	22,040			22,040	2,700
Series 2011D	41,170	4.00 - 5.25%	41,170			41,170	
Series 2016A	27,500	2.61%	27,500	\$37,000	1	64,500	
Total	387,795		309,650	37,000	22,230	324,420	23,740
Notes Payable	7,000	4.48%	6,079		384	5,695	395
Notes Payable	20,000	3.03%		\$20,000	1,318	18,682	1,777
Unamortized bond premiums			4,691		1,060	3,631	
Total bonds and notes payable	414,795		320,420	57,000	24,992	352,428	25,912
Other liabilities:							
Compensated absences			1,681	244	417	1,508	289
Total other liabilities			1,681	244	417	1,508	289
Total long-term debt	\$414,795		\$322,101	\$57,244	\$25,409	\$353,936	\$26,201

Interest expense includes amortization of deferred charges on refunding for fiscal years 2018 and 2017 of \$468 and \$495, respectively, and amortization of the net premium of \$1,060 and \$1,183, respectively.

#### 7. LONG-TERM DEBT (CONTINUED)

Long-term debt information and activity for fiscal year 2017 is as follows:

8	2	2					
							AMOUNTS
	ORIGINAL		BALANCE			BALANCE	DUE
	ISSUE	INTEREST	JULY 1,			JUNE 30,	WITHIN
	AMOUNT	RATES	2016	ADDITIONS	DEDUCTIONS	2017	ONE YEAR
Airport Revenue Bonds:							
Series 2010A	\$30,290	4.46 - 5.02%	\$30,290			\$30,290	
Series 2010B	159,340	3.00 - 5.75%	145,815		\$5,730	140,085	\$13,110
Series 2011A-1	57,825	3.00 - 6.00%	33,340		10,610	22,730	4,010
Series 2011A-2	32,030	3.00 - 5.50%	13,105		4,870	8,235	5,110
Series 2011B	17,600	4.50 - 5.00%	17,600			17,600	
Series 2011C	22,040	5.00%	22,040			22,040	
Series 2011D	41,170	4.00 - 5.25%	41,170			41,170	
Series 2016A	27,500	2.61%		\$27,500		27,500	
Total	387,795		303,360	27,500	21,210	309,650	22,230
Note Payable	11,500	Variable	2,948		2,948		
Note Payable	7,000	4.48%	6,435		356	6,079	377
Unamortized bond premiums			5,874		1,183	4,691	
Total bonds and notes payable	406,295		318,617	27,500	25,697	320,420	22,607
Other liabilities:							
Compensated absences			1,615	236	170	1,681	352
Total other liabilities			1,615	236	170	1,681	352
Total long-term debt	\$406,295		\$320,232	\$27,736	\$25,867	\$322,101	\$22,959

#### 7. LONG-TERM DEBT (CONTINUED)

**Airport Revenue Bonds** – These bonds were issued for airfield and terminal building improvements and expansion of Airport parking capacity. The bond resolution contains a rate covenant which requires collection of rentals and charges for the use of the airports so that the Authority will be financially self-sufficient and the revenues produced will be sufficient to pay principal, interest, and premium, if any, when due. The Authority may issue additional airport revenue bonds, subject to historical and future revenue tests.

On March 1, 2017, the Authority issued \$110,000 Airport Revenue Bonds, Series 2016A Bonds. The 2016A Bonds matures July 1, 2029 and bears interest at 2.61 percent. The 2016A Bonds are draw down bonds with an initial drawing of \$27,500 on March 1, 2017 with subsequent drawings of \$15,000 on October 6, 2017, \$22,000 on April 2, 2018, and \$45,500 on July 2, 2018. This issue is being used to finance the design and construction of the glycol collection management program and an airfield maintenance and airport operations facility.

**Line of Credit** – In January 2018, the Authority renewed its revolving line of credit with a bank in the amount of \$20,000. The purpose for this line of credit is to provide temporary funding for the purchase of leaseholds and property for airfield expansion and cash flow for other certain capital projects. There was no outstanding balance on this line of credit at June 30, 2018. The line of credit is renewable on December 31, 2019 and bears interest at a rate of 30 day LIBOR plus 1.83 percent.

**Notes Payable** - On July 12, 2011, the Authority drew on the revolving line of credit and entered into a note payable with an original amount of \$11,500 to purchase lease holds on currently owned property for airfield expansion. The note was not renewed on December 31, 2017 and the Authority had no outstanding balance at June 30, 2018 or June 30, 2017.

On October 24, 2014, the Authority issued a \$7,000 Memphis-Shelby County Airport Authority Revenue Note, Subordinate Series ("Note"). The Note matures October 27, 2029 and bears interest at 4.48 percent. The Note was issued to reimburse costs related to the improvements to certain existing airport fueling facilities. The Note is secured by general airport revenues collected from airport operations.

On September 13, 2017, the Authority issued a \$20,000 Memphis-Shelby County Airport Authority Customer Facility Charge ("CFC") Revenue Note ("Note"). The Note matures September 1, 2027 and bears interest an annual interest of 3.03 percent. This Note is payable solely from CFC revenues and is secured by a lien and charge on and a pledge and assignment of CFC revenues. The Note was issued to fund the construction of a rental car maintenance facility.

#### 7. LONG-TERM DEBT (CONTINUED)

**Maturities of Bond Debt and Interest Payable –** Maturities and interest payments of long-term debt are as follows:

	AIRPORT	
	REVENUE	INTEREST
YEAR	BONDS	PAYMENTS
2019	\$23,740	\$14,768
2020	24,360	13,627
2021	25,675	12,262
2022	29,545	10,738
2023	29,445	9,108
2024-2028	131,755	22,977
2029-2033	41,240	6,760
2034-2038	12,670	3,143
2039-2040	5,990	304
Total	\$324,420	\$93,687

The airport revenue bonds are subject to optional redemption at a premium over no greater than a five-year period prior to maturity. Bond resolutions provide that airport revenues are to be used to satisfy debt service requirements of the airport revenue bonds and general operation and maintenance costs of the airport, respectively. The airport revenue bonds are not an obligation of any other governmental unit.

#### 7. LONG-TERM DEBT (CONCLUDED)

Maturities of Notes and Interest Payable – Maturities and interest payments of long-term debt are as follows:

		INTEREST
YEAR	NOTES	PAYMENTS
2019	\$2,172	\$788
2020	2,245	716
2021	2,320	641
2022	2,397	563
2023	2,477	483
2024-2028	11,939	1,122
2029-2033	827	27
Total	\$24,377	\$4,340

#### 8. CAPITAL CONTRIBUTIONS

The Authority has received capital contributions by means of Federal and State grants and other Federal agreements as follows:

	2018	2017
Federal grants	\$20,326	\$18,333
State grants	7,469	5,158
Other	433	
Total capital contributions	\$28,228	\$23,491

#### 9. DEFINED BENEFIT RETIREMENT PLANS

#### General Information about the Pension Plan

*Plan Description.* The Authority participates in the City of Memphis Retirement System ("City Plan"). The City Plan was established under Chapter 25, Code of Ordinances, City of Memphis, Tennessee and is administered by a Board of Administration under the direction of the Mayor. The City Plan is included in the City of Memphis' basic financial statements as a pension trust fund. Substantially all permanent full-time employees of the Authority are required to participate in one of the following plans:

- 1948 Plan for salaried employees hired prior to July 1, 1978
- 1978 Plan for salaried employees hired on or after July 1, 1978, but prior to July 1, 2016
- 2016 Plan All regular salaried employees on their date of hire and hired on or after July 1, 2016. In addition, any nongrandfathered employee in the 1978 Plan will participate in the 2016 Plan as of July 1, 2016. For this purpose, a nongrandfathered employee is any employee with less than 7½ years of service as of July 1, 2016.

The City Plan was amended effective July 1, 2016, to encompass a new hybrid plan design. Participants with seven and one-half (7½) years of service or more were grandfathered into their current plan, and all other employees participate in the new hybrid plan design. Non-grandfathered participants were moved from a traditional defined benefit formula to a hybrid defined benefit formula that includes both a market based cash balance component and a defined contribution component.

*Normal Retirement.* Under the 1948 Plan, General Employees may retire after completion of 25 years of service or, if earlier, after age 60 and the completion of 10 years of service. Safety and security employees may retire after completion of 25 years of service, or at age 55 and completion of 10 years of service.

#### 9. DEFINED BENEFIT RETIREMENT PLANS (CONTINUED)

Under the 1978 Plan, General Employees hired before July 1, 2012, may retire after the completion of 25 years of service, age 60 and the completion of 10 years of service, or age 65 and the completion of 5 years of service. Employees hired on or after June 30, 2012 may retire after the completion of 25 years of service or at age 65 and the completion of 5 years of service. Safety and security employees hired before July 1, 2012, may retire after the completion of 25 years of service, or age 55 and completion of 10 years of service. Fire and Police Employees hired on or after June 30, 2012, may retire after the completion of 25 years of service, or age 55 and completion of 10 years of service, or age 55 and completion of 25 years of service, or age 55 and completion of 25 years of service, or age 55 and completion of 25 years of service, or age 55 and completion of 25 years of service.

Under the 2016 Plan, General Employees may retire after the completion of 25 years of service or at age 65 and the completion of 5 years of service. Safety and security employees may retire after the completion of 25 years of service, or age 55 and completion of 10 years of service.

*Benefits provided.* Under the 1948 and 1978 Plans, employees who retire at or after normal retirement age, as defined, are entitled to a retirement benefit, payable monthly for life determined by a formula using average earnings multiplied by years of credited service up to a maximum benefit of 72.50%. Average monthly compensation is calculated as the highest average monthly compensation received for any five consecutive years of service or the most recent year's earnings, if greater. Credited service is the total number of years and completed one-half months of service from the date of hire to date of termination, adjusted for some certain periods of unpaid absence.

An employee in the 2016 Plan will be required to receive the normal form of annuity derived by both a marketrate cash balance account and a defined contribution account. The normal form of annuity is determined based on actuarial equivalence of 5.0% per annum and the applicable mortality table pursuant to IRC Section 417(e)(3) for the plan year. Annual allocations to the cash balance account are equal to a percentage of compensation that varies by years of service. Annual allocations to the defined contribution account are equal to 7.5% of compensation which consists of a 6.0% of compensation as an employee contribution and 1.5% of compensation as an employer contribution. Assets are participant directed and the investment earnings are included in the defined contribution account balance.

Disability retirement under the City Plan is retirement from service prior to the participant's normal retirement date for medical reasons. Participants taking disability retirement receive reduced benefits. There are also certain benefit provisions upon death.

#### 9. DEFINED BENEFIT RETIREMENT PLANS (CONTINUED)

Changes to the City Plan, including benefits provided thereunder can be made only by formal resolutions of the City of Memphis' City Council (the "City Council") based on recommendations from the Board of Administration. Benefit provisions are established and may be amended by the City Council.

*Contributions.* Authority employees are required to contribute a percentage of their Compensation, as defined, in accordance with the plan they belong to. Under the 1948 Plan, employees must contribute 5.00%. Under the 1978 Plan, employees are required to contribute 8.00%. Employees in the 2016 Plan must contribute 2% of compensation to the cash balance account and 6% of compensation to the IRC section 401(a) defined contribution account. The Authority is required to contribute at a statutorily determined rate set by the City of Memphis Retirement System funding policy. This policy states "that beginning in the plan year commencing on July 1, 2015, the City will fund the actuarially determined contribution ("ADC") each year over a graduated progress percentage so that in a maximum of five (5) years the City will be funding 100% of the ADC each year. The graduated progress percentage each year is at a minimum the percentage determined by calculating the difference between the percentage of the ADC paid in the plan year commencing July 1, 2014, subtracted from 100% and dividing by five (5). The ADC shall be recalculated each year and the percentage of funding shall be based on the most recent recalculation of the ADC". Contributions to the City Plan from the Authority were \$2,717 and \$2,271 for the years ended June 30, 2018 and 2017, respectively.

## Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2018 and 2017, the Authority reported a liability of \$9,752 and \$13,878, respectively for its proportionate share of the net pension liability. The net pension liability was measured as of July 1, 2018, and the total pension liability used to calculate the pension liability was determined by an actuarial valuation as of that date. The Authority's proportion of the net pension liability was based on a proportion of the Authority's average contributions to the pension plan over the previous 5 years relative to the average of the total contributions of all participants in the City Plan over the same period. At July 1, 2018 and 2017, the Authority's proportion was 3.53 percent and 3.31 percent, respectively.

#### 9. DEFINED BENEFIT RETIREMENT PLANS (CONTINUED)

For the year ending June 30, 2018 and 2017, the Authority recognized pension expense of \$657 and \$1,374, respectively and reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	2018 Deferred Outflows	2018 Deferred Inflows	2017 Deferred Outflows	2017 Deferred Inflows
	of Resources	of Resources	of Resources	of Resources
Experience gains or losses	\$880	\$2,380	\$1,144	\$1,029
Change in assumptions		1,332		1,270
Net difference between projected a	nd			
actual earnings on investments		1,477	1,479	
Changes in proportion	902	1,510	271	2,652
Changes in contributions	852	382	341	664
Total	\$2,634	\$7,081	\$3,235	\$5,615

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions as of June 30, 2018 will be recognized in pension expense as follows:

Year

ended June 30:	
2019	(\$1,463)
2020	(\$855)
2021	(\$1,477)
2022	(\$652)

Actuarial Assumptions. The total pension liability in the July 1, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Salary increases	Scale that varies by age and service with a
	weighted average of 4.25% per year
Investment rate of return	7.5%

Mortality rates were based on the Fully Generational RP-2014 Total Dataset Mortality Table (with MP-2014 improvement removed) with MP-2017 projection scale from 2006 forward and adjusted by a 1 year set forward for general employees. For Fire and Police, mortality rates were based on the Fully Generational RP-2014 Blue Collar Mortality Table (with MP-2014 improvement removed) with MP-2017 projection scale from 2006 forward and adjusted by a 1 year set forward. For disabled participants, mortality rates were based on the Fully Generational RP-2014 Disability Mortality Table (with MP-2014 improvement removed) with MP-2014 improvement removed) with MP-2014 projection scale from 2006 forward and adjusted by a 3-year set back.

#### 9. DEFINED BENEFIT RETIREMENT PLANS (CONCLUDED)

Account balances under the 2016 Plan (effective July 1, 2016) are converted at 5.0% interest and the applicable mortality table under IRC 417(e) in effect on the current valuation date.

The actuarial assumptions used in the July 1, 2018 valuation were based on the results of an actuarial experience study conducted in May 1, 2014 using 10 years of census data (2003 - 2012).

The long term expected rate of return on pension plan investments was determined based on the Tennessee Consolidated Retirement System's ("TCRS") long-term rate of return, which is used to set the statutorily allowed range of available discount rates. TCRS uses a blended capital market method in which best-estimates ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

*Discount rate.* The discount rate used to measure total pension liability is 7.5%. The projection of cash flows used to determine the discount rate assumed that Authority contributions will be made at rates at least equal to the actuarially calculated amount computed in accordance with the current funding policy adopted by the City of Memphis, and is applicable to the Authority, which requires payment of normal cost and amortization of the unfunded actuarially accrued liability in level dollar installments over 30 years utilizing a closed period approach. Pursuant to The Public Employee Defined Benefit Security Act of 2014, the City, and Authority, will phase into funding 100% of the actuarially calculated amount over a 5 year period beginning with the fiscal year beginning July 1, 2015. Based on this assumption, the City Plan's fiduciary net position was projected to be available to make all projected future benefit payments. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the net pension liability to changes in the discount rate. The following represents the net pension liability calculated using the stated discount rate, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	1% Decrease	Current Rate	1% Increase
	6.50%	7.50%	8.50%
Net Pension Liability	\$19,828	\$9,752	\$1,251

*Pension plan fiduciary net position.* The City Plan issues a publicly available financial report that includes financial statements and required supplementary information. Detailed information on the pension plan's fiduciary net position is available in this separately issued financial report. That report may be obtained by writing to City of Memphis, 125 North Main Street, Memphis, Tennessee 38013.

#### 10. DEFINED CONTRIBUTION PLAN

On July 1, 1999, the Authority established and is administrator of the Memphis-Shelby County Airport Authority Supplemental Defined Contribution Plan that was designed to meet the requirements of Code Section 401(a). The Metropolitan Airport Authority Act assigns the ability to establish and amend the provisions of the Supplemental Defined Contribution Plan. All participants in the Supplemental Defined Contribution Plan. All participants in the Supplemental Defined Contribution Plan are also participants in the City Plan. The purpose of the supplemental plan is to provide supplemental retirement benefits to participants in addition to the benefits provided by the City Plan. The Authority makes contributions on a discretionary basis. The participants vest in the Authority's contributions after three years of employment and any forfeitures are added to the Authority's contributions. There were no forfeitures in fiscal year 2018 and \$13 in forfeitures for fiscal year 2017. The amount of contributions expensed for fiscal years 2018 and 2017 was \$776 and \$749, respectively. Since the plan assets are held in trust for the benefit of the plan members, the related assets of the plan are not included in the accompanying statements of net position. At June 30, 2018 and 2017, the fair value of the plan assets was \$19,436 and \$17,901, respectively. There is no separate, audited postemployment benefit plan report available for the defined contribution postemployment plan.

#### 11. DEFERRED COMPENSATION PLAN

The Authority offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, administered by the Authority and available to all Authority employees, permits the deferral of a portion of salary until future years. Participation in the plan is optional. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

The plan has been amended to meet the enacted requirements of Internal Revenue Code Section 457. The amended plan provides that assets or income of the plan shall be used for the exclusive purpose of providing benefits for participants and their beneficiaries or defraying reasonable expenses of administration of the plan. Since the assets of the amended plan are held in custodial and annuity accounts for the exclusive benefit of plan participants, the related assets of the plan are not included in the accompanying statements of net position. At June 30, 2018 and 2017, the fair value of the plan assets was \$10,062 and \$8,893, respectively.

#### 12. OTHER POST-EMPLOYMENT BENEFITS (OPEB)

#### General Information about the OPEB Plan

Plan Description.

The Authority employees are provided with OPEB through the City of Memphis' OPEB plan. The City's OPEB Plan was established as part of the City's retirement plan under Chapter 25, Code of Ordinances of the City of Memphis, Tennessee. The plan is administered by a Board of Administration under the direction of the Mayor. Per GASB accounting rules, the Authority is a cost-sharing employer that is participating in a defined benefit OPEB plan administered by the City of Memphis. The Authority provides post-retirement health care benefits to eligible employees who retire from the Authority under the provisions of the City's retirement plan. In fiscal year 2009, the City of Memphis adopted and established an OPEB Trust for the exclusive purpose of pre-funding and providing for payment of OPEB benefits under the plan. The City of Memphis does not issue a separate report for the OPEB trust plan. However, information about the City's OPEB plan is included in the City of Memphis' basic financial statements as an OPEB trust fund. The financial report on the OPEB plan can be found in the Comprehensive Annual Financial Report of the City of Memphis at https://memphistn.gov/government/finance.

All benefits have plan year January 1 – December 31.

Employee Eligibility Provisions Eligibility for OPEB benefits are based on two pension options - normal retirement or disability retirement. The applicable pension plans are:

	Normal	Disability
General Employees	Age 60 & 10 years of service, or	
1948 Plan Participants	25 years of service	
General Employees	Age 60 & 10 years of service, or	-
1978 Plan Participants	Age 65 & 5 years of service, or	Non-Line of Duty: 5 years of service
	25 years of service	
General Employees	Age 65 & 5 years of service, or	-
2012 and 2016 Plan	25 years of service	
Participants		
Police & Fire	Age 55 & 10 years of service, or	
1948 Plan Participants	25 years of service	Line-of-Duty: No service requirement
Police & Fire	Age 55 & 10 years of service	
1978, 2012 and 2016 Plan	25 years of service	
Participants		

Spouse Eligibility for Benefits:

- Spouses of eligible retirees may receive postretirement medical benefits.
- Surviving widowed spouses are eligible if receiving a pension payment from the City of Memphis and coverage was in force prior to the retiree's death.
- Working spouses with available coverage elsewhere do not receive postretirement medical benefits.

Benefits provided (plan provisions).

#### Medical Plan Benefits Available

#### Pre-65 Line of Duty Disabled and Grandfathered Post-65 Retirees without Medicare

Postretirement medical and drug coverage through the City's self-insured Select or Choice Plans. The City pays for costs that exceed required retiree premiums.

#### All other Participants

Pre-65 and Post-65 retirees are provided with a set amount of money each year that goes into a Health Retirement Account (HRA). The amount depends on the type of retiree - Line of Duty (LOD) or other - and age of retirement. according to the table below:

		Annual HRA Amount			
		Retiree Spouse			
LOD	Pre-65	\$10,000	\$10,000		
	Post-65	\$2,000	\$1,000		
Other	Pre-65	\$5,000	\$5,000		
	Post-65	\$1,000	\$500		

#### Life Benefits Available to Retirees

The City provides a life insurance benefit of \$5,000 to all participants.

The payment of the \$5,000 by the City depends on if the participant had supplemental insurance as an active participant prior to retirement. If the participant elected supplemental life insurance as an active employee, the supplemental insurance drops to \$3,000 and is fully insured by the City. In addition, the City pays an additional \$2,000, which is self- insured. If the participant did not elect supplemental life insurance as an active employee, the City pays \$5,000 upon death, which is self-insured.

#### Contributions.

Funding Policy – Per Chapter 25, Code of Ordinances of the City of Memphis, Tennessee, contribution requirements of the participating component units of the City (of which the Authority is one), are established and may be amended by the City Board of Administration. The City pays for medical costs that exceed required 70

retiree premiums and may elect through adoption of the City's annual budget ordinance to contribute an amount in excess of the total annual benefit payments to a qualified trust for the purpose of funding future OPEB benefits. Employees are not required to contribute to the OPEB plan.

The Authority's contractually required contribution rate for the year ended June 30, 2018 and 2017 were 1.7 and 1.1 percent, respectively, of covered payroll actuarially determined as an amount that is expected to finance the cost of benefits earned by employees during the year, with any additional amount to finance any unfunded accrued liability. Contributions to the OPEB plan from the Authority were \$303 and \$211 for the year ended June 30, 2018 and 2017.

#### **OPEB** Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2018 and 2017, the Authority reported a liability of \$7,971 and \$9,745 respectively for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of July 1, 2018, and the total OPEB liability used to calculate the OPEB liability was determined by an actuarial valuation as of that date. The Authority's proportion of the net OPEB liability was based on a proportion of Authority's average contributions to the OPEB plan over the previous 5 years relative to the average of the total contributions of all participants in the City Plan over the same period. At July 1, 2018 and 2017, the Authority's proportion was 2.39 percent and 2.35 percent, respectively.

#### Change in benefit terms (plan provisions).

There has been no change in benefit plan provisions that affected the measurement of the total OPEB liability since the prior measurement date.

For the year ending June 30, 2018 and 2017, the Authority recognized OPEB expense of \$66 and income of \$7,012, respectively and reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	2018 Deferred Inflows of Resources	2018 Deferred Inflows of Resources	2017 Deferred Outflows of Resources	2017 Deferred Inflows of Resources
Difference between expected and actual				
experience	\$272	\$217	\$355	
Change in assumptions	369	1,420	482	
Net difference between projected and				
actual earnings on investments		9		\$5
Changes in proportion	119	537		714
Changes in contributions		141		144
Total	\$760	\$2,324	\$837	\$863

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB as of June 30, 2018 will be recognized in OPEB expense as follows:

#### Year ended June 30:

\$439)
\$439)
\$439)
\$246)
\$0
\$0

#### Changes in Accounting Assumptions and Methods from Prior Year.

The last actuarial valuation of the City of Memphis Retiree Health and Life Insurance Benefits was performed as of July 1, 2017. As requested by the City, the following changes were made since the prior valuation:

- The per capita claims costs and premiums for the self-funded preferred and premier plans were updated based on recent claims experience.
- The healthy mortality assumption was changed from the Fully Generational RP-2014 Mortality Table with MP-2016 projection scale adjusted by a 1 year set forward to the Fully Generational RP-2014 Mortality Table adjusted to 2006 with MP-2017 projection scale adjusted by a 1 year set forward.
- The disabled mortality assumption was changed from the Fully Generational RP-2014 Disabled Mortality Table with MP-2016 projection scale by a 3-year set back to the Fully Generational RP-2014 Disabled Mortality Table adjusted to 2006 with MP-2017 projection scale adjusted by a 3-year set back.
- The participation assumptions changed based on recent plan experience under the new plan designs and the City's best estimate of long-term enrollment rates:

30% of future retirees are assumed to elect pre-65 coverage (down from 80%)

20% of current pre-65 retirees and 0% of current post-65 retirees that have opted out of Retiree Exchange coverage as of July 1, 2018 will elect coverage for next year

• The discount rate assumption changed from 3.13% as of June 30, 2017 to 2.98% as of June 30, 2018 based on the change in the S&P Municipal Bond Rate Index at the measurement date.

There were no other changes in assumptions or methods since the prior year.

#### Actuarial Assumptions.

Significant actuarial assumptions and other inputs used to measure the July 1, 2018 valuation were:

- a. Measurement Date July 1, 2018
- b. Valuation Date July 1, 2018
- c. Investment Yield N/A

d. Mortality Assumption	General: Fully Generational RP-2014 Total Dataset Mortality Table (with MP-2014 improvement removed) with MP-2017 projection scale from 2006 forward and adjusted by a 1 year set forward.
	Police and Fire: Fully Generational RP-2014 Blue Collar Mortality Table (with MP-2014 improvement removed) with MP-2017 projection scale from 2006 forward and adjusted by a 1 year set forward.
	Disabled: Fully Generational RP-2014 Disabled Mortality Table (with MP-2014 improvement removed) with MP-2017 projection

scale from 2006 forward and adjusted by a 3-year set back.

e. Future Trend Assumption	Fiscal Year	Trend
	2019	6.28%
	2020	6.06%
	2021	5.83%
	2022	5.61%
	2023	5.39%
	2024	5.17%
	2025	4.94%
	2026	4.72%
	2027+	4.50%

- f. Experience Study May 1, 2014 experience study based on 10 years of census data (between 2003-2012)
- h. Discount Rate The discount rate used to measure the total OPEB liability was 2.98% as of June 30, 2018, which is equal to the single rate of return developed pursuant to GASB 75. GASB 75 requires that projected benefit payments expected to be satisfied by the plan's fiduciary net position (i.e. assets) be discounted using the long-term rate of return on OPEB plan investments and that projected benefit payments not expected to be satisfied by the plan's fiduciary net position be discounted using a yield or index rate of a 20-year tax-exempt general obligation municipal bond rated AA/Aa or higher.

Based on the City's current funding policy effective June 30, 2018, the Plan's fiduciary net position is not projected to be available to make all projected future benefit payments of current plan members. Additionally, paragraph 4.99 of Implementation Guide No. 2017-3, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions

(and Certain Issues Related to OPEB Plan Reporting) states that the total of the benefit payments that are projected to occur in a period during which the OPEB plan's Fiduciary net position is projected to not be sufficient to make those benefit payments may be classified as unfunded. As determined by the City, the discount rate assumption for determining the total OPEB liability was based on the S&P Municipal Bond 20-Year High Grade Rate Index as of June 30, 2018.

i. Discount and Healthcare Trend Sensitivity Rates

The following represent the Authority's proportionate share of the net OPEB liability, as well as what the Authority's proportionate share would be if it were calculated using a discount rate that is 1-percentage point lower (1.98%) or 1-perentage point higher (3.98%):

#### **Discount Rate Sensitivity (000's)**

	1% Decrease (1.98%)	Current Rate (2.98%)	Current Rate (3.98%)
Net OPEB Liability	\$9,168	\$7,971	\$7,019

The following represent the Authority's proportionate share of the net OPEB liability, as well as what the Authority's proportionate share would be if it were calculated using a healthcare cost trend rate that is 1-percentage point lower (or 1-perentage point higher:

#### Healthcare Trend Sensitivity (000's)

-	1% Decrease	Current Rate Trend Rates	1% Increase
Net OPEB Liability	\$7,331	\$7,971	\$8,769

#### 13. RELATED PARTIES AND MAJOR CUSTOMERS

The City provided fire protection and other services to the Authority at a cost of \$3,661 and \$3,409 for fiscal years 2018 and 2017, respectively.

The Authority receives a large portion of its operating revenues from two airlines, FedEx Express and Delta Air Lines. Rentals, landing fees, and other revenues from these two airlines were approximately 47 percent and 52 percent of operating revenues for fiscal years 2018 and 2017, respectively.

### 14. COMMITMENTS AND CONTINGENCIES

The Authority's construction projects are estimated at \$159,779, of which \$51,712 has been expended through June 30, 2018. Of the remaining \$108,067 expected to be spent, the outstanding commitments were \$83,142 and related primarily to the construction of a glycol management system, airfield maintenance and operations support facility, consolidated rental car maintenance facility and the developments of an airport master plan. The remaining commitments relate to projects to be funded from Airport Expansion funds included in restricted assets (Note 4) and Federal grants.

Amounts received or receivable from grantor agencies are subject to audit by the grantor agencies, principally the Federal government. Disallowed expenditures, if any, may constitute a liability of the applicable funds. The Authority is not aware of any disallowed expenditures at this time.

It is the opinion of management that, based on the information presently available, no matters will have a material adverse effect upon the financial position or results of operations of the Authority.

### **15. SUBSEQUENT EVENTS**

On July 2, 2018, the Authority made the final draw of \$45,500 on the \$110,000 Airport Revenue Bonds, Series 2016A. This issue is being used to finance the design and construction of the glycol collection management program and an airfield maintenance and airport operations facility.

On August 30, 2018, the Authority issued \$119,275 Airport Revenue Bonds, Series 2018 at a \$15,088 premium. The 2018 Bonds mature July 1, 2047 and have a fixed annual interest of 5 percent. Certain net proceeds of \$106,705 will be used to fund a portion of the cost to modernization the existing B concourse; certain net proceeds of \$15,836 were used to fund capitalized interest deposit requirements; certain net proceeds of \$10,678 were used to fund debt service reserve requirements and certain net proceeds of \$1,144 were used to pay the cost of issuance of the bonds.

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REQUIRED SUPPLEMENTARY INFORMATION (\$ IN THOUSANDS)

Schedule of Proportionate Share of the Net Pension Liability and Related Ratios under GASB 67 and 68<sup>(1)</sup>

#### **Net Pension Liability**

(1)	(2)	(3)	(4)	(5)	(6)
				Net Pension	Fiduciary Net
	Proportion of	Proportionate		Liability as a	Position as
Year Ending	the Net	Share of Net	Actual Covered	Percentage of	% of Total
June 30	Liability (Asset) <sup>(2)</sup>	Pension Liability	Employee Payroll <sup>(3)</sup>	Covered Payroll	Pension Liability
				(3) ÷ (4)	
2015	3.85%	\$14,719	\$19,297	76.3%	85.2%
2016	3.22%	\$16,977	\$18,420	92.2%	79.9%
2017	3.31%	\$13,878	\$18,709	74.2%	84.4%
2018	3.53%	\$9,752	\$19,439	50.2%	89.6%

(1) The information presented above is for those years for which it is available. It was prepared prospectively from the Plans's fiscal year ending June 30, 2015 for GASB 67 purposes and prospectively from fiscal year ending June 30, 2016 for GASB 68 purposes.

(2) Based on the cost sharing allocation percentage as of the measurement date.

(3) The actual covered employee payroll is defined under GASB 82 to be the payroll on which contributions to a pension plan are based. As pensionable pay is used for determining contributions under the plan, pensionable pay is shown above starting on June 30, 2016. Prior to June 30, 2016 the gross payroll is shown, consistent with the requirements prior to the release of GASB 82. Note, actual covered employee payroll is for the year immediately preceding the valuation date.

Schedule of Employer Contributions under GASB 67 and 68<sup>(1)</sup>

(1)	(2)	(3)	(4)	(5) Actual	(6)
Year Ending	Statutorily Required	Actual Employer	Contribution	Covered Employee	Contributions as a Percentage of
June 30	Contribution	Contributions <sup>(2)</sup>	Excess/(Deficiency)	Payroll <sup>(3)</sup>	Covered Payroll
			(3) - (2)		(3) ÷ (5)
2015	\$996	\$996		\$19,297	5.2%
2016	\$2,848	\$1,067	(\$1,781)	\$18,420	5.8%
2017	\$2,271	\$2,271		\$18,709	12.1%
2018	\$2,717	\$2,717		\$19,439	14.0%

(1) This schedule is prepared to illustrate the requirement to show information regarding the Net Pension Liability and Related Ratios for 10 years. The information presented above is for those years for which it is available. It was prepared prospectively from the fiscal year ending June 30, 2015 for GASB 67 purposes and prospectively from fiscal year ending June 30, 2016 for GASB 68 purposes.

(2) Refer to the City of Memphis funding valuation report for the corresponding fiscal year. The Airport Authority's share is proportionate based on the share of actuarially accrued liability. Note: For fiscal year 2017 the ADC we updated from the fiscal year 2017 accouting report to be \$2,271. This change is a disclosure item only and does not impact other areas of the financial statements.

(3) The actual covered employee payroll is defined under GASB 82 to be the payroll on which contributions to a pension plan are based. As pensionable pay is used for determining contributions under the plan, pensionable pay is shown above starting on June 30, 2016. Prior to June 30, 2016 the gross payroll is shown, consistent with the requirements prior to the release of GASB 82. Note, actual covered employee payroll is for the year immediately preceding the valuation date.

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY REQUIRED SUPPLEMENTARY INFORMATION (\$ IN THOUSANDS) (CONCLUDED)

#### Schedule of Proportionate Share of the Net OPEB Liability and Related Ratios under GASB 75

#### **Net OPEB Liability**

(1)	(2)	(3)	(4)	(5)	(6)
		Proportionate Share		Net OPEB Liability as	Fiduciary Net
Year Ended	Proportion of the Net	of Net OPEB	Actual Covered	a Percentage of	Position as a % of
June 30	Liability (Asset) (2)	Liability	Employee Payroll (3)	Covered Payroll	Total OPEB Liability
				$(3) \div (4)$	
2017	2.35%	\$9,745	\$18,709	52.1%	0.8%
2018	2.39%	\$7,971	\$18,111	44.0%	1.2%

(1) The information presented above is for those years for which it is available. It was prepared prospectively from the Plan's fiscal year ending June 30, 2017 for GASB 75 purposes.

(2) Based on the cost sharing allocation percentage as of the measurement date.

(3) The actual covered payroll represents the total covered payroll for the prior calendar year, increased by the salary scale. Where a salary amount was not provided, an average of the other participants for that year was assumed. For the calendar year 2018, the average salary was \$52,760.

#### Schedule of Employer OPEB Contributions under GASB 75

(1)	(2)	(3)	(4)	(5)	(6)
					Fiduciary Net
Year Ended	Statutorily Required	Actual Employer	Contribution	Actual Covered	Position as a % of
June 30	Contribution (2)	Contributions	Excess/(Deficiency)	Employee Payroll (3)	Total OPEB Liability
			(3) - (2)		$(3) \div (5)$
2017	\$211	\$211	\$0	\$18,709	1.1%
2018	\$303	\$303	\$0	\$18,111	1.7%

(1) This schedule is prepared to illustrate the requirement to show information regarding the Net OPEB Liability and Related Ratios for 10 years. The information presented above is for those years for which it is available. It was prepared prospectively from the Plan's fiscal year ending June 30, 2017 for GASB 75 purposes.

(2) Represents the portion of the Plan's actuarially determined contribution allocated to the Airport Authority. Details may be found in the funding valuation report for the corresponding fiscal year.

(3) The actual covered payroll represents the total covered payroll for the prior calendar year, increased by the salary scale. Where a salary amount was not provided, an average of the other participants for that year was assumed. For the calendar year 2018, the average salary was \$52,760.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

YEARS ENDED JUNE 30, 2018 AND 2017

Changes of benefit terms. In the July 1, 2018 actuarial valuation there were no changes to benefit terms.

#### Changes of assumption (accounting and methods).

#### In the July 1, 2018 actuarial valuation:

1) The per capita claims costs and premiums for the self-funded preferred and premier plans were updated based on recent claims experience.

2) The healthy mortality assumption was changed from the Fully Generational RP-2014 Mortality Table with MP-2016 projection scale adjusted by a 1 year set forward to the Fully Generational RP-2014 Mortality Table adjusted to 2006 with MP-2017 projection scale adjusted by a 1 year set forward.

3) The disabled mortality assumption was changed from the Fully Generational RP-2014 Disabled Mortality Table with MP-2016 projection scale by a 3-year set back to the Fully Generational RP-2014 Disabled Mortality Table adjusted to 2006 with MP-2017 projection scale adjusted by a 3-year set back.

4) The participation assumptions changed based on recent plan experience under the new plan designs and the City's best estimate of long-term enrollment rates:

- 30% of future retirees are assumed to elect pre-65 coverage (down from 80%)
- 20% of current pre-65 retirees and 0% of current post-65 retirees that have opted out of Retiree Exchange coverage as of July 1, 2018 will elect coverage for next year

#### In the July 1, 2017 actuarial evaluation:

1) The per capita claims costs and premiums for the self-funded preferred and premier plans were updated based on recent claims experience.

2) The initial health care trend rate was updated from 6.35% for Pre-65 and 6.33% for Post-65 to 6.50% for all ages based on plan experience and industry trend projections.

3) The healthy mortality assumption was changed from the Fully Generational RP-2014 Mortality Table with MP-2014 projection scale adjusted by a 1 year set forward to the Fully Generational RP-2014 Mortality Table adjusted to 2006 with MP-2016 projection scale adjusted by a 1 year set forward.

4) The disabled mortality assumption was changed from the Fully Generational RP-2014 Disabled Mortality Table with MP-2014 projection scale by a 3-year set back to the Fully Generational RP-2014 Disabled Mortality Table adjusted to 2006 with MP-2016 projection scale adjusted by a 3-year set back.

5) The participation assumptions changed based on recent plan experience under the new plan designs and the City's best estimate of long-term enrollment rates:

- 80% of future retirees are assumed to elect pre-65 coverage (down from 100%)
- 55% of future retirees are assumed to elect post-65 coverage (down from 100%)

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION

YEARS ENDED JUNE 30, 2018 AND 2017

• 67% of current pre-65 retirees and 10% of current post-65 retirees that have opted out of HRA coverage as of July 1, 2017 will elect coverage for next year.

6) The assumption for the percentage of future retirees that will cover a spouse after retirement was updated from 49%/10%/46% to 56%/15%/46% for General Males, General Females, and Police and Fire, respectively, based on recent plan experience.

7) The persistency assumption was changed from assuming all inactive participants continue their medical election coverage for their lifetime to assuming that 55% of all pre-65 retirees eligible for HRA coverage will elect coverage upon reaching age 65 based on recent plan experience of participants over age 65 who elected post-65 HRA coverage.

8) The percentage of current pre-65 retirees assumed to be Medicare eligible at age 65 changed from 84% to 92% based on recent plan experience.

9)The discount rate assumption changed from 2.71% as of June 30, 2016 to 3.13% as of June 30, 2017 based on the change in the S&P Municipal Bond Rate Index at the measurement date.

There were no other changes in assumptions or methods since the prior year. However, the City of Memphis elected to early adopt GASB 75 (adopted in June 2017). Therefore, the accounting and disclosure changed from the requirements of GASB 43/45 to GASB 74/75 in the City's report.

### SUPPLEMENTAL SCHEDULES

Supplemental schedules, although not necessary for fair presentation of financial position and results of operation in conformity with generally accepted accounting principles, are often included to provide additional information.



### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF NET POSITION INFORMATION BY AIRPORT

				2018	Restated 2017
	Memphis	Charles W.	General	2018	2017
	International	Baker	De Witt Spain		
	Airport	Airport	Airport	Total	Total
ASSETS		Poit	port		
CURRENT ASSETS					
UNRESTRICTED ASSETS					
Cash	\$37,703	\$3	\$13	\$37,719	\$20,107
Investments	9,860	4-	+	9,860	29,911
Accounts receivable	4,875	8	8	4,891	6,328
Accrued interest receivable	4	-	-	4	4
Materials and supplies inventory	1,775	28	51	1,854	1,505
Prepaid expenses	2,679	18	14	2,711	2,503
Grants receivable	,		1	1	40
Total current unrestricted assets	56,896	57	87	57,040	60,398
RESTRICTED ASSETS				,	,
Cash	91,892			91,892	70,159
Investments	83,584			83,584	46,859
Accrued interest receivable	641			641	535
Capital contribution receivable	8,393	69	185	8,647	6,246
Total current restricted assets	184,510	69	185	184,764	123,799
TOTAL CURRENT ASSETS	241,406	126	272	241,804	184,197
NON-CURRENT ASSETS					
RESTRICTED ASSETS					
Investments	26,918			26,918	31,852
Total non-current restricted assets	26,918			26,918	31,852
CAPITAL ASSETS					
Land and improvements	158,134	479	1,262	159,875	159,875
Avigation easements	46,679			46,679	46,679
Depreciable capital assets (less					
accumulated depreciation of					
\$1,066,071 and \$1,003,613)	581,766	3,330	3,551	588,647	632,543
Construction in progress	51,380			51,380	25,439
Total capital assets, net	837,959	3,809	4,813	846,581	864,536
TOTAL NON-CURRENT ASSETS	864,877	3,809	4,813	873,499	896,388
TOTAL ASSETS	\$1,106,283	\$3,935	\$5,085	\$1,115,303	\$1,080,585
DEFERRED OUTFLOWS OF RESOURCES					
Deferred charges on refundings	\$1,816			\$1,816	\$2,284
Deferred actuarial losses - pension	2,634			2,634	3,235
Deferred actuarial losses - OPEB	760			760	837
TOTAL DEFERRED OUTFLOWS OF RESOURCES	\$5,210			\$5,210	\$6,356

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF NET POSITION INFORMATION BY AIRPORT

				0010	Restated
	74 11			2018	2017
	Memphis	Charles W.	General		
	International	Baker	De Witt Spain	Total	Tetel
LIABILITIES	Airport	Airport	Airport	Total	Total
CURRENT LIABILITIES					
Payable from unrestricted assets	¢2,202	¢2	¢0	¢2.402	¢< 050
Accounts payable	\$3,392	\$2	\$8	\$3,402	\$6,050
Accrued expenses	1,434	• • • • •	2.2.12	1,434	2,008
Due to (from) other airports	(6,137)	2,894	3,243	• • • •	252
Current portion - compensated absences	286	1	2	289	352
Unearned revenue	6,230			6,230	9,863
Total payable from unrestricted assets	5,205	2,897	3,253	11,355	18,273
Payable from restricted assets					
Construction contracts payable	6,209			6,209	3,360
Accrued interest payable	7,624			7,624	7,736
Current maturities of long-term debt	25,912			25,912	22,607
Total payable from restricted assets	39,745			39,745	33,703
TOTAL CURRENT LIABILITIES	44,950	2,897	3,253	51,100	51,976
NON-CURRENT LIABILITIES					
Lease revenue received in advance	62,507			62,507	64,047
Compensated absences	1,163	28	28	1,219	1,329
Net pension liability	9,752			9,752	13,878
Net OPEB liability	7,971			7,971	9,745
Bonds and note payable	326,516			326,516	297,813
TOTAL NON-CURRENT LIABILITIES	407,909	28	28	407,965	386,812
TOTAL LIABILITIES	\$452,859	\$2,925	\$3,281	\$459,065	\$438,788
DEFERRED INFLOWS OF RESOURCES					
Deferred actuarial gains - pension	\$7,081			\$7,081	\$5,615
Deferred actuarial gains - OPEB	2,324			2,324	\$863
TOTAL DEFERRED INFLOWS OF RESOURCES	\$9,405			\$9,405	\$6,478
NET POSITION			<b>.</b>		
Net investment in capital assets	\$487,823	\$3,809	\$4,813	\$496,445	\$541,400
Restricted					
Capital acquisition	131,966	69	185	132,220	83,524
Unrestricted	29,440	(2,868)	(3,194)	23,378	16,751
TOTAL NET POSITION	\$649,229	\$1,010	\$1,804	\$652,043	\$641,675

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION INFORMATION BY AIRPORT

				2018	Restated 2017
	Memphis	Charles W.	General		
	International	Baker	DeWitt Spain		
	Airport	Airport	Airport	Total	Total
OPERATING REVENUES					
Airfield	\$46,947	\$207	\$841	\$47,995	\$45,757
Terminal building	23,170			23,170	23,020
Ground transportation	29,316			29,316	28,830
Other aviation areas	4,310	126	195	4,631	4,671
Non-aviation areas	2,051	2	1	2,054	1,898
Total operating revenues	105,794	335	1,037	107,166	104,176
OPERATING EXPENSES					
Airfield	10,563	253	753	11,569	10,131
Terminal building	13,217			13,217	12,895
Ground transportation	4,374			4,374	4,364
General administration	15,105	248	285	15,638	10,310
Police	9,397			9,397	8,727
Field shop	1,642			1,642	1,504
Other aviation areas	323	2		325	263
Non-aviation areas	1,095			1,095	990
Total operating expenses before					
depreciation	55,716	503	1,038	57,257	49,184
DEPRECIATION	61,973	325	346	62,644	64,357
OPERATING LOSS	(11,895)	(493)	(347)	(12,735)	(9,365)
NON-OPERATING REVENUES (EXPENSES)					
Interest and investment income	3,221			3,221	2,064
Interest expense	(14,822)			(14,822)	(14,914)
Customer facility charges	6,400			6,400	6,371
Operating grants		14	14	28	67
Gain on sale of capital assets	48			48	72
Total non-operating revenues (expenses), net	(5,153)	14	14	(5,125)	(6,340)
LOSS BEFORE CAPITAL CONTRIBUTIONS	(17,048)	(479)	(333)	(17,860)	(15,705)
CAPITAL CONTRIBUTIONS	27,933	23	272	28,228	23,491
CHANGE IN NET POSITION	10,885	(456)	(61)	10,368	7,786
TOTAL NET POSITION: BEGINNING OF YEAR	638,344	1,466	1,865	641,675	633,889
TOTAL NET POSITION, END OF YEAR	\$649,229	\$1,010	\$1,804	\$652,043	\$7,786

### SUPPLEMENTAL SCHEDULE OF CASH FLOWS INFORMATION BY AIRPORT

YEAR ENDED JUNE 30, 2018, WITH COMPARATIVE TOTALS FOR 2017

### (\$ IN THOUSANDS)

				2018	Restated 2017
	Memphis International Airport	Charles W. Baker Airport	General DeWitt Spain Airport	Total	Total
CASH FLOWS FROM OPERATING ACTIVITIES	mport		mport	Total	1000
Cash received from customers	\$99,770	\$330	\$1,035	\$101,135	\$99,505
Cash paid to suppliers for goods and services	(33,246)	(199)	(1,297)	(34,742)	(29,514)
Cash paid to employees for services	(26,045)	(211)	(211)	(26,467)	(27,065)
Net cash provided by (used in) operating activities	40,479	(80)	(473)	39,926	42,926
CASH FLOWS FROM NON-CAPITAL FINANCING A	ACTIVITIES				
Operating grants received		35	32	67	87
Net cash provided by non-capital financing activities		35	32	67	87
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES					
Proceeds from the sale of capital assets	48			48	72
Acquisition and construction of capital assets	(41,712)	1	(129)	(41,840)	(25,963)
Principal paid on long-term debt and notes payable	(24,992)			(24,992)	(24,514)
Proceeds from long-term debt	57,000			57,000	27,500
Interest paid on long-term debt and notes receivable	(14,466)			(14,466)	(15,893)
Capital contributions received	25,211	46	570	25,827	30,306
Customer facility charges	6,400			6,400	6,371
Net cash provided by (used in) capital					
and related financing activities	7,489	47	441	7,977	(2,121)
CASH FLOWS FROM INVESTING ACTIVITIES					
Purchase of investment securities	(149,050)			(149,050)	(109,801)
Proceeds from sales and maturities of investment					
securities	137,745			137,745	84,398
Interest and dividends on investments	2,680			2,680	2,230
Net cash used in investing activities	(8,625)			(8,625)	(23,173)
NET CHANGE IN CASH	39,343	2		39,345	17,719
CASH, BEGINNING OF YEAR	90,252	1	13	90,266	72,547
CASH, END OF YEAR	\$129,595	\$3	\$13	\$129,611	\$90,266
CASH, END OF YEAR CONSISTS OF					
Unrestricted	\$37,703	\$3	\$13	\$37,719	\$20,107
Restricted	91,892			91,892	70,159
CASH, END OF YEAR	\$129,595	\$3	\$13	\$129,611	\$90,266

### **MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY**

### SUPPLEMENTAL SCHEDULE OF

### CASH FLOWS INFORMATION BY AIRPORT (CONTINUED)

				2010	Restated
	M	Charles W	Comment	2018	2017
	Memphis	Charles W.	General		
	International	Baker	DeWitt Spain	<b>T</b> ( )	<b>T</b> ( )
	Airport	Airport	Airport	Total	Total
RECONCILIATION OF OPERATING LOSS TO NET					
CASH PROVIDED BY (USED IN) OPERATING ACTIV					
Operating loss	(\$11,895)	(\$493)	(\$347)	(\$12,735)	(\$9,365)
Adjustments to reconcile operating loss to net cash provided					
by (used in) operating activities:					
Depreciation	61,973	325	346	62,644	64,357
Provision for uncollectible accounts receivable	216			216	23
(Increase) decrease in assets:					
Receivables	1,228	(5)	(2)	1,221	724
Materials and supplies inventory	(315)	(8)	(26)	(349)	146
Prepaid expenses	(203)	(2)	(3)	(208)	(729)
Increase (decrease) in liabilities:					
Accounts payable	(2,658)			(2,658)	562
Accrued expenses	(2,277)	(3)	3	(2,277)	(1,691)
Net pension liability	(2,059)			(2,059)	260
Net OPEB liability	(236)			(236)	(7,223)
Unearned revenue	(3,633)			(3,633)	(4,138)
Transfer between airports for operating activities	338	106	(444)		
Net cash provided by (used in) operating activities	\$40,479	(\$80)	(\$473)	\$39,926	\$42,926

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF OPERATING REVENUES BY SOURCE BY AIRPORT

				2018	2017
	Memphis	Charles W.	General		
	International	Baker	DeWitt Spain		
	Airport	Airport	Airport	Total	Total
AIRFIELD					
Landing fees - cargo	\$31,984			\$31,984	\$30,211
Landing fees - passenger	3,212			3,212	3,208
Apron fees		1	5	6	4
Fuel flow fees - fixed base operations	251	206	836	1,293	1,109
Ground rentals - fixed base operations	1,263			1,263	1,283
Ground rentals - airlines	10,237			10,237	9,942
Total	46,947	207	841	47,995	45,757
TERMINAL BUILDING					
Space rental - airlines	16,233			16,233	16,098
Concessionaires - food and beverages	1,144			1,144	1,115
Concessionaires - other	1,198			1,198	1,162
Shared tennant - telephone system	98			98	115
Other commissions, fees, etc.	1,290			1,290	1,241
Debt service rental	3,207			3,207	3,289
Total	23,170			23,170	23,020
GROUND TRANSPORTATION					
Public parking	18,151			18,151	17,677
Employee parking	532			532	673
Rental car agencies and other	10,633			10,633	10,480
Total	29,316			29,316	28,830
OTHER AVIATION AREAS					
Building rentals - fixed base operations		3		3	3
Building rentals - airlines					3
Building rentals - others		96	161	257	228
Cargo building rentals - airlines	552			552	540
Cargo building rentals - other	531			531	456
Fuel farm - airlines	677			677	680
Fuel farm - others	8			8	4
Ground rentals - airlines	975			975	966
Ground rentals - others	1,567	27	34	1,628	1,791
Total	4,310	126	195	4,631	4,671
NON-AVIATION AREAS					
Rental - commercial sites	678			678	797
Other	1,373	2	1	1,376	1,101
Total	2,051	2	1	2,054	1,898
TOTAL OPERATING REVENUES	\$105,794	\$335	\$1,037	\$107,166	\$104,176

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF OPERATING EXPENSES BY SOURCE BY AIRPORT

					Restated
	M 1		Constant	2018	2017
	Memphis	Charles W.	General		
	International	Baker	DeWitt Spain	Total	Total
AIRFIELD	Airport	Airport	Airport	Total	Total
	\$7,194	\$253	\$753	¢9 200	\$7.075
Airfield maintenance and operations	\$7,194 3,369	\$233	\$735	\$8,200	\$7,075
Salaries and employee benefits Total	10,563	253	753	3,369 11,569	3,056
TERMINAL BUILDING	10,303	233	135	11,309	10,131
	6,739			6 720	6 956
Terminal shop maintenance and operations Steam and refrigeration	216			6,739 216	6,856 184
Salaries and employee benefits	5,978 269			5,978	5,599
Shared tenant - telephone systems				269	238
Customer service operations	15			12 217	12 805
Total	13,217			13,217	12,895
GROUND TRANSPORTATION	2 717			2 7 1 7	2 717
Public parking - operations	3,717			3,717	3,717
Employee parking - operations	165			165	174
Taxicab operations	391			391	388
Salaries and employee benefits	101			101	85
Total	4,374			4,374	4,364
GENERAL ADMINISTRATION					
General - non-departmental	5,036	38	76	5,150	4,872
General - departmental	2,037			2,037	1,823
Telephone	124	4	3	131	143
Salaries and employee benefits	7,908	206	206	8,320	3,472
Total	15,105	248	285	15,638	10,310
POLICE					
Airport police operations	1,818			1,818	1,599
Salaries and employee benefits	7,186			7,186	6,755
Operation coordinators	393			393	373
Total	9,397			9,397	8,727
FIELD SHOP					
Field and paint shop maintenance and operations	876			876	775
Salaries and employee benefits	766			766	729
Total	1,642			1,642	1,504
OTHER AVIATION AREAS					
Cargo building complexes	86			86	74
Other aviation areas	237	2		239	189
Total	323	2		325	263
NON-AVIATION AREAS	1,095			1,095	990
Total Operating Expenses Before					
Depreciation	55,716	503	1,038	57,257	49,184
DEPRECIATION	61,973	325	346	62,644	64,357
TOTAL OPERATING EXPENSES	\$117,689	\$828	\$1,384	\$119,901	\$113,541



### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF DEBT SERVICE REQUIREMENTS – CASH BASIS YEAR ENDED JUNE 30, 2018 (\$ IN THOUSANDS)

Fiscal	Series	Series	Series	Series	Series
Year	2010A	2010B	2011A-1	2011A-2	2011B
2019	\$1,514	\$20,589	\$5,109	\$3,211	\$852
2020	1,515	20,561	4,468		852
2021	1,514	20,531	4,458		852
2022	1,515	20,496	4,484		852
2023	1,514	20,465	2,807		2,792
2024	1,515	20,439			5,606
2025	1,514	20,409			5,596
2026	1,515	13,327			5,586
2027	1,514				
2028	3,181				
2029	3,179				
2030	3,177				
2031	3,175				
2032	3,169				
2033	3,173				
2034	3,166				
2035	3,168				
2036	3,165				
2037	3,160				
2038	3,154				
2039	3,147				
2040	3,147				
Total	54,791	156,817	21,326	3,211	22,988
Less interest	24,501	29,842	2,606	86	5,388
Principal payments	\$30,290	\$126,975	\$18,720	\$3,125	\$17,600

#### AIRPORT REVENUE BONDS

The schedule of debt service requirements presents principal and interest when due.

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SUPPLEMENTAL SCHEDULE OF DEBT SERVICE REQUIREMENTS – CASH BASIS YEAR ENDED JUNE 30, 2018 (\$ IN THOUSANDS)

Series	Series	Series	
2011C	2011D	2016A	Total
\$3,734	\$1,959	\$1,540	\$38,508
6,949	1,959	1,683	37,987
6,939	1,959	1,684	37,937
6,934	4,319	1,683	40,283
	9,292	1,683	38,553
	9,315	1,683	38,558
	9,275	1,684	38,478
	9,267	5,799	35,494
	6,074	14,751	22,339
		16,682	19,863
		16,673	19,852
		15,454	18,631
			3,175
			3,169
			3,173
			3,166
			3,168
			3,165
			3,160
			3,154
			3,147
			3,147
24,556	53,419	80,999	418,107
2,516	12,249	16,499	93,687
\$22,040	\$41,170	\$64,500	\$324,420



# STATISTICAL SECTION

This part of the Authority's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the government's overall financial health.

CONTENTS	PAGE
Financial Trends	
These schedules contain trend information to help the reader	
understand how the Authority's financial performance and	
well-being have changed over time	
Revenue Capacity	
These schedules contain information to help the reader	
assess the Authority's most significant revenue sources	
Debt Capacity	
These schedules present information to help the reader assess	
the affordability of the Authority's current levels of outstanding	
debt and its ability to issue additional debt in the future	
Demographic and Economic Information	
<i>These schedules offer demographic and economic indicators to help</i>	
the reader understand the environment within which the Authority's	
financial activities take place	
Operating Information	
These schedules contain service data to help the reader understand	
how the information in the Authority's financial report relates to	
the services it provides and the activities it performs	



## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY OPERATING REVENUES, EXPENSES AND CHANGES IN NET POSITION

LAST TEN YEARS (\$ IN THOUSANDS)

		Restated		
	2018	2017	2016	2015
OPERATING REVENUES	¢ 47 005		<i><b><b>(</b></b></i> <b>( ( ( ) )</b>	ф <u>10</u> 11 1
Airfield	\$47,995	\$45,757	\$44,107	\$43,411
Terminal	23,170	23,020	24,958	25,760
Ground transportation	29,316	28,830	27,183	23,632
Other aviation areas	4,631	4,671	4,713	4,331
Non-aviation areas	2,054	1,898	3,859	3,408
TOTAL	107,166	104,176	104,820	100,542
OPERATING EXPENSES				
Airfield	11,569	10,131	10,006	9,945
Terminal building	13,217	12,895	12,804	12,435
Ground transportation	4,374	4,364	4,167	3,850
General administration	15,638	10,310	17,808	16,902
Police	9,397	8,727	8,770	8,004
Field shop	1,642	1,504	1,509	1,594
Other aviation areas	325	263	238	235
Non-aviation areas	1,095	990	1,008	958
TOTAL	57,257	49,184	56,310	53,923
DEPRECIATION				
AND AMORTIZATION <sup>(1)</sup>	62,644	64,357	62,176	65,587
<b>OPERATING INCOME (LOSS)</b>	(12,735)	(9,365)	(13,666)	(18,968)
NON-OPERATING				
<b>REVENUE (EXPENSE)</b>				
Interest and investment income	3,221	2,064	2,158	2,115
Customer facility charge	6,400	6,371	6,392	5,703
Insurance proceeds				
Operating grants	28	67	67	19
Gain (loss) on disposal/sale of capital assets	48	72	62	137
Total Non-Operating Revenue	9,697	8,574	8,679	7,974
Interest expense	(14,822)	(14,914)	(16,386)	(17,972)
TOTAL	(5,125)	(6,340)	(7,707)	(9,998)
LOSS BEFORE CONTRIBUTIONS,				/
AND EXTRAORDINARY ITEM	(17,860)	(15,705)	(21,373)	(28,966)
CAPITAL CONTRIBUTIONS	28,228	23,491	15,781	27,389
<b>EXTRAORDINARY ITEM</b>	,		~	
CHANGE IN NET POSITION	\$10,368	\$7,786	(\$5,592)	(\$1,577)

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY OPERATING REVENUES, EXPENSES AND CHANGES IN NET POSITION

LAST TEN YEARS (\$ IN THOUSANDS)

	2014	014 2013 2012		2011	2010	2009		
	\$46,511	\$44,828	\$44,728	\$45,130	\$44,329	\$44,712		
	30,976	32,795	31,336	30,911	29,935	29,123		
	22,431	20,421	19,593	20,877	20,726	20,970		
	4,225	4,840	4,911	5,419	5,485	5,409		
	9,309	9,582	10,239	9,423	8,807	7,738		
	113,452	112,466	110,807	111,760	109,282	107,952		
	10,278	10,338	9,936	10,417	10,033	9,977		
	12,991	14,622	14,713	14,337	13,898	14,059		
	3,904	4,411	4,523	4,287	4,230	4,257		
	17,376	18,549	16,119	15,943	15,372	13,697		
	8,146	7,337	7,172	7,304	6,934	5,625		
	1,701	1,638	1,592	1,679	1,607	1,618		
	249	171	183	317	231	204		
	972	983	939	654	765	745		
_	55,617	58,049	55,177	54,938	53,070	50,182		
	65,370	59,600	57,707	57,067	55,940	52,908		
_	(7,535)	(5,183)	(2,077)	(245)	272	4,862		
	2,495	2,012	2,261	2,697	2,900	8,251		
	5,330	5,119	5,151	4,911	4,559	4,758		
		269	1,388		203	1,902		
	48	48	116	123	26	1,127		
	(1,025)	21	124	(2,592)	175	(7,165)		
	6,848	7,469	9,040	5,139	7,863	8,873		
	(21,425)	(22,705)	(23,536)	(25,772)	(28,679)	(31,313)		
	(14,577)	(15,236)	(14,496)	(20,633)	(20,816)	(22,440)		
_						_		
	(22,112)	(20,419)	(16,573)	(20,878)	(20,544)	(17,578)		
	24,919	37,979	49,831	42,578	53,353	44,444		
			(873)	(139)				
_	\$2,807	\$17,560	\$32,385	\$21,561	\$32,809	\$26,866		



# **MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY** NET POSITION

LAST TEN YEARS (\$ IN THOUSANDS)

		Restated								
	FY2018	FY2017	FY2016	FY2015	FY2014	FY2013	FY 2012	FY 2011	FY 2010	FY 2009
Net investment in capital assets	\$496,445	\$541,400	\$579,291	\$587,325	\$593,252	\$588,115	\$546,075	\$494,311	\$457,560	\$438,852
Restricted for:										
Capital Acquisitions	132,220	83,524	56,960	66,037	61,599	69,153	93,457	118,699	135,975	123,059
Total Restricted	132,220	83,524	56,960	66,037	61,599	69,153	93,457	118,699	135,975	123,059
Unrestricted	23,378	16,751	14,632	15,328	30,908	25,684	25,860	24,645	22,559	21,374
Total Net Position	\$652,043	\$641,675	\$650,883	\$668,690	\$685,759	\$682,952	\$665,392	\$637,655	\$616,094	\$583,285

Fiscal year 2012 was restated due to the implementation of GASB Statements No. 63 and 65. Fiscal year 2017was restated due to the implementation of GASB Statement No. 75.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY PASSENGER ENPLANEMENTS MARKET SHARE

#### LAST TEN YEARS

	<b>FY 20</b> 2	18	<b>FY 20</b>	17	<b>FY 20</b> 1	16	FY 2015		
AIRLINE	Enplanements	Share	Enplanements	Share	Enplanements	Share	Enplanements	Share	
DOMESTIC									
Delta Air Lines <sup>(1)</sup>	548,396	25.5%	537,944	26.4%	540,063	27.3%	499,084	27.9%	
Southwest Airlines	352,394	16.4%	347,818	17.1%	335,902	17.1%	280,727	15.7%	
American Eagle <sup>(2)</sup>	339,161	15.8%	327,054	16.1%	394,878	20.1%	106,934	6.0%	
American Airlines	305,109	14.2%	295,060	14.5%	170,508	8.7%	153,950	8.6%	
United Express (4)	222,562	10.3%	194,073	9.5%	218,437	11.1%	220,364	12.3%	
Allegiant Air	108,131	5.0%	87,428	4.3%	79,584	4.0%	5,437	0.3%	
Delta Connection <sup>(3)</sup>	106,739	5.0%	109,171	5.4%	121,664	6.2%	192,677	10.8%	
Frontier Airlines	89,588	4.2%	56,116	2.8%	55,451	2.8%	62,557	3.5%	
United Airlines	57,064	2.7%	67,021	3.3%					
Compass Airlines	1,969	0.1%	4,777	0.2%	1,911	0.1%	410	0.0%	
Other <sup>(5)</sup>	743	0.0%	4,761	0.2%	48,882	2.5%	7,291	0.4%	
US Airways Express		0.0%	2	0.0%		0.0%	185,308	10.4%	
US Airways		0.0%	,	0.0%		0.0%	69,913	3.9%	
Continental Express		0.0%	,	0.0%		0.0%		0.0%	
Mesaba Airlines		0.0%	)	0.0%		0.0%		0.0%	
Northwest Airlines (1) (7)		0.0%	,	0.0%		0.0%		0.0%	
Northwest Airlink		0.0%	)	0.0%	1	0.0%		0.0%	
TOTAL DOMESTIC	2,131,856	99.1%	2,031,223	99.8%	1,967,280	99.9%	1,784,652	99.8%	
INTERNATIONAL									
Other <sup>(5)</sup>	18,679	0.9%	4,147	0.2%	1,332	0.1%	2,291	0.1%	
Delta Airlines		0.0%	43	0.0%	249	0.0%	1,862	0.1%	
Jazz Air		0.0%	2	0.0%		0.0%		0.0%	
Northwest Airlines <sup>(1)</sup>		0.0%	,	0.0%	1	0.0%		0.0%	
TOTAL INTERNATIONAL	18,679	0.9%	4,190	0.2%	1,581	0.1%	4,153	0.2%	
TOTAL ENPLANEMENTS	2,150,535	100.0%	2,035,413	100.0%	1,968,861	100.0%	1,788,805	100.0%	
Percent of Total									
U.S. Enplanements (6)		N.A.				0.24%		0.22%	

Source: Memphis-Shelby County Airport Authority, Activity Reports and U.S. Bureau of Transportation

(1) In FY 2009 Delta Air Lines and Northwest Airlines merged effective October 29, 2008. The FAA issued a joint operating certificate on January 1, 2010. Beginning FY 2010 and going forward, information is combined.

(2) For FY 2018 Air Wisconsin, Envoy Air, Mesa Airlines, Piedmont Airlines, PSA Airlines, Republic Airlines, SkyWest Airlines and Trans States Airlines operated for American Eagle. Previous years totals Include America West and Virgin Atlantic.

(3) For FY 2018 Endeavor Air, ExpressJet, GoJet, Republic Airlines and Skywest Airlines operated for Delta Connection.

(4) For FY 2018 CommutAir, ExpressJet, GoJet, Mesa Airlines, Republic Airlines, Skywest Airlines and Trans States Airlines operated for United Express.

(5) May include activity by airlines no longer serving Memphis.

(6) Source: FAA, based upon calendar year.

(7) Enplanements for FY 2009 - 2010 were restated to correct a reporting error that excluded certain Northwest Airlines' enplaned passengers from the total enplaned passenger count. The restatements for the period FY 2009 - 2010 resulted in annual enplanement increases that ranged from 136,030 to 186,393 enplanements or 2.7% percent to 3.6% percent of total annual enplanements.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY PASSENGER ENPLANEMENTS MARKET SHARE

LAST TEN YEARS

FY 201	4	<b>FY 20</b> 1	13	FY 2012		FY 201	1	FY 201	0	FY 200	9
Enplanements	Share	Enplanements	Share	Enplanements	Share	Enplanements	Share	Enplanements	Share	Enplanements	Share
684,134	35.0%		37.9%		34.8%		33.9%		34.1%		3.0%
238,715	12.2%	152,667	5.5%	141,192	3.6%	125,611	2.6%	118,513	2.4%	141,882	2.8%
56,192	2.9%	49,417	1.8%	51,216	1.3%	56,690	1.2%	51,536	1.0%	62,396	1.2%
142,470	7.3%	100,687	3.6%	91,992	2.3%	101,970	2.1%	107,778	2.2%	103,182	2.0%
173,925	8.9%	160,714	5.8%	102,186	2.6%	83,593	1.8%	91,720	1.8%	89,635	1.7%
	0.0%		0.0%		0.0%		0.0%		0.0%		0.0%
440,400	22.5%	1,072,225	38.6%	1,728,524	44.0%	2,174,440	45.5%	1,811,359	36.4%	134,903	2.6%
10,214	0.5%		0.0%		0.0%		0.0%		0.0%		0.0%
264	0.0%	309	0.0%	2,291	0.1%	3,312	0.1%	219,873	4.4%	244,394	4.7%
6,372	0.3%	6,519	0.2%	7,048	0.2%	7,841	0.2%	3,356	0.1%	1,720	0.0%
158,856	8.1%		5.6%		2.8%		3.3%		3.7%		3.6%
42,191	2.2%		0.7%		1.1%		0.5%		0.0%		0.0%
	0.0%		0.0%	59,929	1.5%	88,720	1.9%	89,891	1.8%	93,126	1.8%
	0.0%		0.0%	176,824	4.5%	254,790	5.3%	460,854	9.3%	464,190	9.0%
	0.0%		0.0%		0.0%		0.0%		0.0%	1,767,932	34.3%
	0.0%		0.0%		0.0%		0.0%		0.0%	1,526,245	29.7%
1,953,733	99.9%	2,767,763	99.7%	3,878,176	98.8%	4,699,355	98.4%	4,834,578	97.2%	4,971,728	96.4%
1	0.0%		0.0%		0.0%		0.0%	854	0.0%		0.0%
1,131	0.1%	7,105	0.2%	37,952	1.0%	69,536	1.5%	136,030	2.8%		0.0%
	0.0%	2,090	0.1%	8,453	0.2%	7,094	0.1%		0.0%		0.0%
	0.0%	1	0.0%		0.0%		0.0%		0.0%	186,393	3.6%
1,132	0.1%	9,195	0.3%	46,405	1.2%	76,630	1.6%	136,884	2.8%	186,393	3.6%
1,954,865	100.0%	2,776,958	100.0%	3,924,581	100.0%	4,775,985	100.0%	4,971,462	100.0%	5,158,121	100.0%
	0.26%		0.38%		0.54%		0.66%		0.70%		0.68%

### MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY ORIGINATING AND DESTINATION (O&D) AIRLINE PASSENGERS LAST TEN YEARS (IN THOUSANDS OF PASSENGERS)

FISCAL	O&D	TOTAL ENPLANED	O&D
YEAR	PASSENGERS	PASSENGERS <sup>(1)</sup>	PERCENTAGE
2018	2,132	2,150	99.16%
2017	2,032	2,035	99.85%
2016	1,964	1,969	99.75%
2015	1,769	1,789	98.88%
2014	1,754	1,955	89.72%
2013	1,681	2,777	60.53%
2012	1,860	3,925	47.39%
2011	1,942	4,776	40.66%
2010	1,849	4,971	37.20%
2009	1,834	5,158	35.56%

### Source: Memphis-Shelby County Airport Authority Finance Division

(1) Enplanements for FY 2009-2010 were restated to correct a reporting error that excluded certain Northwest Airlines' enplaned passengers from the total enplaned passenger count. The restatements for the period FY 2009-2010 resulted in annual enplanement increases that ranged from 136,030 to 186,393 enplanements or 2.7% to 3.6% of total annual enplanements.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Cost per enplaned passenger

LAST TEN YEARS

	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010	FY 2009
Average										
Cost per Enplaned										
Passenger	\$8.68	\$9.18	\$11.37	\$13.34	\$11.76	\$10.48	\$6.75	\$5.23	\$4.81	\$4.81

Fiscal year 2017 has been restated to correct an error in calculation from \$9.27 to \$9.18.

Fiscal year 2009 has been restated to reflect changes in cost allocation and enplanement data to the airlines.

Enplanements for FY 2009 - 2010 were restated to correct a reporting error that excluded certain Northest Airlines' enplaned passengers from the total enplaned passenger count. The restatements for the period FY 2009 - 2010 resulted in annual enplanement increases that ranged from 136,030 to 186,393 enplanement or 2.7% to 3.6% of total annual enplanements.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Cargo Market Share Enplaned

### LAST TEN YEARS (IN THOUSANDS OF POUNDS)

	FY2018	8	FY2017		FY2016		FY2015		
AIRLINE	Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	
DOMESTIC FREIGHT									
FedEx Express	4,256,749	85.2%	4,229,256	86.5%	4,536,524	92.6%	4,564,810	94.2%	
United Parcel Service	34,923	0.7%	35,389	0.7%	35,269	0.7%	37,195	0.8%	
Air Transport Int'l	7,300	0.2%	8,514	0.2%	8,372	0.2%	7,341	0.2%	
Other <sup>(2)</sup>	3,587	0.1%	1,447	0.0%	1,320	0.0%	659	0.0%	
Baron Aviation	968	0.0%	643	0.0%	547	0.0%	525	0.0%	
Delta Airlines <sup>(1)</sup>	631	0.0%	702	0.0%	896	0.0%	1,026	0.0%	
Mountain Air	451	0.0%	5,449	0.1%	5,742	0.1%	3,544	0.1%	
Atlas Air	149	0.0%		0.0%		0.0%	1,168	0.0%	
ABX	53	0.0%	236	0.0%		0.0%	1,157	0.0%	
Capital Cargo International Airlines		0.0%		0.0%		0.0%		0.0%	
DHL		0.0%		0.0%		0.0%		0.0%	
Northwest <sup>(1)</sup>		0.0%		0.0%		0.0%		0.0%	
Northwest Airlink		0.0%		0.0%		0.0%		0.0%	
Total Domestic Freight	4,304,811	86.2%	4,281,636	87.5%	4,588,670	93.6%	4,617,425	95.3%	
INTERNATIONAL FREIGHT									
FedEx Express	679,899	13.6%	603,261	12.3%	311,023	6.4%	219,327	4.5%	
Other <sup>(2)</sup>	365	0.0%	124	0.0%	170	0.0%	301	0.0%	
Atlas Air		0.0%		0.0%		0.0%	2,654	0.1%	
Northwest <sup>(1)</sup>		0.0%		0.0%		0.0%		0.0%	
Total International Freight	680,264	13.6%	603,385	12.3%	311,193	6.4%	222,282	4.6%	
AIR MAIL									
Kalitta Air	10,074	0.2%	9,119	0.2%		0.0%	6,629	0.1%	
Delta Airlines <sup>(1)</sup>	386	0.0%	386	0.0%		0.0%	537	0.0%	
FedEx Express	500	0.0%	500	0.0%	1,515	0.0%	201	0.0%	
Other <sup>(2)</sup>		0.0%		0.0%	342	0.0%	26	0.0%	
American		0.0%		0.0%	5.12	0.0%		0.0%	
Northwest <sup>(1)</sup>		0.0%		0.0%		0.0%		0.0%	
Northwest Airlink		0.0%		0.0%		0.0%		0.0%	
Total Air Mail	10,460	0.2%	9,505	0.2%	1,857	0.0%	7,192	0.1%	
TOTAL CARGO ENPLANED	4,995,535	100.0%	4,894,526	99.9%	4,901,720	100.0%	4,846,899	100.0%	

Source: Memphis-Shelby County Airport Authority, Activity Reports

(1) In FY 2009 Delta Air Lines and Northwest Airlines merged effective October 29, 2008. The FAA issued a joint operating certificate on January 1, 2010. Beginning FY 2010 and going forward information is combined.

(2) May include activity by airlines no longer servicing Memphis.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Cargo Market Share Enplaned

### LAST TEN YEARS (IN THOUSANDS OF POUNDS)

FY2014		FY2013		FY2012		FY2011		FY2010		FY2009		
Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	Cargo Weight	Share	
4,508,238	93.6%	4,334,362	93.8%	4,146,509	92.6%	4,098,243	93.1%	4,064,769	93.8%	3,836,943	93.8%	
32,929	0.7%	32,548	0.7%	35,022	0.8%	34,867	0.8%	31,504	0.7%	31,126	0.9%	
769	0.0%		0.0%	325	0.0%	1,703	0.0%	4,959	0.1%	7,715	0.3%	
338	0.0%	190	0.0%	227	0.0%	1,042	0.0%	1,155	0.0%	859	0.0%	
577	0.0%	616	0.0%	825	0.0%	1,123	0.0%	1,007	0.0%	782	0.0%	
1,228	0.0%	1,345	0.0%	1,440	0.0%	1,752	0.0%	1,761	0.0%	422	0.0%	
3,244	0.1%	2,814	0.1%	6,064	0.1%	8,439	0.2%	8,390	0.2%	9,766	0.2%	
	0.0%	1,581	0.0%	1,784	0.0%		0.0%		0.0%		0.0%	
5,920	0.1%	3,278	0.1%	5	0.0%		0.0%		0.0%	1,815	0.0%	
	0.0%	3,171	0.1%	5,412	0.1%	4,106	0.1%		0.0%		0.0%	
	0.0%		0.0%	174	0.0%	98	0.0%	45	0.0%	1,763	0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%	1,993	0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%	1,028	0.0%	
4,553,243	94.5%	4,379,905	94.8%	4,197,787	93.6%	4,151,373	94.2%	4,113,590	94.8%	3,894,212	95.2%	
250.057	<b>5</b> 401	240.002	5.00	207 404	6 4.01	240.000	5 70	216 (62	5.00	100 222		
258,257	5.4%	240,092	5.2%	286,484	6.4%	249,999	5.7%	216,668	5.0%	189,322	4.6%	
47	0.0%	264	0.0%	1,375	0.0%	2,540	0.1%	3,141	0.1%		0.0%	
1,740	0.0%	900	0.0%	1,006	0.0%		0.0%		0.0%	2 10 4	0.0%	
260.044	0.0%	241.254	0.0%	200.045	0.0%	252 520	0.0%	210.000	0.0%	3,184	0.1%	
260,044	5.4%	241,256	5.2%	288,865	6.4%	252,539	5.8%	219,809	5.1%	192,506	4.7%	
3,965	0.1%		0.0%		0.0%	558	0.0%	2,513	0.1%	3,364	0.1%	
157	0.0%	536	0.0%	522	0.0%	24	0.0%	10	0.0%		0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%		0.0%	
8	0.0%	3	0.0%	18	0.0%	8	0.0%	4	0.0%	4	0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%		0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%	14	0.0%	
	0.0%		0.0%		0.0%		0.0%		0.0%		0.0%	
4,130	0.1%	539	0.0%	540	0.0%	590	0.0%	2,527	0.1%	3,382	0.1%	
4,817,417	100.0%	4,621,700	100.0%	4,487,192	100.0%	4,404,502	100.0%	4,335,926	100.0%	4,090,100	100.0%	

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Landed Weights

### LAST TEN YEARS (IN THOUSANDS OF POUNDS)

	FY 201		FY 201	7	FY 201	6	FY 2015		
AIRLINE	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	
MAJOR/NATIONAL									
Delta Air Lines <sup>(1)</sup>	630,755	2.4%	646,712	2.5%	619,490	2.4%	606,744	2.4%	
Southwest Airlines	423,464	1.6%	424,892	1.6%	411,192	1.6%	320,804	1.3%	
American Airlines	371,502	1.4%	383,156	1.5%	209,198	0.8%	191,089	0.8%	
Other <sup>(2)</sup>	166,565	0.6%	146,693	0.6%	120,757	0.5%	65,849	0.3%	
Allegiant Air	104,253	0.4%	84,697	0.3%	81,267	0.3%	4,937	0.0%	
US Airways		0.0%		0.0%		0.0%	96,516	0.4%	
Continental		0.0%		0.0%		0.0%		0.0%	
Northwest Airlines <sup>(1)</sup>		0.0%		0.0%		0.0%		0.0%	
TOTAL MAJOR/NATIONAL	1,696,539	6.4%	1,686,150	6.5%	1,441,904	5.6%	1,285,939	5.2%	
REGIONAL									
American Eagle	431,527	1.6%	426,986	1.6%	484,805	1.9%	134,969	0.5%	
United Express	250,489	0.9%		0.8%		0.9%	· · · · · · · · · · · · · · · · · · ·	1.0%	
Delta Connection	138,280	0.5%		0.5%		0.6%	265,310	1.1%	
Other <sup>(2)</sup>	24,340	0.1%		0.1%		0.1%		0.0%	
Compass	2,255	0.0%		0.0%		0.0%	601	0.0%	
SeaPort Airlines		0.0%		0.0%		0.0%	21,053	0.1%	
US Airways Express		0.0%		0.0%		0.0%	222,895	0.9%	
Pinnacle Airlines		0.0%		0.0%		0.0%		0.0%	
Mesaba		0.0%		0.0%		0.0%		0.0%	
Continental Express		0.0%		0.0%		0.0%		0.0%	
TOTAL REGIONAL	846,891	3.1%	817,292	3.0%	908,665	3.5%	892,972	3.6%	
CARGO									
FedEx Express	23,858,455	89.3%	23,477,449	89.3%	23,141,889	89.9%	22,268,910	89.9%	
United Parcel Service	123,931	0.5%		0.7%		0.6%		0.8%	
Kalitta Air	90,302	0.3%		0.3%		0.2%		0.2%	
Air Transport Int'l	53,347	0.2%		0.2%		0.2%	52,540	0.2%	
Mountain Air Cargo	26,090	0.1%		0.0%		0.0%	4,979	0.0%	
Other <sup>(2)</sup>	8,704	0.0%		0.0%		0.0%	7,378	0.0%	
Atlas Air	7,714	0.0%		0.0%	· · · · · · · · · · · · · · · · · · ·	0.0%		0.1%	
ABX	555	0.0%		0.0%		0.0%		0.0%	
DHL		0.0%		0.0%		0.0%		0.0%	
Capital Cargo International Airlines		0.0%		0.0%		0.0%		0.0%	
TOTAL CARGO	24,169,098	90.5%	23,805,368	90.5%		90.9%	22,601,880	91.2%	
TOTAL LANDED WEIGHTS	26,712,528	100.0%	26,308,810	100.0%	25,777,800	100.0%	24,780,791	100.0%	

(1) In FY 2009 Delta Air Lines and Northwest Airlines merged effective October 29, 2008. The FAA issued a joint operating

certificate on January 1, 2010. Beginning FY 2010 and going forward information is combined.

(2) May include activity by airlines no longer serving Memphis.

Source: Finance Division

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Landed Weights

### LAST TEN YEARS (IN THOUSANDS OF POUNDS)

FY 2014 F		FY 2013	3	FY 2012		FY 2011		FY 2010		FY 2009	
Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share	Landed Weight	Share
860,822	3.5%	1,311,874	5.3%	1,728,281	6.8%	2,149,196	8.3%	2,286,928	9.0%	221,502	0.9%
266,256	1.1%		0.7%			2,149,190 144,040	0.5%	155,168	9.0 <i>%</i>	180,752	0.9%
205,238	0.8%		0.7%			170,958	0.7%	201,177	0.8%	201,814	0.8%
11,276	0.0%	· · · · · · · · · · · · · · · · · · ·	0.0%	· · · · · · · · · · · · · · · · · · ·	0.0%	170,956	0.0%	201,177	0.0%	201,014	0.0%
11,270	0.0%		0.0%		0.0%		0.0%		0.0%		0.0%
54,453	0.0%		0.0%		0.3%	38,041	0.0%		0.0%	340	0.0%
54,455	0.2%	20,490	0.0%	· · · · · · · · · · · · · · · · · · ·	0.0%	314	0.0%		0.0%	402	0.0%
	0.0%		0.0%		0.0%	514	0.0%		0.0%	2,520,905	9.7%
1,398,045	5.6%	1,679,539	6.8%			2,502,549	9.6%	2,643,273	10.4%	3,125,715	12.1%
68,326	0.3%	65,346	0.3%	67,914	0.3%	72,938	0.3%	73,288	0.3%	94,952	0.4%
191,264	0.8%	191,758	0.8%	123,459	0.5%	105,827	0.4%	57,020	0.2%	123,576	0.5%
595,916	2.4%	711,160	2.9%	1,159,341	4.3%	1,529,387	5.9%	36,097	0.1%	111,405	0.4%
4,215	0.0%	6,077	0.0%	20,723	0.1%	22,665	0.1%	356,036	1.4%	3,924	0.0%
601	0.0%	671	0.0%	3,143	0.0%	4,419	0.0%	268,217	1.1%	310,386	1.2%
16,681	0.1%	16,896	0.1%	19,650	0.1%	29,783	0.1%		0.0%		0.0%
178,709	0.7%	185,167	0.7%	125,387	0.5%	173,839	0.7%	188,601	0.6%	204,376	0.8%
	0.0%	604,896	2.4%	887,230	3.5%	1,094,151	4.2%	1,900,981	7.5%	1,971,362	7.6%
	0.0%		0.0%	219,909	0.9%	343,398	1.3%	602,973	2.4%	677,205	2.6%
	0.0%		0.0%	72,070	0.3%	107,315	0.4%	119,785	0.5%	128,614	0.5%
1,055,712	4.3%	1,781,971	7.2%	2,698,826	10.5%	3,483,722	13.4%	3,602,998	14.1%	3,625,800	14.0%
22,082,525	88.8%		84.8%			19,693,988	75.8%	18,904,542	74.2%	18,739,254	72.4%
194,184	0.8%	201,225	0.8%		0.8%	213,317	0.8%	199,060	0.8%	209,284	0.8%
20,790	0.1%		0.0%			18,292	0.1%	12,780	0.1%	22,905	0.1%
5,488	0.0%		0.0%	· · · · · · · · · · · · · · · · · · ·		17,752	0.1%	42,540	0.2%	59,990	0.2%
14,706	0.1%		0.1%			31,859	0.1%	32,844	0.1%	32,165	0.1%
8,422	0.0%	6,973	0.0%	7,759	0.0%	12,808	0.0%	32,577	0.1%	15,450	0.1%
10,656	0.0%	15,984	0.1%				0.0%		0.0%		0.0%
63,672	0.3%	,	0.1%			272	0.0%		0.0%	28,538	0.1%
	0.0%		0.0%	3,025	0.0%	1,925	0.0%	2,636	0.0%	24,219	0.1%
	0.0%	21,607	0.1%			36,392	0.1%		0.0%		0.0%
22,400,443	90.1%	21,341,102	86.0%		81.2%	20,026,605	77.0%	19,226,979	75.5%	19,131,805	73.9%
24,854,200	100.0%	24,802,612	100.0%	25,524,562	100.0%	26,012,876	100.0%	25,473,250	100.0%	25,883,320	100.0%

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRCRAFT OPERATIONS (1)

LAST TEN YEARS

FISCAL	MAJOR/			GENERAL		
YEAR	NATIONALS	REGIONAL	CARGO	AVIATION	MILITARY	TOTAL
2018	25,822	24,664	142,016	29,403	1,923	223,828
2017	25,302	25,800	138,170	31,486	1,978	222,736
2016	21,864	32,500	136,028	30,904	2,102	223,398
2015	19,466	35,306	131,102	30,172	2,413	218,459
2014	20,994	42,634	128,746	28,683	1,925	222,982
2013	25,340	70,396	125,364	26,236	1,292	248,628
2012	32,190	106,014	125,526	27,491	1,562	292,783
2011	37,942	139,370	125,438	25,968	1,542	330,260
2010	40,842	144,704	122,222	25,193	1,284	334,245
2009	48,580	146,026	124,564	27,897	1,413	348,480

Source: Memphis-Shelby County Airport Authority, Activity Reports

(1) Takeoffs and Landings

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY DEBT SERVICE COVERAGE

LAST TEN YEARS (\$ IN THOUSANDS)

	FY2018	Restated FY2017	FY2016	FY2015	FY2014	FY 2013	FY 2012	FY 2011	FY 2010	FY 2009
<b>REVENUES</b> (as defined in bond indentur	e)									
Airfield	\$47,995	\$45,757	\$44,107	\$43,411	\$46,511	\$44,828	\$44,728	\$45,130	\$44,329	\$44,712
Terminal building (a)	23,170	23,020	24,958	25,760	30,976	32,795	31,336	30,911	29,935	29,123
Ground transportation	29,316	28,830	27,183	23,632	22,431	20,421	19,593	20,877	20,726	20,970
Other aviation areas	4,631	4,671	4,713	4,331	4,225	4,840	4,911	5,419	5,485	5,409
Non-aviation areas	2,054	1,898	3,859	3,408	9,309	9,534	10,239	9,423	8,807	7,738
Application of prior										
year surplus	9,863	10,001	12,215	14,090	6,192	4,832	4,793	3,065	5,209	4,849
Coverage carryforward	9,306	9,631	12,471	12,390	12,207	11,201	9,651	12,000	11,000	11,000
TOTAL	126,335	123,808	129,506	127,022	131,851	128,451	125,251	126,825	125,491	123,801
OPERATING EXPENSES										
Airfield	11,569	10,131	10,006	9,945	10,278	10,338	9,936	10,417	10,033	9,977
Terminal building	13,217	12,895	12,804	12,435	12,991	14,622	14,713	14,337	13,898	14,059
Ground transportation	4,374	4,364	4,167	3,850	3,904	4,411	4,523	4,287	4,230	4,257
General administration	15,638	10,310	17,808	16,902	17,376	18,549	16,119	15,943	15,372	13,697
Police	9,397	8,727	8,770	8,004	8,146	7,337	7,172	7,304	6,934	5,625
Field shop	1,642	1,504	1,509	1,594	1,701	1,638	1,592	1,679	1,607	1,618
Other aviation areas	325	263	238	235	249	1,030	183	317	231	204
Non-aviation areas	1,095	990	1,008	958	972	983	939	654	765	745
TOTAL	57,257	49,184	56,310	53,923	55,617	58,049	55,177	54,938	53,070	50,182
101112	57,257	17,101	20,210	00,720	55,617	20,015	00,177	0 1,700	22,070	00,102
Net Revenues										
Before Adjustment	69,078	74,624	73,196	73,099	76,234	70,402	70,074	71,887	72,421	73,619
Restricted interest earnings										
and other (b)	2,276	1,864	1,912	1,935	2,282	1,789	1,961	2,173	2,356	3,190
Other revenue	28	67	67	19	48	317	1,504	123	229	3,029
Capital outlay	(8,638)	(6,433)	(2,684)	(1,508)	(822)	(1,326)	(2,302)	(1,907)	(1,038)	(2,570)
Debt service on 1993 special										
facilities bonds & FedEx/ANGrent	(1,540)	(1,540)	(1,540)	(1,540)	(5,815)	(5,815)	(5,815)	(5,811)	(5,811)	(5,775)
Notes payable principal										
and interest	(2,380)	(3,604)	(9,297)	(659)	(232)	(297)	(198)	(89)	(203)	(263)
Net Revenues (c)	58,824	64,978	61,654	\$71,346	\$71,695	\$65,070	\$65,224	\$66,376	\$67,954	\$71,230
DEBT SERVICE REQUIREMENT										
Airport Revenue Bonds (d)	34,752	37,223	38,524	\$49,884	\$47,256	\$49,121	\$48,525	\$49,925	\$52,567	\$55,236
General Obligation Bonds								2,130	2,124	2,124
TOTAL DEBT SERVICE (e)	\$34,752	\$37,223	\$38,524	\$49,884	\$47,256	\$49,121	\$48,525	\$52,055	\$54,691	\$57,360
Coverage ratio - general										
and airport revenue bonds	169%	175%	160%	143%	152%	132%	134%	133%	129%	129%
Coverage ratio - all bonds (f)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	128%	124%	124%

#### Source: Financial statements of the Authority and revenue bond official statements

(a) FY 2015 originally reported \$27,760 on this schedule, restated to correct amount of \$25,760.

(b) Restricted interest earnings represents earnings on current debt service fund and operating funds. Other includes operating grant income.

- (c) Net revenues have been calculated in accordance with definitions in the basic revenue bond resolutions.
- (d) Debt service portion payable from net revenues.
- (e) Excludes amounts paid with capitalized interest.
- (f) Special Facilities Revenue bonds are secured and payable from rentals equal to the debt service on the bonds. Debt service on these bonds is not payable from general revenues and, accordingly, does not enter into these coverage ratio calculations.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY RATIO OF ANNUAL BOND DEBT SERVICE TO TOTAL EXPENSES EXCLUDING DEPRECIATION AND AMORTIZATION

## LAST TEN YEARS (IN THOUSANDS)

		Restated								
	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010	FY 2009
Principal	\$23,740	\$22,230	\$31,247	\$31,787	\$30,142	\$28,733	\$27,782	\$29,020	\$29,166	\$29,355
Interest (1)	13,856	14,993	7,277	18,097	17,114	20,388	20,743	23,035	25,525	28,005
TOTAL DEBT										
SERVICE (2)	\$37,596	\$37,223	\$38,524	\$49,884	\$47,256	\$49,121	\$48,525	\$52,055	\$54,691	\$57,360
Total Expenses	\$134,723	\$128,455	\$134,872	\$137,482	\$143,437	\$140,333	\$137,169	\$137,777	\$137,689	\$141,568
Less Depreciation and										
Amortization and										
Gain or Loss on Property										
Disposals	(62,596)	(64,285)	(62,114)	(65,450)	(66,395)	(59,579)	(57,583)	(59,659)	(55,765)	(60,073)
Add Principal	23,740	22,230	31,247	31,787	30,142	28,733	27,782	29,020	29,166	29,335
Add Net Capitalized										
Interest	264	96		106	106	242	710	1,435	617	
TOTAL GENERAL										
EXPENDITURES	\$96,131	\$86,496	\$104,005	\$103,925	\$107,290	\$109,729	\$108,078	\$108,573	\$111,707	\$110,830
RATIO OF DEBT										
SERVICE TO										
EXPENDITURES	39.1%	43.0%	37.0%	48.0%	44.0%	44.8%	44.9%	47.9%	49.0%	51.7%

Source: Authority bond amortization scheduled and audited financial statements

(1) Excludes capitalized interest paid from bond proceeds during construction.

(2) Includes all bond debt except the Special Facilities Bonds.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRPORT REVENUE BOND DEBT PER ENPLANED PASSENGER LAST TEN YEARS (IN THOUSANDS)

	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010	FY 2009
Airport Debt (1)	\$352,428	\$320,420	\$318,617	\$361,118	\$386,134	\$416,537	\$444,809	\$459,292	\$492,481	\$488,025
Enplaned										
Passengers (2)	2,151	2,035	1,969	1,789	1,955	2,777	3,925	4,776	4,971	5,158
Airport Revenue										
Bond Debt per										
Enplaned Passenger	\$164	\$157	\$162	\$202	\$198	\$150	\$113	\$96	\$99	\$95

(1) Debt reported for FY 2009 - FY 2013 was restated to include all debt net of related premiums, excluding Special Facilities Bonds.

(2) Enplanements for FY 2009 - FY 2010 were restated to correct a reporting error that excluded certain Northwest Airlines' enplaned passengers from the total enplaned passenger count. The restatements for the period FY 2009 - 2010 resulted in annual enplanement increases that ranged from 136,030 to 186,393 enplanements or 2.7% percent to 3.6% percent of total annual enplanements.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY USE OF BOND PROCEEDS

Descriptions of the uses of proceeds from the Authority's outstanding bond issues are summarized below.

#### **AIRPORT REVENUE BONDS**

**Series 2016A** - The bonds were issued to provide funds for the design and construction of the glycol collection management program and an airfield maintenance and airport operations facility.

**Series 2011A-1 and A-2** - The bonds were issued to provide funds for the purpose of refunding portions of the 1999E and 2001A (\$60,085 and \$38,700 respectively). See Series 1999E and 2001A below.

Series 2011A, B, and C – The bonds were issued to provide funds for the purpose of refunding portions of the 1999D, 2001A and 2001B (\$17,080, \$21,490 and \$42,380 respectively). See Series 1999D, 2001A and 2001B below.

**Series 2010A** – The bonds were issued to fund a portion of the costs of construction, acquisition and equipping of Checkpoint B Renovations and the GTC.

**Series 2010B** – The bonds were issued to provide funds for the purpose of refunding portions of the 1999D and 1999E bonds outstanding (\$160,525 and \$1,455 respectively). See Series 1999D and 1999E below.

**Series 2008A** – The bonds were issued to provide funds for the purpose of refunding all Series 1999A and 1999B bonds outstanding (\$87,751) at date of refunding (March 2008). See Series 1999A and B below.

**Series 2003A** – The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1993 Bonds. The Series 1993 bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1985 Bonds; which were issued to fund airfield improvements including runway paving and lighting, airfield drainage improvements, airfield maintenance facility and fencing; terminal improvements including passenger hold rooms and baggage claim improvements for both the Authority and tenants and a hydrant fueling system; and ground transportation site preparations.

**Series 2001A and B** – The proceeds of this bond issue were used to finance the construction, reconstruction and extension of runways and taxiways, acquisition of property for noise mitigation, replacement of airport signage, property acquisition and clearing, expansion of the parking garage and employee parking lot, the acquisition and implementation of an automated vehicle identification system, roadway improvements, construction of terminal improvements, a walkway connector, baggage system improvements and other airline tenant finishes at the Airport, construction of facilities for air cargo and airline ground service equipment and other associated projects at the Airport including the replacement and upgrade of two cooling plants and the relocation of an airport maintenance shop.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY USE OF BOND PROCEEDS (CONTINUED)

**Series 1999E -** The bonds were issued to provide funds for the purpose of refunding the Series 1991 Bonds. The proceeds of the Series 1991 Bonds were used to finance the completion of certain taxiway construction projects and the installation of an improved access control system to enhance Airport security.

**Series 1999D** - The proceeds of this bond issue were used to finance the extension of Taxiway N to the south end of Runway 18R-36L, construction of an aircraft apron at the south end of Taxiway N, reconstruction of Taxiway M as a temporary runway and connecting taxiways, reconstruction of Taxiway Z and T, construction of high-speed exits from Runway 9-27, enlarge the airfield maintenance facility and to acquire property for airport development in the airfield area. Repairs in the parking garage and upper level terminal drive were projects for the ground transportation area. Terminal projects include constructing a walkway connecting Concourses B and C, additional gates to accommodate regional jets, space for airline clubs and concessions and other tenant improvements.

Funds were also used for the following airline-related improvements: finish and equip 23 regional jet gates on Concourses A and C, upgrade the flight information display system and gate check-in facilities on Concourse B, finish and equip the new Northwest World Club, renovate and expand the apron control, upgrade passenger check-in computers, expand baggage sort system and install and equip additional ticket counters for Northwest Airlines. For other airline tenants, renovate existing ticket and baggage claim facilities in Terminal C for joint use, expand hold room space and install some jet bridges in Concourse C.

**Series 1997A** - The bonds were issued to provide funds for the purpose of refunding a portion of the Series 1988 Bonds, which were used for ongoing expansion and modification of the airports as outlined in a master plan adopted by the Authority in 1986. This bond issue funded airfield, terminal building, and airline projects.

Airfield projects involve the following taxiway construction and improvements: acquisition of 37 acres of land for future development, including planned third parallel north-south runway; construction of a second east-west taxiway south of the passenger terminal; reconstruction of taxiways along the east and south edges of the terminal aircraft parking apron; reconstruction of the taxiway paralleling runway 9-27; construction of holding aprons and bypass taxiways for runway 18R-36L; and a taxiway extension to ease traffic to and from the FedEx apron.

In the terminal area, the following improvements have been made: installation of additional electrical supply and chiller equipment; removal and treatment of asbestos; repair of the existing two levels of the garage; and design of additional curbside roadways.

Funds were also used for the following airline-related improvements: enlargement of and general improvements to certain passenger hold rooms; an airline club room; restrooms at the east and west concourses; construction of bridge connectors between the concourses; enlargement and remodeling of airlines operations offices and ticketing and baggage service counters; installation of various airlines equipment and fixtures and aircraft loading bridges; installation of electrical equipment and a hydrant fuel supply facility; construction of a maintenance and storage facility; and a storage and distribution warehouse for then Northwest Airlines.

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY USE OF BOND PROCEEDS (CONTINUED)

## SPECIAL FACILITIES REVENUE BONDS

**Series 2003 -** The bonds were issued to provide funds for the purpose of refunding the outstanding principal balance of the Series 1993B Bonds, which were issued to construct an aircraft maintenance facilities, a corporate aviation hanger, and a ramp extension at the Airport.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY TEN LARGEST EMPLOYERS - METROPOLITAN STATISTICAL AREA(1) CURRENT YEAR AND TEN YEARS AGO

	Number of	Percentage of	Number of	Percentage of
Name of Employer <sup>(2)</sup>	Employees <sup>(2)</sup>	Largest Emloyees	Employees <sup>(2)</sup>	Largest Employees
	2018		2009	
FedEx Corporation	30,000	25.92%	32,000	33.70%
Tennessee State Government	14,200	12.27%	5,000	5.26%
U. S. Government	13,200	11.40%	14,500	15.27%
Methodist Le Bonheur Health Care Cor	p. 13,000	11.23%	8,937	9.41%
Shelby County Schools	11,500	9.93%	5,200	5.47%
City of Memphis	7,000	6.05%	6,680	7.03%
The Kroger Co.	6,927	5.98%	3,500	3.68%
Wal-Mart Stores Inc.	6,800	5.87%	6,000	6.32%
Baptist Memorial Healthcare Corp.	6,647	5.74%	6,791	7.15%
Naval Support Activity Mid-South	6,500	5.61%	6,372	6.71%
Total	115,774	100.00%	94,980	100.00%

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY POPULATION - METROPOLITAN STATISTICAL AREA (1)

Year <sup>(3)</sup>	Shelby County	Memphis MSA	Tennessee	<b>United States</b>
1970	722,100	856,800	3,926,000	203,302,000
1980	777,100	938,500	4,591,100	226,546,000
1990	826,300	1,007,300	4,877,200	249,402,000
2000	897,500	1,135,600	5,689,300	281,422,000
2010 Census	927,644	1,239,292	6,346,105	309,050,816
Forecast 2025	892,254	1,402,486	7,130,776	346,407,000

 Metropolitan Statistical Area consists of Fayette, Shelby and Tipton Counties, Tennessee; Crittenden County, Arkansas; and Benton, DeSoto, Marshal, Tate and Tunica Counties, Mississippi

(2) Source: Memphis Chamber of Commerce

(3) Source: Tennessee Department of Economic and Community Development, U.S. Department of Commerce, Bureau of the Census, Current Population Reports, 2000, 2010 Census, 2025 Estimates and Projections

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY AIRLINES SERVING MEMPHIS INTERNATIONAL AIRPORT JUNE 30, 2018

#### **CARGO AIRLINES**

ABX Air Air Transport International Atlas Air Baron Aviation Services FedEx Express Kalitta Air Mountain Air Cargo United Parcel Service

#### PASSENGER AIRLINES

#### MAJOR

Allegiant Air American Airlines, Inc. Delta Air Lines Frontier Airlines Southwest Airlines United Airlines

#### CHARTER

Miami Air International Mid-South Jets Swift Airlines dba Vacation Express Volaris dba Vacation Express

#### **REGIONAL/COMMUTER**

Air Georgian dba Air Canada Air Wisconsin dba American Eagle CommutAir dba United Express Compass Airlines dba Delta Connection Endeavor Air dba Delta Connection Envoy Air dba American Eagle ExpressJet dba Delta Connection ExpressJet dba United Express GoJet dba Delta Airlines GoJet dba United Express Mesa Airlines dba American Eagle Mesa Airlines dba United Express Piedmont Airlines dba American Eagle PSA Airlines dba American Eagle Republic Airlines dba American Eagle Republic Airlines dba Delta Connection Republic Airlines dba United Express Skywest Airlines dba American Eagle Skywest Airlines dba Delta Connection Skywest Airlines dba United Express Trans States Airlines dba American Eagle Trans States Airlines dba United Express

## MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY EMPLOYERS LOCATED ON AIRPORT PROPERTY JUNE 30, 2018

#### CONCESSIONAIRES AND TENANTS

Airport Fast Park Alamo Rent-A-Car Anton Airfood ARC Inc Avis Rent-A-Car Budget Rent-A-Car CTN Dealer's Auction Dollar Thrifty Automative Group Enterprise Rent-A-Car Flight Support Solutions/Global AMS Gate Gourmet Hertz Corporation Interstate Barbeque ISS KC Eatery, LLC Lenny's Lyft, Inc. MEM Fuel **MobileOubes** Morphotrust National Car Rental Paradies-Memphis, LLC Payless Rent A Car Primeflight Aviation **Regions Bank** Republic Parking System **SKB** Facilities Maintenance Starbucks Standard Parking Surewx, Inc. Swissport Fueling Travelex Trego/Dugan Aviation Tricopian, LLC **Tug Technologies** Uber Zoom Systems

#### CARGO AIRLINES

ABX Air Air Transport International Atlas Air Baron Aviation Services FedEx Express Mountain Air United Parcel Service

#### PASSENGER AIRLINES

Air Georgian dba Air Canada Air Wisconsin dba American Eagle Allegiant Air American Airlines CommutAir dba United Express Compass Airlines dba Delta Connection Delta Air Lines Endeavor Air dba Delta Connection Envoy Air dba American Eagle ExpressJet dba Delta Connection ExpressJet dba United Express Frontier Airlines GoJet dba Delta Connection GoJet dba United Express Mesa Airlines dba American Eagle Mesa Airlines dba United Express Miami Air International Mid South Jets Piedmont Airlines dba American Ealge PSA Airlines dba American Eagle Republic Airlines dba American Eagle Republic Airlines dba Delta Connection Republic Airlines dba United Express Skywest Airlines dba American Eagle Skywest Airlines dba Delta Connection Skywest Airlines dba United Express Southwest Airlines Trans States Airlines dba American Eagle Trans States Airlines dba United Express United Airlines Volaris dba Vacation Express

#### **OTHER EMPLOYERS**

Air General **City Enterprises** City of Memphis Fire Department David Moore, Inc. Edwards Steel Solution, LLC Exelis Federal Aviation Administration GAT Airline Ground Support Global Signal Menzies Aviation **Richards Aviation** Signature Flight Support Tennessee Air National Guard Tennessee Technology Center Transportation Security Administration Wilson Air Center

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY FULL-TIME EQUIVALENT EMPLOYEES BY COST CENTER LAST TEN YEARS

Cost Center <sup>(1)</sup>	FY 2018	FY 2017	FY 2016	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011	FY 2010	FY 2009
Terminal Maintenance	67	67	67	67	75	75	72	60	81	81
Airfield Maintenance	59	59	59	59	65	64	63	74	48	48
Administration	68	66	63	62	69	65	66	67	78	78
Police & Operations										
Officers	95	95	94	94	96	95	94	95	86	86
Support Staff	11	9	9	9	9	9	8	7	12	12
General Aviation Airports	8									
Maintenance	6	6	5	5	5	5	5	5	3	3
Total	306	302	297	296	319	313	308	308	308	308

(1) 2011 employee allocation was updated to reflect change in cost centers.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY Insurance in Force

# JUNE 30, 2018

Type of Policy	A	mount of Policy	Policy Expiration Date	Name of Insurer	<b>Risks</b> Covered
Airport Liability (Comprehensive	\$250,000,000	Each Occurrence Limit	A = ===== 1 2010	Commence and Industry	Personal injury and
general liability, contractual liability,		Damage to Premises Rented to	April 1, 2019	Commerce and Industry Insurance Company	property damage
			5 100		property damage
personal injury liability, and		Medical Expense Limit		(AIG)	
angar keeper's liability)		Personal & Advertising Injury			
		Products/Completed Ops Age			
	\$250,000,000	Hangarkeepers Each Aircraft	Limit		
	\$250,000,000	Hangarkeepers Each Loss Lin	iit		
	\$150,000	Garagekeepers Per Vehicle Lir	nit		
	\$250,000	Garagekeepers Per Occurrence	e Limit		
	\$50,000,000	Excess Liability over Auto &	EL		
		Each Occurrence Deductible			
		Annual Aggregate Deductible			
		its apply. Please refer to poli			
Excess Airport Liability		Each Occurrence	April 1, 2019	Global Aerospace, Inc.	Personal injury and
Excess Anport Liability	\$250,000,000	Each Occurrence	Apin 1, 2019	Giobai Aerospace, nic.	
	**** *** ***				property damage
Aircraft non-ownership liability		Each Occurrence	April 1, 2019	Commerce and Industry	Personal injury and
	\$5,000	Deductible		Insurance Company	property damage
				(AIG)	
Employee Benefits Liability	\$1,000,000	Each Employ ee/Aggregate	April 1, 2019	Commerce and Industry	Negligent act, error or
	\$2,500	Deductible		Insurance Company	omission damages
				(AIG)	
Automobile Liability	\$1,000,000	Each Occurrence	April 1, 2019	Selective Insurance Company	Bodily injury and
		CSL Bodily Injury /Property	-	1.5	property damage
	\$1.000	Comp /Coll Deductible All Ve			property damage
				EMCLI	Duilding A.W. 14
roperty	\$800,000,000		April 1, 2019	FM Global	Building - All risks
		Earth Movement Limit			property damage
	\$50,000,000				including business
	\$5,000,000	Terrorism Limit			interruption
	\$25,000	Per Occurrence Deductible, A	ll Other Perils		
\$250,000	+ 5% of Values	Earth Movement Deductible			
	\$500,000	Flood Deductible			
		eductibles apply. Please refer			
Crime	\$5,000,000		April 1, 2019	National Union Fire	Employee theft, forgery,
		Deductible	April 1, 2019	Insurance Company	robbery, and
	\$50,000	Deductible			
				(AIG)	computer fraud
iduciary Liability	\$5,000,000		April 1, 2019	National Union Fire	Violation of any of the
	\$0	Retention		Insurance Company	responsibilities, duties
				(AIG)	or obligations of Fiduciaries
Employment Practices Liability	\$10,000,000	Limit. Shared with Public Off	April 1, 2019	National Union Fire	Wrongful termination,
	\$75,000	Retention		Insurance Company	discrimination, sexual
				(AIG)	harassment and
					workplace torts
Public Officials Liability	\$10,000,000	Limit. Shared with EPL	April 1, 2019	National Union Fire	Board of
		Retention	···	Insurance Company	Commissioners,
	\$100,000	Recention		(AIG)	management and
				(AIG)	-
					professional liability
Cyber Liability		Aggregate Limit	April 1, 2019	Lloyd's of London	Cyber protection, hacking
	\$50,000	Deductible		Syndicate	business interruption,
				(Hiscox)	extortion & breach
Vorkers Compensation	Statutory	State of TN	April 1, 2019	Starr Indemnity & Liability	Workers' compensation
				Company	for on-the-job bodily injuries
Employers Liability	\$1,000,000	Bodily Injury by Accident Ea	ch Employee		
- *		Bodily Injury by Disease Each			
		Bodily Injury by Disease Poli			
	\$1,000,000	Disease Foll	-,		
OWNER CONTROLLED INSUE	ANCEDDOCT	DAM (CONSTRUCTION)	NGUDANCEN		
TWINER CONTROLLED INSUE	ANCE PROG	MANT- (CONSTRUCTION I	INS URAINCE)		
Samanal Y tabilitas	£4,000,000	Comment Alexandri X i i i	A	Zunish Ameri X	Demonstration of the second se
General Liability		General Aggregate Limit	April 1, 2022	Zurich American Insurance	Personal injury and
		Products Completed/Ops Age	-		property damage
		Personal & Advertising Injury			
	\$2,000,000	Each Occurrence Limit			
	\$250,000	Fire Legal Liability (Any One	Fire)		
	\$10,000	Medical Expense Limit			
	\$250.000	Each Occurrence Deductible			
Vorkers Compensation		State of TN	April 1, 2019	Zurich American Insurance	Workers' compensation
compensation	Statutory		p.ii 1, 2017	mericar mourance	trenkers compensation
	\$1,000,000	Podily Injum by Arrida . P	ah Employ		
inn lovers Liebilit-		Bodily Injury by Accident Ea			
Employers Liability		Bodily Injury by Disease Eac			
Employers Liability					
Employers Liability	\$1,000,000	Bodily Injury by Disease Poli	cy Limit		
employers Liability	\$1,000,000	Bodily Injury by Disease Poli Each Occurrence Deductible	cy Limit		
imployers Liability ixcess Liability	\$1,000,000 \$250,000		cy Limit April 1, 2022	Combination of	Personal injury and
	\$1,000,000 \$250,000 \$100,000,000	Each Occurrence Deductible		Combination of ACE, AWAC,	Personal injury and property damage



# COMPLIANCE SECTION

This Section Contains the Single Audit Information,

Which Consists of the Following:

Schedule of Expenditures of Federal and State Awards

Independent Auditors' Report

	Federal			
Grantor/Program	CFDA	Grant and	State Grant and	Project
	Number	Contract Number	Contract Number	Description
FEDERAL AWARDS				
U.S. Department of Transport	rtation			
Federal Aviation Administra	ation (FAA):			
Airport Improvement Progra	ums 20.106			Reconstruct Terminal Apron, Airfield Lighting Vaults Seismic
		3-47-0049-89-2014		Upgrades, Glycol Collection Area Design, Perimiter Fence
		5-47-0049-09-2014		Intrusion Detection System Design, Terminal "B" Lobby Escalate
				Replacement, MUFIDS
				Inbound Roadway Drainage Improvements, Perimeter Fence and
		3-47-0049-92-2016		Intrusion Detection System Improvements, AGIS Survey and
				Papping Program
		3-47-0049-93-2016		Jet Bridge Electrification (VALE)
				De-Icing/Glycol Collection Facility - Construction Phase I (Bridge
		3-47-0049-94-2017		Package)
		3-47-0049-95-2017		Improve Terminal A & B Concourses - Design Phase II
		3-47-0049-96-2017		Reconstruct Taxiways Victor and November
Total Direct Federal Awards				
FAA through TN Dept of Tr				
Airport Improvement Progra	ums 20.106	3-47-SBGP-29	AERO-12-153-00	Charles Baker - New Terminal Design & Engineering
		3-47-SBGP-22	AERO-13-208-00	DeWitt Spain - New Hangar (2)
		3-47-SBGP-45	AERO-14-199-00	Charles Baker - Hangar Restorations (2)
		3-47-SBGP-50	AERO-17-250-00	Charles Baker - Sanitary Lift Station Replacement (2)
Total Subrecipient (of Feder	al Funds) Awards			
Total Federal Awards				
STATEAWARDS				
Tennessee Department of Tr	ransportation			
		99-555-1721-04	AERO-12-207-00	MEM - Access Control & CCTV
		79-555-1722-04	AERO-12-208-00	Charles Baker - Airfield Lighting Replacement (3)
		79-555-1723-04	AERO-12-209-00	DeWitt Spain - Airfield Lighting Replacement (3)
		79-555-0730-04	AERO-13-165-00	Charles Baker - Taxiway Relocation (3)
		79-555-0732-04	AERO-13-207-00	DeWitt Spain - Taxiway Relocation and Runway Extension,
		70 555 0700 04	1 500 14 150 00	Design; Land Acquisition
		79-555-0739-04	AERO-14-173-00	MEM - Demolition of South Legs of Passenger Concourses
		79-555-0747-04	AERO-14-256-00	MEM - Tenant Releation Buildout
		79-555-0751-04	GG15-44490-00	MEM - Terminal Concourse "B" Modernization Design
		79-555-0750-04	AERO-15-157-00	MEM - Multi User Flight Information Display System (MUFIDS)
		79-555-0752-04	AERO-15-217-00	DeWitt Spain - 2015 Apron improvements
		79-555-0759-17	AERO-17-191-00	MEM - "B" Modernization/Tenant Releation Phase II
		79-555-0360-17	AERO-17-199-00	Charles Baker - 2017 Grounds Maintenance Equipment
		17-555-0361-17	AERO-17-204-00	DeWitt Spain - 2017 Grounds Maintenance Equipment
		79-555-0456-17	AERM-17-141-00	Charles Baker - 2017 Maintenance
		79-555-0457-17	AERM-17-140-00	DeWitt Spain - 2017 Maintenance
		79-555-0762-17	AERO-17-249-00	Charles Baker - 2017 Pavement Crack Sealing
		79-555-0764-17	AERO-17-251-00	DeWitt Spain - 2017 Pavement Crack Sealing
		79-555-0765-18	AERM-18-142-00	Charles Baker - 2018 Maintenance
State Douticipation in		79-555-0766-18	AERM-18-140-00	DeWitt Spain - 2018 Maintenance
State Participation in Pass-Through Federally Fun	ded Projects			
rass-rmough redetally Fun	ided Flojects	79-555-0133-04	AERO-13-208-00	DeWitt Spain - New Hangar (2)
		79-555-0144-04	AERO-13-208-00 AERO-14-199-00	Charles Baker - Hangar Restorations (2)
		79-555-0163-17	AERO-17-250-00	Charles Baker - Hangar Restorations (2) Charles Baker - Sanitary Lift Station Replacement (2)
		/ /-555-5105=17	MLRO-17-250-00	chances baker - bannary Ent bration replacement (2)

Total State Awards TOTAL FEDERAL AND STATE AWARDS

Grant Expenditures include \$11,493 from prior years; \$11,516 Federal and (\$23) State.
 Projects with both State and Federal Funding.
 Initial grant was issued at 90% State funding; amendments were issued at 95% State funding.

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED JUNE 30, 2018 (\$ IN THOUSANDS)

Participation Percentage	Grants as Amended 6/30/2017	Grants Awarded (Reduced)	Grants Total 6/30/2018	Grants Receivable 6/30/2017	Expenditures (1)	Cash Receipts	Grants Receivable 6/30/2018
75%	\$25,336		\$25,336	\$1,165	\$909	\$1,395	\$67
90%	12,396		12,396	979	326	1,246	59
90%	2,447		2,447	221	2,077	1,807	491
90%		\$25,024	25,024		3,933	1,404	2,529
90%		2,307	2,307		2,276		2,270
90%		10,805	10,805		10,805	10,805	
	40,179	38,136	78,315	2,365	20,326	16,657	6,03
90%	150		150	38	(9)		2
90%	596		596	36	(13)		2
90%	162		162				
90%	67		67		6		
	975		975	74	(16)		5
	41,154	38,136	79,290	2,439	20,310	16,657	6,09
90%	1,350		1,350				
90%/95%	992		992				
90%/95%	450		450	15		15	
90%/95%	2,822		2,822	19		19	
95%	712		712	268	261	467	6
95%	1,188		1,188	414	37	436	1
95%	3,230		3,230	75		75	
95%	9,500		9,500	1,034	2,214	1,299	1,94
95%	1,330		1,330	721		720	
95%	156		156	127		61	6
95%	6,175		6,175	1,062	4,923	5,592	39
75%	60		60	35	25	26	3
75%	60 14		60 14	35	25	26 2	3
50% 50%	14		14	2		2	
95%	14		14	19		19	
95%	19		19	19		19	
50%		14	14	.,	14	14	
50%		14	14		14	13	
5%	33		33	2	(1)		
5%	9		9				
5%	4		4				
	28,137	28	28,165	3,847	7,512	8,803	2,55
	\$69,291	\$38,164	\$107,455	\$6,286	\$27,822	\$25,460	\$8,64

# MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED JUNE 30, 2018

## **1. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal and state awards includes the federal and state grant activity of the Memphis-Shelby County Airport Authority (the "Authority") and is presented on the accrual basis of accounting. The information in the schedule is presented in accordance with the requirements of 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards ("Uniform Guidance"). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the presentation of, the financial statements. Expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Authority has not elected to use the 10% de minimis indirect cost rate as allowed under the Uniform Guidance.

## **2. CONTINGENCY**

The grant revenue amounts received and expensed are subject to audit and adjustment. If any expenditures are disallowed by the grantor as a result of such an audit, any claim for reimbursement to the grantor would become a liability of the Authority. In the opinion of management, all grant expenditures are in compliance with the terms of the grant agreements and applicable federal and state laws and regulations.



## Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

The Board of Commissioners and Management Memphis-Shelby County Airport Authority Memphis, Tennessee

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Memphis-Shelby County Airport Authority (the "Authority") as of and for the years ended June 30, 2018 and 2017, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated October 26, 2018.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

There were no prior findings reported.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Dixon Hughes Goodman LLP

Memphis, Tennessee October 26, 2018



## Independent Auditors' Report on Compliance for the Major Program and on Internal Control Over Compliance Required by the Uniform Guidance

The Board of Commissioners and Management Memphis-Shelby County Airport Authority Memphis, Tennessee

#### **Report on Compliance for the Major Federal Program**

We have audited Memphis-Shelby County Airport Authority's (the "Authority") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the Authority's major federal program for the year ended June 30, 2018. The Authority's major federal program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal program.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the Authority's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Authority's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the Authority's compliance.

#### **Opinion on the Major Federal Program**

In our opinion, the Authority complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2018.



## **Report on Internal Control Over Compliance**

Management of the Authority is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Authority's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control of deficiencies, in internal control over compliance that the other compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Dixon Hughes Goodman LLP

Memphis, Tennessee October 26, 2018

# **MEMPHIS-SHELBY COUNTY AIRPORT AUTHORITY SCHEDULE OF FINDINGS AND QUESTIONED COSTS** FOR THE YEAR ENDED JUNE 30, 2018

## SECTION I - SUMMARY OF INDEPENDENT AUDITORS' RESULTS

Financial Statements	
Type of auditors' report issued on whether the schedule of expenditures of fede	eral awards
audited were prepared in accordance with accounting principles generally acc	±
in the United States of America:	<u>Unmodified</u>
Internal control over financial reporting:	
Material weakness(es) identified?	<u>yes x</u> no
Significant deficiency(ies) identified not considered to be material weaknesse	$s? _yes _x none reported$
Noncompliance material to financial statements noted?	yes <u>x</u> no
Federal Awards	
Internal control over major programs:	
Material weakness(es) identified?	yes <u>x</u> no
Significant deficiency(ies) identified not considered to be material weaknesse	s?yes none reported
Type of auditors' report issued on compliance for major programs:	<u>Unmodified</u>
Any audit findings disclosed that are required to be reported	
in accordance with the Uniform Guidance	yes <u>x</u> no
Identification of major programs:	
CFDA Number Name of Federal Program or Cluster	
20.106 Airport Improvement Program	
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000
Auditee qualified as low-risk auditee? <u>x</u> yes <u>no</u>	
SECTION II - FINANCIAL STATEMENT FINDINGS	
A. Significant Deficiencies in Internal Control	
None reported	
B. Compliance Findings	
None reported	
SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED CO	DSTS

None reported

SECTION IV - PRIOR YEAR AUDIT FINDINGS None reported

